

Market in Tripoli

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NEWS SUMMARY

Heineken U.S. and Japan act to firm yen value

The kidnapers of Heineken Breweries chairman Freddy Heineken told Dutch police yesterday they would murder him and his chauffeur if any rescue attempt was made. They were seized by three masked men as Mr Heineken left his central Amsterdam offices on Wednesday evening. Taxi drivers gave chase but were soon left behind amid the heavy traffic. It is uncertain whether a ransom has been demanded. Company management has indicated that it is ready to pay to free Mr Heineken, in spite of a written undertaking to the contrary signed by directors this year at Mr Heineken's request.

N-missile date

Nato's high-level Special Consultative Group reaffirmed that Pershing 2 and cruise missiles in Europe will be operational by the end of the year. The Soviet Union told West Germany it would break off arms talks with the U.S. if the Bonn parliament approved the deployment of U.S. nuclear missiles. SPD deputy parliamentary leader Helmut Kohnke said.

Strikes hit Dutch

Growing public-sector strikes over proposed pay cuts halted transport in many areas in the Netherlands and threatened the giro payments system.

Job for ex-minister

Ove Rainer, who resigned on Tuesday as Sweden's Justice Minister after controversy over his taxes, was named a supreme court judge.

Earthquake costs

About 1,000 people were made homeless in Tuesday's earthquake in Liege, Belgium, and about 2.5bn (\$40m) damage was caused.

Ramphal hits at U.S.

Commonwealth Secretary-General Shridath Ramphal criticised the U.S. for pursuing domestic policies "without much concern for the effects on world economic recovery."

Aircraft talks denied

Britain denied a Beirut newspaper report that Iran had been having talks on buying Jaguar fighter aircraft to offset French sales of Super Etendards to Iraq. Swiss delivery trainers, Page 2

Air crash claim

Angolan guerrillas claimed responsibility for Tuesday's crash of an Angolan Boeing 737 in which 128 people were killed. Page 4

Petrol supply threat

France's 35,000 independent petrol distributors threatened to close, at the start of the Armistice Day holiday weekend, in protest at government move to allow bigger price discounts.

Skiing for TV

The French Government agreed to fund live television coverage of three World Cup skiing meetings in the French Alps after television channels said they could not afford it.

Briefly...

France closed its Tehran embassy's commercial section at the request of Iran. Page 2

Detained former Zimbabwean Prime Minister Bishop Abel Muzorewa ended a hunger strike after eight days.

Turkish daily newspaper Gunaydin, closed on October 30 by martial law authorities, was republished.

Syria may face reprisal over attack on U.S. jets

BY PATRICK COCKBURN IN TRIPOLI

SYRIAN anti-aircraft guns opened fire on U.S. reconnaissance planes overflying Lebanon yesterday in a dramatic escalation of the conflict between the two countries. Diplomats in Beirut believe the U.S. may respond by attacking Syrian anti-aircraft bases in eastern and central Lebanon. Washington is known to have considered using its planes based on aircraft carriers off the Lebanese coast since more than 230 marines were killed by a bomb last month. Syria said its anti-aircraft fire had driven off F-14s, and the U.S. confirmed that one of its aircraft had encountered what appeared to be hostile fire over the Bekaa Valley. A Syrian spokesman in Damascus said the U.S. was mistaken if it considered the air space above Syrian troops as "a good picnic place for its espionage planes."

The crisis in Lebanon was also deepened yesterday by the collapse of the ceasefire in the northern city of Tripoli. After a lull in the fighting between Palestinians loyal to the leadership of Mr Yasser Arafat, chairman of the Palestine Liberation Organisation (PLO), and his Syrian-backed opponents, heavy shelling of Tripoli resumed yesterday afternoon.

Much of the city lost its daylight as the pale yellow sun became masked by the vast cloud of dark smoke rising from a burning oil refinery in the northern outskirts of Tripoli. This city is now in the front line, with rebel PLO forces, backed by Syrian artillery, making a two-pronged attack on either side of Terbol Mountain, which towers above Tripoli to the east.

Mr Arafat's men are giving a good account of themselves. Colonel Abu Mousa, who has led the PLO dissidents, has not been able to gain control of Deir Ammar, a village on a hill overlooking the coastal road. As the ceasefire broke down yesterday afternoon, shells could be seen exploding on the mountainside.

Syrian artillery is shelling the city intensively for the first time. Col Ghandour, gendarmerie commander for northern Lebanon said that only 25 people in Tripoli had died and 150 had been wounded up to yesterday. Most of the casualties have been outside the city limits.

Among the combatants and in the two Palestinian camps to the north. Beddawi camp, above the banana groves on the coastal road, was almost deserted yesterday morning although families occasionally emerged from apparently deserted houses to make a break for safety. There was sporadic shelling and the occasional rattle of machine-gun fire. Mr Arafat's men looked tired after six days fighting, but are holding fast in most areas.

Mr Arafat accused the Syrians of breaking the ceasefire, saying they had brought up a fresh mechanised division into northern Lebanon on the one they already have in the area.

As he spoke there was the background roar of rockets being fired by his men against Syrian artillery which had started shelling the port area. Local Lebanese leaders believe that Mr Arafat plans to hold on while political pressures mount for a permanent truce.

Palestinians in Tripoli claim the ceasefire was used as a ploy by the Syrians to postpone an escalation of the fighting until after the Gulf Cooperation Council meeting in Qatar had broken up.

Mr Arafat gave no indication that he plans to leave Tripoli - despite an offer yesterday by Italy to bring him out of the city. He denied that local leaders had asked the PLO to leave.

Peace talks, Page 2

World Bank will test bond markets in major drive for funds

BY MARY ANN SIEGHART IN LONDON

The World Bank, the largest borrower on the international bond markets, is embarking on large new borrowing ventures in an effort to tap previously unused sources of funds.

Mr Eugene Rotberg, the bank's treasurer, said yesterday that it would issue its first ever floating-rate note (a bond with interest payments pegged to short-term interest rates) within six months. He also announced a new method of tapping central bank reserves and the bank had expanded its activities in the short-term, floating rate "discount note" market in the U.S.

Floating-rate notes (FRNs) have been in the limelight over the last few weeks as demand from central and commercial banks has surged. Sweden issued a \$500m FRN in the Eurocurrency market last week, which was promptly snapped up. It was because demand was so strong. Faced with reschedulings from the debtor countries, the banks want to compensate on their balance sheets with floating-rate assets from good credits.

The World Bank, however, will use the U.S. domestic market rather than the Eurobond market for its FRNs and it intends to raise about \$300m by this method in the next six or seven months.

Some of the money will be used for on-lending, helped by the change in rate-setting policy last year, which now allows the bank to reset its lending rates every six months. The interest on FRNs is also paid and reset twice yearly.

Some of the floating-rate money raised will, however, be "swapped" for fixed-rate funds. Here, a counterparty that has issued a fixed-rate bond will take on the World Bank's floating-rate liability and vice versa.

The bank also intends by the New Year to set up a facility for borrowing central bank reserves and paying interest based on a small margin over a comparable U.S. Treasury bill. The banks will be able to withdraw their money at two days' notice with no penalty. The World Bank hopes to draw in about \$750m through that source.

Mr Rotberg also announced that the bank had issued more discount notes, the short-term money market paper issued on the U.S. domestic market. As of July, there was \$1.5bn of those notes outstanding that has been increased to \$2bn.

Since July 1, the World Bank has borrowed \$4.5bn worth of fixed-rate bonds in the international capital markets. But Mr Rotberg insists: "I cannot imagine there being any financial constraints to an increased borrowing role of the bank."

Peter Montagnon adds: The World Bank is looking at the possibility of creating a new affiliate to channel resources to developing countries, Mr Rotberg said yesterday.

Outlines of the proposal are still vague, however, and no particular plan has been submitted to member governments or to the bank's own board. This may still take several months, he said.

It is already clear, however, that any affiliate will not be used to take developing-country loans off the books of commercial banks, or to guarantee those loans. Nor would it subsidise interest charges on commercial bank loans.

The idea of an affiliate that would be able to lend several times its capital was first suggested by the Financial Times in September. Loan operations by the bank itself are restricted by charter and may not exceed its capital resources, including capital that is callable from member governments.

Mr Rotberg said the main purpose of such an affiliate, if it were approved, would be to work with commercial banks, encouraging them to do more joint lending with the World Bank to developing countries.

Analysis, Page 22; International Capital Markets, Page 44

Britain isolated in EEC budget wrangle

By John Wyles in Athens

EEC Ministers ended the second day of their vital financial negotiations in Athens last night with Britain isolated over how to resolve its budget payments issue and with little progress made on other Community reform issues.

That leaves the Foreign, Finance and Agriculture Ministers with a great deal to do on the closing day today of their special meeting to prevent dire prophecies of doom for the Heads of Government summit in the Greek capital early next month from coming true.

Attention is now focusing on the UK's approach to the negotiations. Sir Geoffrey Howe, the British Foreign Secretary, and Mrs Margaret Thatcher, the Prime Minister, face the difficult tactical choice between seeking a budget deal on the basis desired by other member states or forcing a summit showdown in a bid to secure a long-term solution in accordance with British proposals.

Agriculture Ministers yesterday spent hours confirming that they were divided on how to secure economies in the Common Agricultural Policy, particularly in its highly expensive dairy sector.

Meanwhile, meeting separately, Foreign Ministers continued their so far fruitless search for agreement on a priority list of new EEC policies to be endorsed by next month's summit.

Much to the UK's relief, though, the European Commission's latest method of calculating the British budget problem as less than half the current gap between the UK's payments to and receipts from Brussels drew little support yesterday. Neither, however, was any other delegation prepared to accept that the gap to be closed should be measured as the "net balance" between payments and receipts for which Sir Geoffrey has been arguing.

They were instead rallying around a Danish idea, and various it, that the gap should be the difference between Britain's share of EEC gross domestic product and its share of budget payments. That may, however, produce a result just as unacceptable to the UK as is the Commission's proposal.

Ministers were expected to consider a compromise table by the Greek presidency of the Council of Ministers, which is based on the

Continued on Page 20

Why Britain is at odds with the EEC, Page 2

Brazil unlikely to meet \$6.5bn debt deadline

BY PETER MONTAGNON IN LONDON AND ANDREW WHITLEY IN RIO DE JANEIRO

SUBSCRIPTIONS TO Brazil's \$6.5bn loan from its commercial bank creditors, a crucial element in its \$11bn debt rescue package, were approaching \$4bn as the deadline for replies drew near last night.

Despite a rush of last-minute replies Brazil was not expected to raise the full amount by the subscription deadline of midnight New York time.

Pressure on banks to subscribe to the loan will continue next week as the International Monetary Fund executive board prepares to vote on Brazil's economic programme next Friday.

The difficulties of securing positive replies to the loan request are leading some creditor banks to consider other ways of helping Brazil in the longer term.

Support is growing among U.S. regional banks for a radical approach, including loans at subsidised interest rates, according to a leading Brazilian investment banker, just back from the U.S.

The case for a much fuller renegotiation of debt payments terms, including artificially low fixed-interest rates, was given powerful backing yesterday by Sr Olavo Sabatini, president of Banco Itaú, Brazil's second largest private bank.

Sr Sabatini, who is a highly influential figure in the Brazilian business community and is being tipped as a future finance minister, called for a fresh renegotiation of Brazil's debt early in the New Year.

Privately, many U.S. and European bankers based in Brazil agree that given the mounting political pressures on the Figueiredo Government it would be sensible soon to devise a formula that would give Brazil more relief from external financial pressures than is now in prospect. The Brazilian Government is concerned about the need to ensure a smooth transition to a civilian president within the next 15 months.

In the short term, however, attention will focus on the looming IMF deadline as replies to the \$6.5bn loan request continue to flow.

Bankers in New York said yesterday that one positive sign was that subscriptions were coming in from some critical, smaller banks and no bank of substance had so far declined to subscribe.

Until now slow replies have been mainly the result of the administrative need for creditor banks to obtain board authorisation for the loan.

By late today, however, it should be possible to identify pockets of resistance to the loan. They are expected to concentrate mainly on smaller banks in the U.S. and Southern Europe.

Pressure on these banks will continue even after next Friday's IMF vote. On Monday Mr William Rhodes, chairman of the 14bank advisory committee of leading creditor banks, is due to report to the Fund on the loan's progress.

New hope for U.S. payment to IMF, Page 44

Creusot-Loire saved from bankruptcy

BY DAVID MARSH IN PARIS

CREUSOT-LOIRE, the financially-stricken French engineering group, was saved from bankruptcy yesterday after a last-minute compromise over the financial details of a rescue programme hammered out last month.

After a marathon round of talks at the French Treasury which lasted until the early hours of yesterday morning, French banks and the Government have agreed to accept a smaller contribution to the rescue package from the Empain Schneider group, which is the company's main shareholder.

In particular, Schneider, a central holding company in the group, will be putting up a smaller amount of funds to subscribe to a prospective Creusot-Loire capital increase, and will also be lowering its direct guarantees on bank loans being made to the company.

The banks and the Government's industry intervention fund, FIDES, are playing an important role in the overall package, which adds up to a total of FF 6bn (\$730m) in capital injections from a variety of asset sales, bank loans and capital market issues during the next three to four years.

The banks had jibbed at Schneider's insistence on reducing its stake in the package, which the Empain Schneider group had claimed could lead to the dismemberment of its entire industrial empire. But Mr Didier Fosse-Vallée, chairman of Creusot-Loire, had threatened - as he has repeatedly in recent months - to file for bankruptcy unless accord was reached.

Under the compromise reached yesterday, Creusot-Loire's capital will still be raised by FF 720m during the next few years, as planned under last month's package. But Schneider will be putting up only FF 200m immediately, to be followed by another FF 100m at the end of 1988. Additionally, FF 220m in funds which Schneider has already advanced to Creusot-Loire will be consolidated into a capital increase, while FF 200m will be put up by other Creusot-Loire shareholders, which include the Wendel family's private steel group.

Additionally, the amount of Schneider guarantees on subordinated bank loans will be reduced from the minimum FF 300m initially agreed to FF 200m.

UK union not to defy labour law

By Our London Staff

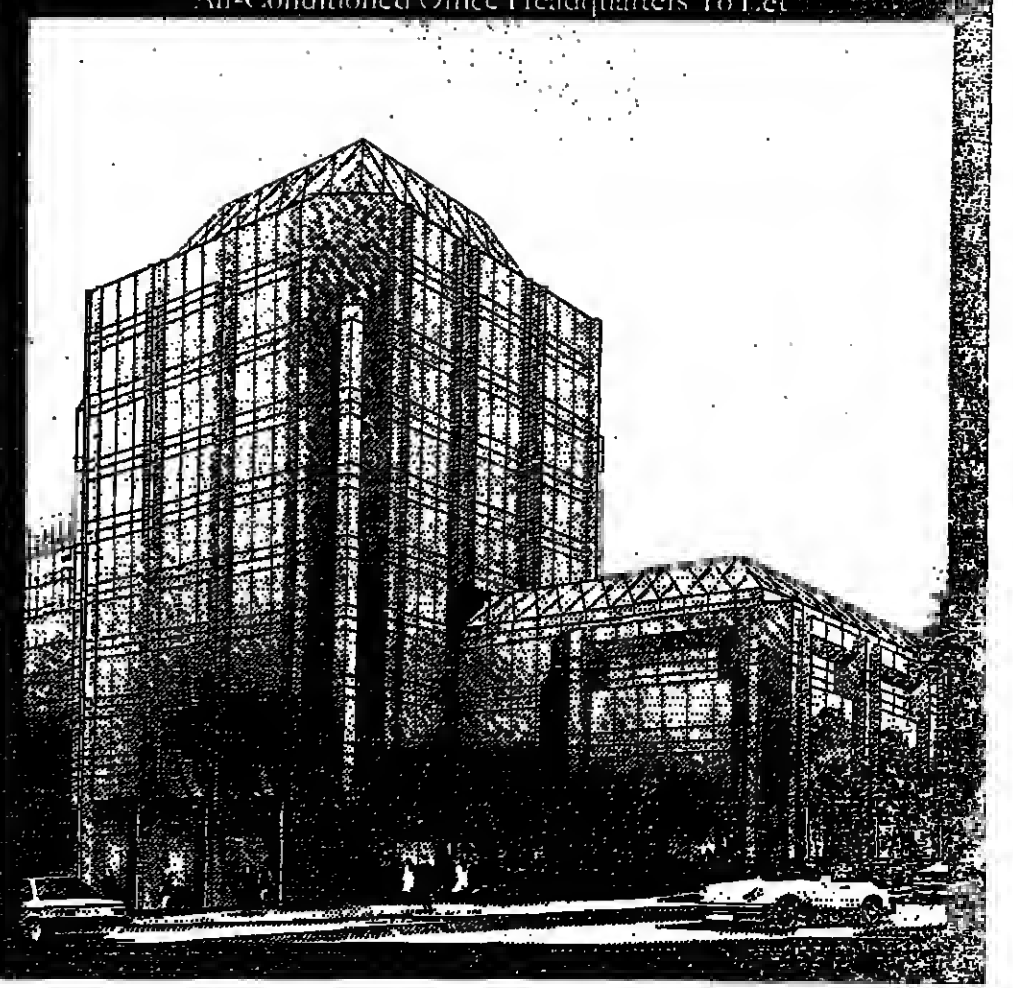
A BRITISH trade union, the Post Office Engineering Union (POEU), yesterday agreed to comply with a court order not to continue industrial action. Its decision, taken overwhelmingly by delegates at the union's conference, averted what would have been the first serious defiance of labour legislation introduced by the Conservative Government.

The UK Appeal Court on Wednesday made a temporary order under the 1982 Employment Act, giving the POEU 48 hours to call off its industrial action against the private company Mercury Communications. Engineers employed by the state-owned British Telecom had been instructed by their union not to connect Mercury to the public telecommunications network.

The POEU has been campaigning vigorously against the proposed privatisation of British Telecom next year.

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EUROPEAN NEWS

Swedish unions demand 7% wage rise

By David Brown in Stockholm

SWEDEN'S blue collar trade union federation, Landsorganisationen (LO) yesterday fired the opening shot in the potentially contentious 1984 national pay negotiations by demanding an average 7 per cent wage increase for its 2.2m members.

The demand, including increases from the previous pay round still to be implemented as well as new employer taxes and levies, implies an increase of 11 per cent in labour costs, according to the employer's federation.

The Government had wanted a 6 per cent limit on the wage demand as part of its emergency programme to bring the economy under control. It said it was necessary to achieve an inflation target of 4 per cent next year — a goal widely considered hopelessly optimistic.

Inflation has been running at 9.3 per cent on a 12-month basis, but has moderated to 8.1 per cent over the past three months.

In this year's pay agreement, the LO accepted an average decline of some 2 per cent in real incomes. This followed a government request for moderation after the 16 per cent devaluation of the krona last October.

Since the start of the year, industrial profitability has almost doubled, due largely to a boom in exports. Mr Stig Malm, the LO leader, said yesterday that high corporate profits should allow a real increase in this year's pay round.

He said the pay for LO workers cannot be allowed to fall further behind white collar salaries employees who will benefit from a marginal tax reform agreed between the previous Centre-Left coalition Government and the Social Democrats.

Mr Kjell Olof Feldt, the Finance Minister, yesterday announced changes in the marginal tax agreement which decrease the benefit to relatively higher paid workers like white collar employees. The new plan will finance a tax shortfall of some SKr 3.3bn (£282m) over the next two years, with controversial new taxes on company payrolls, or so-called charges of production.

The white collar workers rejected the change and said they will have to renegotiate a two-year pay agreement signed earlier this year.

TEHRAN RETALIATES FOR JET SALE TO IRAQ

Iran severs its ties with France

By David Housego in Paris

THE IRANIAN Government appears to have imposed an almost total boycott on trade and economic ties with France in retaliation for the French sale to Iraq of five Super Etendard aircraft.

According to the French commercial councillor in Tebran, the Iranian Government has forbidden imports from France and said that French banks will be cut out from the financing of Iranian oil sales.

The French Ministry of Foreign Affairs also confirmed yesterday that Iran has asked France to close its commercial

office in Paris as well as the French research institutes in Tehran. The two institutes, for archaeology and Iranian studies, have effectively ceased operation for some time.

A spokesman for the Quai d'Orsay said last night that the reprisals were not surprising. The Government has drawn consolation from the fact that Iran has not given any publicity to its decisions.

It remains to be seen how tightly they will be enforced. But the Iranian reaction does carry the risk of heavier retaliation should Iraq use its Super

Etendards against tankers that have loaded in Iranian ports.

French exports to Iran fell by 40 per cent to FF2.1bn (£175m) last year compared to 1981. On the other hand France has stepped up sharply its purchases of Iranian oil as reflected in the rise in imports which expanded by 129 per cent last year to FF5.5bn.

In the first eight months of this year purchases from Iran accounted for 6 per cent of French oil imports.

Potentially the most serious impact of the Iranian measures will be the exclusion of French banks from financing Iranian

oil sales. Their role in this \$15bn-\$20bn market is said to be considerable.

France has taken the risk of supplying Iraq with Super Etendards in the belief that Iraq should not be allowed to lose the Gulf war. The French increasingly believe that their action has the support of the Gulf states—which fear the instability in the region that could follow an Iraqi defeat—and of other Western governments.

The Security Council has recently approved a French initiated resolution calling for a ceasefire in Gulf waters

Commission rail finance plan wins support

By Paul Cheeswright in Brussels

EEC RAILWAY chiefs have given broad approval to the European Commission's attempt to define proposals for a radical financial restructuring of the Ten's railway networks. It would be part of a broader plan to create a transport policy balanced between road and rail.

The Commission's ideas, which first surfaced at the beginning of the year, include: state takeover of the infrastructure; reduction of accumulated debt;

splitting the railway's social services from its commercial services, with the public authorities paying for the former; placing the system of state subsidies into the context of a broader plan aimed at restoring the railways' financial health.

Early political approval of these ideas is unlikely, given the British Government's manifest lack of willingness to take on the charges of maintaining British Rail's track.

France and West Germany, however, have shown increasing interest in seeking EEC solutions to the financial problems of their networks.

Missiles deployment reaffirmed by Nato high-level group

By Alan Friedman in Rome

NATO's high-level Special Consultative Group yesterday reaffirmed that deployment of U.S. Pershing 2 and cruise missiles in Europe will begin on schedule. Mr Richard Burt, U.S. Under-Secretary of State for European Affairs, said here last night that missiles deployed in Europe "will be operational by the end of the year."

He would not be drawn, however, on whether this included missiles deployed in Italy.

Mr Burt said the SCG had urged the Soviet Union to abandon its threats to leave the negotiating table in Geneva and to work with the U.S. to achieve an agreement.

The ideas presented by President Yuri Andropov last month—which included a proposal to freeze Soviet missiles in the Far East—contained "some interesting elements which need to be examined in Geneva," said Mr Burt. He added, however, that they still fell far short of meeting the "legitimate security concerns of the alliance."

Yesterday's meeting which could well be the last top level Nato consultation before deployment of cruise missiles, is believed to have discussed the possibility of a new U.S.

proposal at the Geneva talks. There were reports last week that Mr Paul Nitze, the U.S. negotiator, wants to make as precise a proposal as possible as a gesture of goodwill.

Mr Burt, however, refused to discuss any new proposal and said only that, on the basis of yesterday's consultations, "the Secretary of State will give his views to the President."

The SCG noted that deployment of cruise missiles could be stopped or reversed as soon as an agreement is reached that warrants such action. But Mr Burt said there continued to be "a relentless momentum in the Soviet military modernisation programme." He ruled out the idea, which has been mooted in Washington, of arguing at this stage the start talks on strategic nuclear weapons and the Geneva negotiations.

Commenting on the health of Mr Andropov, Mr Burt said this had cast a shadow of uncertainty over the Geneva negotiations. In reference to the mass protests against the deployment of cruise missiles which have been sweeping European capitals in recent weeks, he acknowledged that "peace movements are something which we take into account."

Space rocket dispute with Britain simmers

By David Marsh in Paris

A FRANCO-BRITISH diplomatic dispute is simmering over the likelihood that the UK Defence Ministry will choose the U.S. space shuttle rather than the European rocket Ariane to launch a sophisticated military communications satellite in three years time.

France is placing pressure on Britain to choose Ariane for the launch of the Skyet IV satellite in order to cement European

collaboration in the effort to catch up the U.S. lead in the space race.

The Ministry of Defence in London says Britain has not made a firm decision. But the shuttle does seem likely to be selected. Britain is believed to have made some advance payments to Nasa to prepare for the launch, which will probably be in 1986.

The issue was raised last

month in talks between Mr Charles Hernu, the French Defence Minister, and Mr Michael Heseltine, his British counterpart. The British and French industry ministries have had several contacts on the matter, and Mme Edith Cresson, the French Trade Minister, also intends to push the French case.

The French are concerned that Britain seems to be turning its back on using the

European rocket for the Skyet launch in spite of UK participation in the Ariane programme. Additionally, Matra, the French state-controlled defence and electronics group, is a key partner in the consortium building Skyet.

The dispute comes about at a time when France is already in at ease over lack of British Government enthusiasm for the next generation of Airbus

Hungary's output on target

By Leslie Collett in Berlin

HUNGARY'S industrial production rose by 1.2 per cent in the first nine months of the year compared with the same period of 1982, thus fulfilling this year's target of between 1 per cent and 2 per cent growth, according to statistics released in Budapest.

Food production rose by 3.2 per cent and mechanical engineering 2.3 per cent, while coal mining fell 2.9 per cent.

Exports improved by 17.7 per cent, while imports were up 13.4 per cent. Retail prices in September were 8.3 per cent higher than at the end of last year.

Mr Ferenc Havasi, the Politburo member responsible for the economy, had said earlier that this year's poor harvest, with a shortfall of more than 2m tonnes of grain and maize, would lead to a drop in exports of between \$250m and \$300m from the export target of \$800m.

He added that some 200 collective and state farms might end the year with losses.

Why Britain is at odds with EEC

By John Wyles in Athens

THE COMMISSION is taking away the football, replacing it with a baseball and expecting everyone to continue playing the same game — Sir Geoffrey Howe — the British Foreign Secretary.

"The British solution could never command a majority in the parliament of our ten countries" — M. Gaston Thorn, President of the European Commission.

These rhetorical exchanges in Athens yesterday sum up the apparently irreconcilable approaches to finding a solution to the budget problem which has plagued the UK's relations with its EEC partners for the last four and a half years.

On Monday, the Commission adopted a proposal, only parts of which have been declared intransigent by Sir Geoffrey Howe and Mrs Thatcher, which attempts three things:

● To build on the Commission's initial ideas for a solution which would have cut Britain's payments to the EEC by 500m European Currency Units (\$423m) specifically by relieving it of some of the costs of financing the Common Agricultural Policy.

● To redefine the nature of the British budget problem by claiming for accounting purposes that Britain's receipts from agriculture, are a round Ecu 400m more than they actually were in 1982.

These total receipts are then expressed in terms of head of British population and measured against the per capita spending from the EEC budget in the whole community.

Unofficial figures point to a gap of Ecu 15 between the Ecu 49 per head of population received by the UK and the Ecu 64 average for the community as a whole.

The Commission says that this points to an expenditure gap in the UK worth just over Ecu 800m which should be closed by negotiation, adding in the Ecu 500m from the initial proposal. It offers the UK a total possible reduction in its payments of Ecu 1.34bn.

● Finally, the Commission sought to amalgamate elements of alternative proposals tabled by West Germany and Denmark. These sought to express the British budget problem in terms of its share of payments for the EEC budget and its

share of Community gross domestic product.

The common element in all three approaches is that they seek to solve the problem in terms of aligning Britain's receipts from the Community with some kind of average, based either on wealth or total receipts from the budget.

They are all numerically and philosophically distant from the British approach. The German plan could offer relief worth just over Ecu 1bn, while the Danish might yield Ecu 600m.

Britain, however, says the gap should continue to be measured in the same way that it has been for the last five years, and which provided the basis for ad hoc rebates on the UK's payments between 1980 and 1983.

In other words, the difference between what is paid to Brussels in customs duties, agricultural levies and transferred VAT payments and what is received by Community spending in the UK. On this basis, the UK paid Ecu 2.03bn more than it received in 1982.

The British go on to argue that their net contributions should be limited by a safety net expressed as

a proportion of the UK gross domestic product — the solution which M. Thorn believes unacceptable to many member states.

It is obviously in the financial interests of other members states to define the British problem in the lowest possible terms. They also have reasons for defining the problem in terms of what Britain is receiving from Brussels and what it might be fairer for it to receive.

They say that by joining the EEC the UK signed away its right to consider its payments to the Community as its own money — they are, after all known as EEC "own resources." Moreover, the customs duties and levies — about 45 per cent of the Ecu 4.37bn the UK sent to Brussels in 1982 — are fixed by Community law and no conceivable burden on the UK Exchequer. Nor are they necessarily "lost" revenue, since if it was outside the Community the UK would be unlikely to be levying imports on agricultural products.

But there is an inconsistency in the approach favoured by all other member states and the Commission. They refuse to accept that the gap should be measured as a "net balance" as favoured by the UK.

Output rises in W. German electronics

By John Davies in Frankfurt

West Germany's electronics and electrical engineering industry expects production to pick up strongly next year, provided wages do not rise excessively.

It sees output rising about 1 per cent in value this year, and believes business could gather pace in 1984 with a 3 per cent rise in output and more workers employed.

Export orders recovered in the third quarter of this year for the first time since mid-1982. Foreign orders were up 5.7 per cent on a year ago; domestic orders were 4 per cent ahead.

The industry sees the biggest threat to its continued recovery in the growing demands of unions, spearheaded by IG Metall, for a cut in the working week from 40 to 35 hours.

The demand was described as unrealistic by Prof. Rudolf Schott, director of the Electrical Engineering Association.

Confindustria climbs down over pay index


By James Sutton in Rome

CONFINDUSTRIA, the Italian private-sector employers' association, yesterday climbed down over the contentious issue of paying wage increases under the scala mobile (sliding scale)-indexation system.

But it did so only with a view to obtaining concessions when the whole wage indexation issue is reviewed with the Government and unions next month.

The organisation's council invited its members to pay wage rises this month in line with all three points registered by the index over the past quarter, though they may use their "discretion" as to whether to or not.

Confindustria reiterated it is not obliged to pay a wage increase for use of the index, because it consists of accumulated fractions of previous points which should have been cancelled, according to the employers' interpretation of the January agreement on the Scala Mobile.



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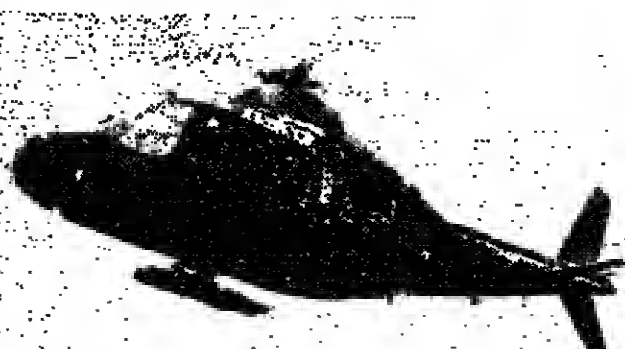
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EUROPEAN NEWS

Although Italy designs some of the weapons it produces, such as the Agusta anti-tank helicopter (right), most are made under licence. This allows U.S. and West German manufacturers to reach markets otherwise not open to them. The country's defence industry, now probably equal with Britain as the fourth largest in the world, explains a lot about modern Italy. James Buxton reports from Rome.



In defence of a laissez-faire policy

WHICH COUNTRY follows the U.S. the Soviet Union and France as the world's fourth largest arms exporter? The answer, according to some authorities, is not Britain but Italy.

Exact placings in the league table are less important than the fact that Britain and Italy are close together, a long way below France. Whereas people expect Britain, with its big armed forces, to have a large defence industry, they do not expect it of a notably unwarlike country like Italy.

Italian arms exports grew faster than those of any other industrial category between 1976 and 1980, and the number of people working in the defence industry doubled in the 1970 to at least 80,000. Industry sales in 1980 amounted to about Lire 4,000bn (about \$4bn at the then exchange rate) of which more than half were exported. Defence equipment accounted for about 2.5 per cent of all manufacturing.

The sudden rise of the defence industry explains a great deal about modern Italy. It happened without an official plan, even though about half the main companies involved are state-owned. The industry is highly export-oriented, as Italy is one of the lowest spenders on defence per head of population in Nato, and the Ministry of Defence spends very little on research and development. While the defence industry has grown, a re-equipment programme for the Italian armed forces has slipped back.

The story is a classic example of Italian industry responding to a growing overseas market and flourishing because of it, rather than in spite of a lack

of Government direction. It relies on a network of company managers, officials and a few well-placed politicians to get things done. A none-too-restrictive Government policy on arms exports, and the skill and flexibility of Italian arms salesmen have also helped.

The fact that the Italian armed forces cannot afford to spend much on new equipment

U.S. cruise missile components and related equipment will begin arriving in Italy before the end of this month. Sig. Giovanni Spadolini, the Italian Defence Minister, told parliament yesterday, writes Alan Friedman in Rome. He stressed, however, that the missiles would not become fully operational until next March.

The minister confirmed the missile parts would arrive at the Sigonella U.S. navy air base in Sicily, about 100 km from the permanent cruise site at Comiso. At least 16 cruise missiles are expected to be installed initially at Comiso; 112 are scheduled for deployment during the next three years.

way, even be an advantage. Whereas the British defence industry is obliged to meet the needs of the British forces for sophisticated, often tailor-made weapons which may be too complicated or secret to sell outside Nato, the Italian industry can largely make what the market, especially Third World countries, actually wants.

The Italian military buys some of the equipment, virtually essential if the weapons are to carry conviction elsewhere—but its requirements are not paramount; it is expected to serve the interests of the industry, rather than the other way round.

When Italy's defence industry was rebuilt after the second world war, it was heavily dependent on manufacturing under licences conceded mainly by the U.S. Fiat, for example, built the F86 Super Sabre fighter. To this day, only Japan among industrialised countries makes more defence products under licence.

Agusta, the successful State-controlled helicopter maker, depends on licences from Bell Sikorsky and Boeing of the U.S., while Oto-Melara produces its own version of the German Leopard tank, the Fiat-engined Lion, which it has sold to Libya and Abu Dhabi.

Manufacturing under licence helps make up for the smallness of the Ministry of Defence allocation for research and development, and manufacturing in Italy enables countries like the U.S. and West Germany to reach markets they may not

wish to be seen as dealing with, such as Iraq and Libya.

Italy, which is a partner in the Tornado aircraft project with Britain and West Germany, is now making more and more domestically designed equipment, however. Aeromacchi is building the AMX light attack the battlefield support aircraft, a successor to the line of light fighters which Italy has been making largely on its own since the late 1950s. These include the Aeromacchi MB 339, one of which is supposed to have sunk a British frigate in the Falklands war last year.

Agusta recently presented its own designed Mangusta anti-tank helicopter. The Lupo and Maestrale frigates, built by Cantieri Navali Riuniti, continue the long tradition of warship building and also provide platforms for the products of the defence electronics sector, headed by Selenia. Electronics is the second most important sector after aerospace in the Italian defence industry, and one of the few heavy research spenders.

Although Italy sells some arms to other Nato members, it is reckoned that developing countries take about three-quarters of defence exports—especially Libya, Egypt, Peru, Argentina, Brazil, Malaysia and South Africa (which has bought aircraft, among other things, despite being officially embargoed).

Iraq may currently be Italy's biggest market—in 1981 it placed the biggest export order Italy has ever received, for four frigates, six corvettes, a tanker, and a floating dock, valued at \$1.8bn. Because of Iraq's financial difficulties Italy is believed to have taken some of the payment for the ships in crude oil.

The Iran-Iraq war, now in its fourth year, has been a god-send for the Italian defence industry, offsetting the downturn in sales to other parts of the Third World and the slowdown in defence purchases by the Nato countries. As well as equipment sales to Iraq, the really spectacular growth has been in the sale of shells, rockets, ammunition, mines and detonators and spare parts. The private sector company BPD, which makes explosives and rocket fuel, expects its sales to rise from L153bn in 1981 to L240bn this year, thanks in large part to Iraq. Though less is said about it, Italian companies also sell much ordnance to Iran.

Part of Italy's success in defence sales is due to the skill of its salesmen. "They know exactly who to pay the commissions to, and how much to give them, and they cover everyone," said one businessman in the defence sales business.

Although Italy has a reputation for having lax controls on arms exports—a fact exploited

by arms manufacturers in other countries who sometimes physically export through Italy—the export approval procedures are complicated and subject to bureaucratic delay, which is sometimes damaging.

Yet there are insistent reports that the procedures are speeded up or shortened when necessary, and the very wide range of countries to which Italy sells arms, some of them in dispute with each other, does not suggest rigid controls. Perhaps because of this, the Government is extremely reluctant to give much information on the defence industry and its sales—a fact which infuriates the industry's critics. They argue that the industry is a good deal less impressive than it looks, being heavily dependent on foreign licences and on imported key components—such as engines for ships and aircraft.

But the most serious criticism, according to Sig. Falso Accame, until recently a Socialist MP and a former naval officer, is that "there is a nexus of corruption running through the whole business." He alleges that the commissions which supposedly go to foreign buyers are in fact largely distributed among helpful officers, bureaucrats, middlemen and political parties in Italy. But though this is a widely held view, hard evidence is scarce and a draft Bill to be put to Parliament to regulate the arms industry got nowhere.

OVERSEAS NEWS

As the U.S. changes its Mideast tactics, Jordan considers its future Arab moderate pushed to brink

BY RAMI G. KHOURI IN AMMAN

Jordan, long touted as a key moderate Arab state crucial to the West's desire to bring about a negotiated Arab-Israeli peace and to minimise Soviet influence in the area, is beginning to question the real benefits of its political approach. Several recent developments have focused the debate, including:

● Attacks against Jordanian diplomats during the last two weeks in which one official in Athens was killed and several others injured in New Delhi and Rome.

● Two small bombings against police and army in Amman and Zerqa.

● The recent U.S. Congressional rejection of a White House request for \$220m to set up a Jordanian-American strike force to come to the aid of any beleaguered Arab state in the Gulf.

● The reinvigorated pace of U.S.-Israeli discussions on strategic co-operation following the visit to Israel of Under-Secretary of State Lawrence Eagleburger.

● The redefinition by President Ronald Reagan of the role of the Marines in Lebanon as being to counter Soviet-Syrian influence in the region.

Jordanians are now living with an uncomfortable feeling of being hemmed in by more powerful and menacing ideological and military forces: the Syrians to the north, the Israelis to the west and the Iranians to the east.

The Syrians, with the Palestinian groups which have opted to fall in with them, have made it clear that they are working to thwart what they perceive to be a readiness by King Hussein of Jordan to seek a Middle East peace accord based on the general outlines of the Reagan plan of September 1982.

The Iranians are working with the Syrians to reduce the regional power of Iraq, Jordan's important eastern neighbour.

ally and erstwhile financial backer.

The right-wing Israeli coalition in power remains favourably inclined to try to resolve the Palestinian issue by removing the Hashemite Jordanian leadership of King Hussein, and allowing the Palestinians to set up their state in Jordan east of the Jordan River.

Jordanian disillusionment with

nature and value of American-Jordanian ties, in view of the obvious U.S. policy of favouring Israel over the Arab countries. Jordanian moderation is both a reflection of the character of the leadership of King Hussein, and of powerful material imperatives that dictate a balanced policy based on friendly ties with the stronger Arab economies all around it.

grants. With its diplomats and internal security forces under threat, its economy squeezed and its regional political role dwarfed by the more activist, aggressive policies of Syria and Israel, Jordan is on the verge of making a series of domestic and international adjustments reflecting the more inward-looking, non-aligned policy which is favoured by the vast majority of the population.

Such a slow, perhaps even subtle shift away from its traditional heavy reliance on U.S. arms purchases (in favour of European and perhaps Far Eastern suppliers) should soon be coupled with moves to reinstate political participation inside the country, keyed around any elected national parliament which was suspended in 1974.

Many observers in Amman fear that the signals emerging from the disappointed bearded Arab moderation will mean the breakdown of the traditional Arab resort to consensus politics, a focussing on internal affairs, and the institution of more democratic political systems that will allow the Arab people to express their feelings more honestly and openly. Such expression will inevitably have an overtly anti-American ring to it which the present leadership will seek to preempt by redefining Arab moderation as Arab non-alignment.

If the Americans are going to deal more closely with the Israelis and challenge the Soviet Union in the Middle East, they should not be surprised if Arab moderates who do not want to get caught in a struggle of superpower surrogates go their own way and look after their own interests.

This is the message today from Jordan—where Arab moderation has always found its most coherent expression, but where it is now threatened by a combination of bullets, bombs and regional bullies.



U.S. policies in the region has been frequently expressed in recent years by all sectors of Jordanian society, from King Hussein down. In the past decade, a lack of movement on the political front was largely camouflaged in the eyes and pockets of ordinary Jordanians and other Arabs by the rush of money and economic development that was sparked by the 1973-74 increase in international oil prices.

Today, however, the pan-Arab oil bonanza has slowed down considerably and Jordan is feeling it in the form of a \$500m shortfall in Arab grant aid for both this year and next.

The key issue that emerges in every discussion now is the

The redefinition of U.S. policy directing it at reducing Soviet influence and countering Syria's growing role has only aggravated Jordanian doubts about the compatibility of Washington's three desires to remain the bulwark of Israel, to thwart Soviet influence and to strengthen ties with the moderate Arabs.

As perhaps the most moderate and consistent Arab state for the past 30 years, Jordan is feeling more and more empty-handed, a feeling exacerbated by the news that Mr Eagleburger's trip to Israel included discussions about improving the terms of U.S. aid to Israel by switching more of the \$2.5bn given annually from loans to

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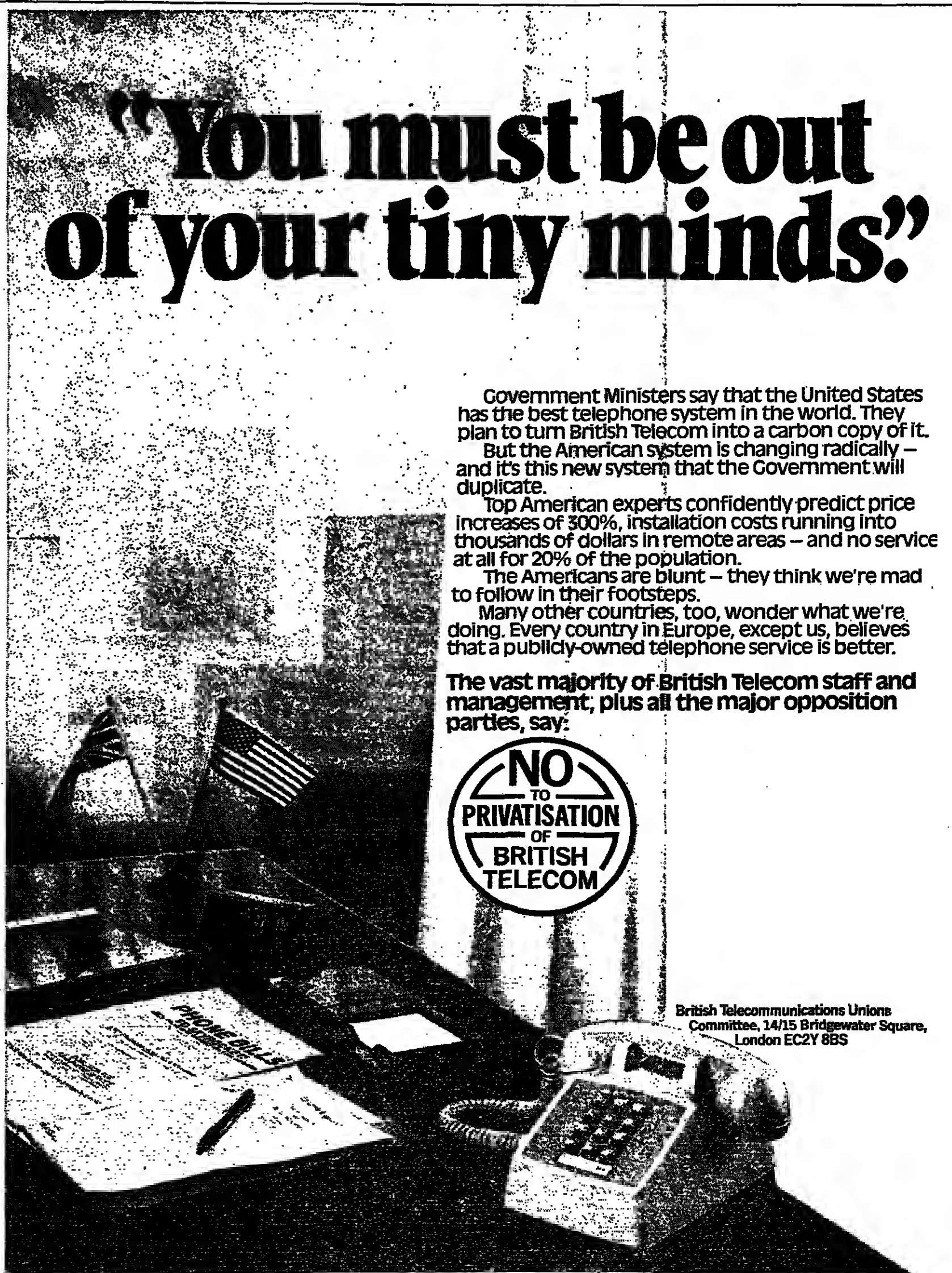
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OVERSEAS NEWS

Nigeria's Shagari names new Cabinet

By Michael Holman in Lusaka

PRESIDENT Shehu Shagari of Nigeria yesterday allocated portfolios to 29 of the ministers in his new administration at a swearing-in ceremony here.

The new Minister of Finance is Mallam Adamu Ciroma, Governor of the Central Bank in the mid-1970s and Minister of Agriculture in the former administration.

The post of Foreign Affairs Minister is left open but it is widely expected in Lagos, that it will go to Mr Emeka Anyanwu, the former assistant Commonwealth Secretary General, who failed to obtain Senate confirmation. President Shagari, it is thought, will resubmit his name.

Unita says it downed Angola airliner

By Diana Smith in Lisbon

THE Angolan guerrilla movement Unita has claimed responsibility in a communiqué released in Lisbon for Tuesday's crash of an Angolan airliner.

Some 126 people were killed in the crash. Unita claims that the aircraft was carrying military recruits for the Fapla the Angolan armed forces.

Geneva talks tackle Lebanon armed forces

BY ANTHONY McDERMOTT IN GENEVA

THE LEBANESE Commission set up here to discuss reforms of the future political and constitutional structure of the country yesterday grappled with the sensitive subject of the armed forces.

This came after an announcement late Wednesday evening that substantial progress had been made during the commission's six meetings in three days which followed the five-day conference on national reconciliation, chaired by President Amin Gemayel.

The commission, which represents the eight political and religious factions in Lebanon and has no set chairman "they meet as gentlemen," was one comment, reinforced the view accepted at the main conference that the National Charter or constitution of 1943 should be reformed.

The Charter ensured the dominance of Christian Maronites over Moslems in individual senior political posts and on a 65 basis in Parliament.

Some of the decisions announced on Wednesday, notably the formation of a higher constitutional court and of a supreme

court, have been under intermittent discussion for years. But two new proposals emerged. First, the position of Vice President should be created and held by a Sunni Moslem to offset what would continue to be a Christian President.

Second, a Senate or upper House should be established.

But while these agreements reflect the serious and constructive attitudes which the main conference eventually adopted, there are many stages before implementation.

First, as a Lebanese source pointed out: "These gentlemen

(of the commission) do not make law, only proposals." The proposals will be submitted to the conference proper, which was originally due to reconvene here on November 14. It is now expected to re-open about November 21.

Second, whatever is then agreed will have to be submitted to the Lebanese Parliament.

Third is the issue of whether the proposals be enforced. That will depend on which areas of Lebanon are still occupied, and by whom.

Australia sees boost in balance of payments

By Colin Chapman in Canberra

SUBSTANTIAL improvements in two important economic indicators yesterday helped confirm the Hawke Government's belief that a substantial upturn in Australia's fortunes is now well in train.

Another strong surge of overseas capital helped Australia last month to reach its highest monthly balance of payments surplus on record of A\$1.26bn, while unemployment followed inflation down into single figures.

The trade figures also confirmed the sharp recovery in rural exports following the end of the four-year drought. Rural exports in October rose by 39 per cent over the previous month, with an increase in grain exports of 90 per cent as the first shipments were made of the new season's wheat crop, which is expected to be a record 15m tonnes.

Exports overall rose by A\$222m, or 16 per cent. There was also a 6 per cent increase in imports, but the balance of trade was in the black by A\$37m.

Of the A\$1.755bn capital inflow, government borrowing accounted for A\$1.35bn.

Japan-U.S. package aims to liberalise Tokyo money market

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

JAPAN AND THE U.S. yesterday unveiled what is now claimed as a major programme of mutual action to ensure a more realistic exchange rate between the yen and the dollar.

The programme includes commitments by Japan to open up its capital and financial markets and a promise on the American side to introduce "additional measures" to reduce public spending. Undertakings made by both parties are to be reviewed by a special committee consisting of representatives from the U.S. Treasury and the Japanese Finance Ministry whose first meeting will be held next February.

U.S. officials accompanying President Reagan told journalists this evening that the joint programme represented a major achievement and that Japan's contribution to it was unusual in that specific steps had been set for some of the measures the Ministry of Finance has undertaken to introduce.

A majority of the Japanese "commitments" were, however, announced in the package of economic measures presented by the Government on October 21.

The most important of the Japanese measures are:

● The abolition of limitations on the Tokyo foreign exchange market which prevents forward dealing except on actual trade contracts;

● the introduction of a Bill to allow the issuing of Government bonds denominated in foreign currencies—the so-called Nakasone bonds;

● the study of a scheme to introduce a yen-denominated bankers' acceptance market; the introduction of a Bill to liberalise the restrictions on foreign investment in companies on the Finance Ministry's special list.

Proposals to liberalise forward dealings on the foreign exchange market have been under discussion for some time between the Bank of Japan, the Ministry of Finance and the

Ministry of Trade and Industry. The package is now apparently to be implemented more far reaching than was previously thought.

The purpose of this liberalisation is to remove an obstacle to hedging against currency fluctuations by bona fide importers. However, the package could also have the effect of making the Tokyo foreign exchange market more open to speculative dealing than in the past.

The introduction of a bankers' acceptance market in Tokyo is one of a number of measures that have been advocated for some time by the Ministry of International Trade and Industry to encourage the use of the yen (in place of the dollar) for Japanese import contracts for yen-denominated imports would be cheaper.

The Bank of Japan, which opposes a proliferation of money markets in Tokyo, has up to now stood against this proposal.

Apart from measures directly designed to encourage imports or to bolster the exchange rate of the yen, Japan has committed itself to a further liberalisation of the certificates of deposit (CD) system by which Japanese and foreign banks raise yen funds in the domestic market.

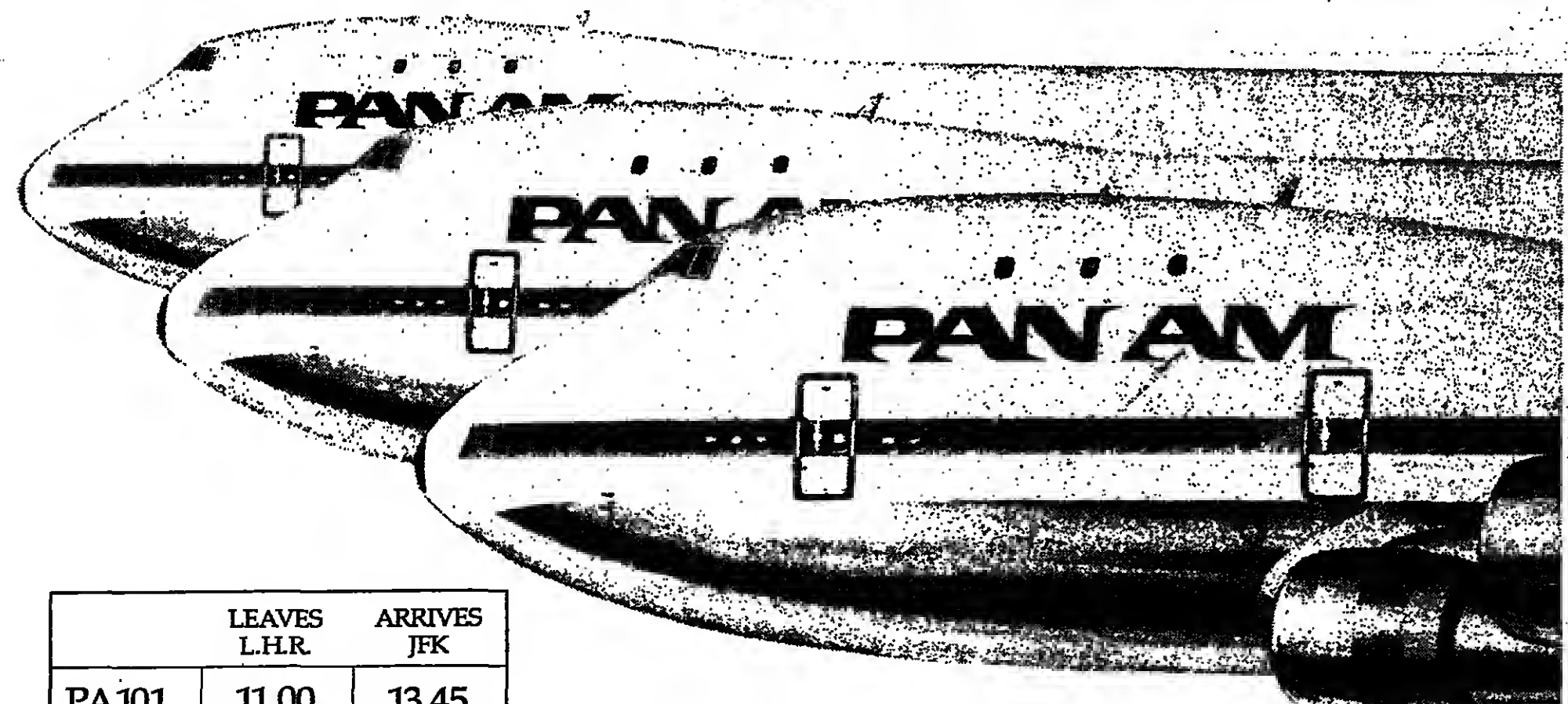
Steps have also been taken to allow Japanese and resident borrowers to float Euro-yen bonds—something which the Finance Ministry has opposed.

A review of the widening of the yen (in place of the dollar) for Japanese import contracts for yen-denominated imports would be cheaper.

The agreement could nevertheless provide a further impetus to the efforts of both countries to solve the problem of a chronically overvalued yen.

Trade friction, Page 6

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Marcos says businessmen to blame for crisis

BY EMILIA YAGAZA IN MANILA

PHILIPPINE President Ferdinand Marcos, belatedly, has been continuing anti-government demonstrations, in Manila's business districts, yesterday hit back at the businessmen, blaming them for the current economic crisis.

After a series of friendly discussions with top business leaders on how to help abate present economic difficulties, Mr Marcos has now accused private businessmen of unscrupulous practices that freeze the Government of substantial revenues.

Speaking before hundreds of local and foreign businessmen at Malacanang, the presidential palace, Mr Marcos said that businessmen leaders blame his leadership for the crisis, "but our problem is financial, and monetary in nature."

At the same time he said this, two influential business leaders told foreign reporters: "Our problem is political."

They said that unless the political uncertainty is resolved soon, particularly the issue of succession to the presidency, the economy will have a "show-down" by the first quarter of 1984.

Since last September, weekly demonstrations have been staged by businessmen, office executives and employees in business districts, particularly

at Ayala Avenue, Manila's Wall Street.

The demonstrators have called for the resignation of Mr Marcos, whose administration is accused of complicity with the August 21 assassination of the popular opposition leader, Benigno Aquino. Businessmen's rallies have caused tension among bankers and investors who have since then frozen the flow of new loans and investments in the Philippines.

The virtual halt in the flow of fresh foreign funds has triggered the current crisis, necessitating the moratorium on some foreign debts and the re-scheduling of others. Many foreign banks have also stopped opening letters of credits for the Philippines, hitting foreign trade transactions, including the import of basic commodities such as oil.

Mr Marcos told the businessmen that many of those who join anti-government rallies are themselves deceitful, resorting to double book-keeping, transfer pricing, over-pricing, smuggling and dollar selling. He pointed out specifically that evading firms that cost the Government at least pesos 50n (\$357m) a year. "I wonder how many of the businessmen who attack the Government pay their taxes religiously," Mr Marcos said.

ADB approves India's application for credits

BY K. K. SHARMA IN NEW DELHI

THE ASIAN Development Bank's (ADB) agreement to provide credits for Indian development projects was conveyed yesterday by its president, Mr Masao Fujioaka, to India's Finance Minister, Mr Pranab Mukherjee, when the two met for talks in New Delhi.

Although India's controversial application for a \$2bn loan over five years has thus been approved in principle, Mr Fujioaka made it clear that the amount was far too large for the regional financial institution to cope with and said that the beginnings would be "modest."

The application has been vigorously opposed by the U.S., the second largest contributor to

the ADB, on the grounds that India's needs were too large and any loan from it would harm the interests of the institution's traditional borrowers, which are the countries with low capital incomes such as Bangladesh.

U.S. objections have now been overcome and the ADB board had agreed that India is entitled to borrow from the ADB, which recently increased its ordinary capital resources by 105 per cent.

India has so far avoided borrowing from the ADB but made its first application last year on the ground that the international economic climate made its hard currency position difficult and that it had not given up its right to borrow from the ADB.

Pakistan loans agreed

BY MOHAMED AFTAB IN ISLAMABAD

PAKISTAN will receive \$126m in project aid and commodity assistance, during the current financial year 1983-84 which ends June 30 next.

The amount includes \$91m for a key thermal power station at Jamshoro and is meant to help to overcome the severe energy shortage in the growing industrial cities of the southern Sindh province. The project loan is for 30 years, with a ten-year

grace period, and carries a 3.25 per cent interest.

The commodity loan will be for \$35m, and repayable in 25 years, including a seven-year grace period. It also bears a 3.25 per cent interest. The loan will be used to import industrial raw materials and other essential commodities from OECD and less developed countries. The notes provided for the two loans were exchanged here yesterday.



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AMERICAN NEWS

Caymans ask UK to help settle bank row

By Margaret Hughes in Georgetown, Cayman Islands

THE British Government has been asked to intervene in a dispute between its crown colony the Cayman Islands and the U.S. Administration.

The dispute centres on the Cayman Islands' banking secrecy laws under which it is an offence even to request information on bank accounts.

The U.S. has been putting pressure on the administration to disclose information of the bank accounts of individuals under investigation for criminal activities and in particular the alleged laundering of drug money through the Cayman Islands.

This pressure has been stepped up in the past few months following a major drug smuggling case, known here as the Latin Connection, involving the smuggling of cocaine from Colombia to the U.S. via the Caymans.

The U.S. has served notice on a number of banks based in the Caymans to provide information on their clients' accounts.

A number of bankers and lawyers based in the Caymans have been subpoenaed by U.S. authorities on arrival in Miami, including one Barclays Bank executive who was held in custody for several days.

Travellers to and from the Caymans, including Cabinet members, have been harassed by Customs officials at Miami Airport.

Representations have been made to the U.S. Administration by the British Government which has already taken issue over another instance of U.S. extrajurisdictional interference — unitary taxation.

However, the timing of the Cayman Islands' request comes Mrs Margaret Thatcher's... at an embarrassing time for Mrs Thatcher's Government given that it is itself preparing new legislation to curb tax evasion through such offshore financial centres as the Caymans.

The dispute came to a head a few weeks ago when the Federal court in Florida found the Bank of Nova Scotia, one of the biggest in the Cayman Islands, guilty of contempt of court for refusing to disclose information on a particular client's account. It was fined \$25,000 (£16,700) a day as a result.

The bank has appealed but if it fails to win the appeal the fine will be increased to \$100,000 a day if it continues to refuse to disclose the requested information.

The Cayman administration considers such action to be undermining its constitution. It is all the more annoyed because as part of its attempts to improve its image it has been making determined efforts to co-operate with the U.S. authorities in fraud cases.

Unless the dispute is resolved it could have dire consequences for the Caymans' future as a tax haven.

Its 30-odd banks are the cornerstone of the islands' economy. They are the biggest employers and contribute some \$45.7m to the economy.

The Governor of the Caymans, Mr Peter Lloyd, said: "We would like to reach some sort of understanding with the U.S. Government which does not undermine our existing agreement."

Stewart Fleming in Washington watches the budget deficit argument degenerate into music hall farce
\$200bn deficit spectre paralyses U.S. policy makers

"We ARE running one great economic experiment after another in the United States," is how one Democrat on Capitol Hill put it. "First we tested monetarism, then it was supply side economics and now we are about to put to the test the question of whether giant budget deficits matter."

His statement assumes that in spite of all the rhetoric when it comes down to it neither Congress nor the President will be prepared to risk the sort of painful political decisions that are needed to transform the federal budget deficit.

Many economists, including Mr Martin Feldstein, chairman of the President's Council of Economic Advisers, see \$200bn deficits stretching indefinitely into the future if no action is taken.

Today, Congress is almost down to the bottom line. In theory it is due to go into recess on November 18, although in practice the date will probably slip back to early December.

But the chances of major legislative initiatives designed to transform the budget picture have been taking a beating.

The House of Representatives has completed work on a face-saving \$10bn package of spending cuts spread over three years.

The figure underlines the political paralysis in Washington when it is contrasted with the \$55bn of budget savings which could be set itself to achieve earlier this year.

In the Senate, an elaborate pas de deux between the chairman of the Senate Finance Committee, the powerful Mr Robert Dole, and the Reagan Administration has been threatening to degenerate into music hall farce. Two weeks ago Mr Dole launched the idea of a bold package of spending cuts and tax increases totalling \$150bn over three years. He floated his trial balloon temptingly down Pennsylvania Avenue in the direction of the White House, and last Thursday, when it came into range, the President personally shot it down.

In remarks to a reunion of his 1980 election campaign workers, Mr Reagan threatened to veto the Dole package because of the tax increases tied to it. The Administration wants to see current spending cuts, not tax increases to solve the budget problems.

Its own deficit reduction strategy has envisaged a stand-by tax increase only if by 1985 the budget deficit has not shrunk to less than 24 per cent of Gross National Product. The 1983 deficit was some 6 per cent of GNP. But there are early signs that the Administration may be thinking about more radical tax reforms in the event that Mr Reagan runs for President again and is re-elected.

Since the Democrats are not prepared to countenance further cuts in welfare programmes, and the Administration

COMPONENTS OF EXPECTED BUDGET DEFICITS			
Financial year	Cyclical deficit \$	Structural deficit \$	Total deficit \$
1983	95bn	100bn	195bn
1984	78bn	122bn	200bn
1985	57bn	149bn	206bn
1986	47bn	178bn	225bn
1987	22bn	204bn	226bn
1988	-4bn	214bn	210bn

Source: Mid-session budget review testimony

is not prepared to accept tax increases before the election, the deadlock which has ruled on the budget for over a year is looking even more unbreakable.

Feeling has been running high on the deficit issue, underlined by symbolic protests in both houses. This week the House failed to pass a continuing resolution which would allow the Government to carry on paying its bills—the legislation is however expected to go through before government really does grind to a halt. Last week the Senate voted not to increase the Government's borrowing capacity, the debt limit. That vote has probably cost the Treasury several hundred million dollars in extra borrowing costs since it has forced up interest rates on Treasury issues.

Senator Howard Baker, Republican leader in the Senate, is quietly bawling away trying to round up a majority to pass a debt limit increase. But since the Treasury has adequate cash resources to see

would be to add \$1,000 to the privately held national debt over the next five or six years, which would add \$50bn of permanent debt service costs to the budget.

This additional debt service burden is one of the major reasons why, even assuming steady economic growth of 4 per cent in real terms over this period, and average Treasury bill interest rates of 6.1 per cent, the budget deficit becomes entirely a structural deficit which would not automatically be eliminated by an economic upswing and the added tax revenues and lower social security payments which accompany it.

Change some of these (very favourable by recent experience) economic assumptions, cut the growth forecast a bit or assume higher interest rates, and the budget deficit gets worse, if there is no action in congress.

Conversely, Mr Donald Regan at the Treasury has been making it clear that he does not take such a gloomy view. He argues that the deficit could shrink dramatically to around \$125bn in 1988 on favourable economic assumptions plus the spending cuts the Administration wants.

Much of the debate hinges on timing. As the conviction has gathered that there will be no budget action until after next year's election, economists have been asking what this might

imply. Mr Feldstein, in spite of a clear conflict with the Treasury, has been persistently arguing that the budget deficit has been an important factor driving up real interest rates and thus the value of the dollar on the foreign exchanges. The strength of the dollar, he says, is making U.S. exports less competitive and therefore adversely affecting export industries and their workers. Housing construction he says would be more buoyant if real interest rates were lower. He suggests that this "crowding out" caused by the deficit will spread to other sectors of the economy, including capital investment, "lopsided" economic recovery.

"It is clearly wrong," he says, "to suggest that next year's deficit will labour the recovery in 1984."

There are influential U.S. economists who question this gloomy prognosis, suggesting for example that the U.S. may experience a burst of growth in the next few years similar to the early 1960s, and that the deficit is not the threat it appears. On the basis of recent historical experience that is a long shot. The risk of basing policy on such assumptions is that if they are wrong, today's budget problems could pale into insignificance in comparison with the challenges fiscal policy will present in two to three years time.

U.S. group defrauded Canada of C\$28m

By Nicholas Hirst in Toronto

AMWAY CANADA, and its parent company Amway Corporation, the second largest distributor of household products in the U.S., yesterday pleaded guilty to defrauding the Canadian Federal Government of C\$28m (£15.3m).

The indictment charged the company with avoiding customs duties during 1965 and 1980 by undervaluing shipments.

Company officials have also been charged with the offences but have refused to appear before Canadian courts, claiming that Press coverage of the charges had made a fair trial impossible. In past statements the officials have always protested their innocence.

The guilty plea on behalf of Amway Canada and its parent was entered in the Supreme Court of Ontario by Mr David Humphrey, a Toronto lawyer acting for the company. It is expected the court will defer sentencing.

Amway, short for "the American Way," based in Grand Rapids, Michigan, is second only to Avon in the U.S. in sales of household products. It has operations in 25 countries and in the 12 months to September 30 had revenues of \$1.2bn (\$800m).

Wholesale prices rise 0.3% in U.S.

U.S. wholesale prices rose a seasonally adjusted 0.3 per cent in October, the U.S. Labour Department said yesterday. Reuter reports from Washington.

Last month's increase was slightly greater than in September when prices rose 0.2 per cent. Wholesale prices last month were 1.3 per cent higher than they were in October, 1982, the department added.

If October's rate of gain continued for 12 months, U.S. wholesale prices would be 3.8 per cent higher in October of next year, a department analyst said.

Uruguay clashes

One person was killed, at least 60 were injured and 500 were arrested when police broke up a banned anti-government march, union and political officials said yesterday. Reuter reports from Montevideo.

Some 20,000 joined the march which had been called by unions at the end of Wednesday's day of protest against Uruguay's 10-year-old military government. The protest was called to press for higher wages and a quick return to democracy.

Plea for small states

Mr Shridath Ramphal, Commonwealth Secretary General, said yesterday the Commonwealth should adopt a new role in "helping to make the world safe for small states" in the light of the recent crises in Grenada and the Falklands, writes Anthony Robinson.

UN postpones vote on Falklands motion

BY JIMMY BURNS IN BUENOS AIRES

THE United Nations General Assembly vote on a motion calling on Britain and Argentina to resume negotiations on the future of the Falkland Islands — originally scheduled for Wednesday — was postponed again yesterday because of a long discussion on Central America.

Nevertheless, both Britain and Argentina have virtually accepted that by next Tuesday at the latest the assembly will have endorsed the motion.

The result of the vote — although unlikely to be substantially different to last year's when the assembly voted 90-12 in Argentina's favour — will be fully exploited by the incoming Radical Party Government of Sr Raul Alfonsín.

The Radicals have made the Falklands a priority of their foreign policy and are pressing for an early negotiated settlement of Argentina's dispute with Britain. They are hoping that growing international support along with British domestic reaction may eventually force Mrs Margaret Thatcher to the negotiating table.

Western diplomats said yesterday they believed a better climate for a reconciliation between the two sides had been created following Sr Alfonsín's electoral victory.

On the day of the UN debate, the President-elect issued the most unequivocal statement of non-belligerence made by senior Argentine officials since the end of the Falklands war.

However, diplomatic officials say both sides still appear to be some distance apart. This will probably take several months to even begin to bridge.

Authorities have publicly stated that they would only consider declaring a *de jure* cessation of hostilities once Britain abides by the UN resolution. They will also insist on making sovereignty part of any future talks.

Britain has insisted that such a declaration is a fundamental condition for any change in its relations with Argentina, and has said that sovereignty is non-negotiable.

British officials have hinted privately, however, that their current diplomatic intransigence may be eased if the Radicals keep to their pledge and reach an early settlement with Chile on the Beagle Channel dispute.

Likewise the extent to which the incoming administration controls the armed forces and reduces defence expenditure could also have a bearing on attitudes in London.

Diplomatic officials said Britain had not ruled out sending a message of congratulation on the advent of democracy in Argentina on December 10 when Sr Alfonsín's government is sworn in.

Late yesterday, Argentine and British officials were engaged in intense behind-the-scenes lobbying of the U.S. and EEC member countries.

The U.S. last year voted in favour of renewed negotiations while the EEC, excluding Britain, abstained.

According to diplomatic sources in New York, the U.S. will almost certainly maintain its position although Argentina has apparently failed in its attempt to have Greece, Italy and France change their vote.

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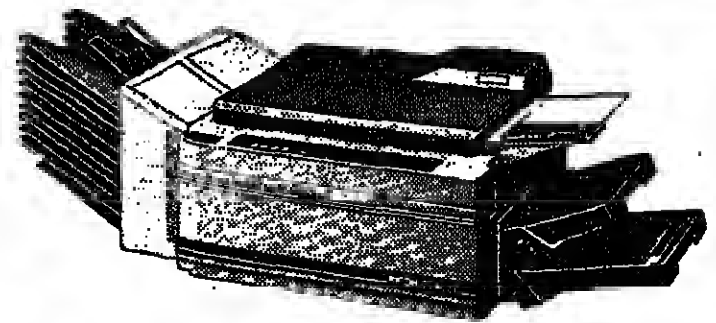
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Tokyo aims to 'educate' Europe

BY JUREK MARTIN IN TOKYO



Mr Yasuhiro Nakasone
Innumerable initiatives

By James Buxton in Rome

BY ROBERT COTTRELL IN HONG KONG

BY NANCY DUNNE IN WASHINGTON

BY DAVID BROWN, IN STOCKHOLM

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

Ford	12.9%
General Motors (Opel)	12.3%
Fiat/Lancia	11.1%

Source: National stats. and AVO

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BUSINESS LAW

European court lays down rules in anti-dumping game

WHAT can companies threatened by imports of subsidised products do - only complain? Or can they take the EEC Commission to court if it fails to take anti-dumping measures? In a surprisingly reassuring judgment the European Court has now held that the companies have a right to expect protection, and can ask for a judicial review of the Commission's acts or inaction.

Ever since the Community took over from member-states the responsibility for anti-dumping measures in 1978, industry has been somewhat nervous fearing that Brussels might take into account many other considerations in addition to the harm caused by imports of subsidised products.

In fact, the Commission has proved too hasty in some instances, as for example, in the Soviet nickel case. There it imposed an anti-dumping duty, only to retreat completely when Razzolimpot, the Soviet state export organisation, took it to the European Court and presented evidence that it was itself undercut by other cheap exporters to the Community.

Between 1980 and 1982, the number of investigations initiated by the Commission each year rose from 25 to 58. However, less than a fifth of investigations led to imposition of countervailing duties. Some investigations are stopped even before they reach the formal stage, and this was the fate of a complaint made by Fediol, the Federation of the EEC Vegetable Oil Industry.

Fediol complained to the Commission in the spring of 1980 that subsidies granted in Brazil for soybean oilseeds exported to the Community caused harm to the EEC industry. It asked for the opening of anti-dumping proceedings under Regulation 3017/79, for a provisional countervailing duty.

The Commission started informal investigations and obtained some concessions from the Brazilian Government, but not enough to satisfy Fediol, which approached the Commission again in September 1981 urging an immediate opening of formal anti-dumping proceedings. Fediol warned the Commission that it might claim damages for the Community's failure to impose a countervailing duty.

About two months later the Commission teleaxed that it did not intend, for the time being, to open anti-dumping proceedings, and explained later in a memorandum that Brazil had withdrawn most of the subsidies. Consequently, it did not appear "opportune" to the Com-

A.H. Hermann, Legal Correspondent, reports on a European Court judgment which will reassure companies threatened by imports of subsidised products.

mission to open anti-dumping proceedings.

As the Commission said, it had to bear in mind not only the interests of the European industry but equally those of consumers. These informal communications were concluded by a letter to Fediol stating that the Commission would not open the requested anti-dumping proceedings, although it was not happy about the advantage received by Brazilian exporters in the form of credits. Against this decision, Fediol appealed to the European Court asking for its annulment.

The Commission asked the court to reject the appeal as inadmissible. Its letter was only "information" and not a "decision" against which there would be an appeal. The anti-dumping Regulation 3017/79 authorised enterprises and associations to complain, but did not give them a right to the opening of anti-dumping proceedings. The Commission claimed that it had a wide discretion in these matters, and had to exercise it in the economic and political interests of the Community and of third countries and not only for the protection of a particular industry.

Fediol argued that European producers had the right to demand appropriate protection from European institutions, and that once the existence of subsidies and of prejudice to European industries was established, the Commission had no further discretion and had to adopt protective measures.

The court, which in most cases follows the Commission's legal opinion, has this time decided in favour of Fediol. It also used the opportunity to lay down rules to be followed by all participants in the Community anti-dumping game.

Enterprises or trade associations, said the court, may complain of dumping either to the Commission or to a member state which would then be obliged to transmit the complaint to Brussels. The Commission should consult with member governments in order to establish whether the exports are subsidised and cause real prejudice to a Com-

munity industry and, if so, what measures should be taken.

If the Commission concludes that there is not sufficient evidence to open proceedings it must inform the plaintiffs. If, however, it is of the view that such evidence exists, it is obliged to announce the opening of proceedings in the Official Journal and continue investigations, either directly or in co-operation with member states.

The plaintiff should be kept informed, and given an opportunity of meeting other parties to the investigation. At this stage, the Community institutions can take preliminary decisions or promptly apply provisional measures.

These measures include obtaining assurances from the exporting country, or the imposition of a provisional countervailing duty. The definitive countervailing duty should be imposed by the Council when proposed by the Commission.

The court concluded that Community producers not only have a legitimate interest in the institution of anti-dumping measures, but that Regulation 3017/79 also gives them a right to be informed by the Commission if it decides not to take anti-dumping measures. If such a decision is adopted in the preliminary stage of the investigation, the information given to the plaintiff should contain at least an outline of the conclusions and of the grounds on which these were reached by the Commission. The Commission has a similar obligation under Article 9 of the Regulation when closing formal proceedings.

The court said the Commission was obliged to make factual findings about subsidies and the harm they caused, but it had a wide discretion when it came to deciding about protective measures. It followed that in addition to appealing against infringements of the rules, Fediol could also ask for a judicial review of the use made by the Commission of its discretionary powers. It could appeal to the court not only on the grounds that the Commission did not observe the procedure prescribed by Regulation 3017/79, but also on the grounds that it clearly misjudged the facts, ignored signs pointing to the existence of an export subsidy, or abused its power by reaching its conclusions on improper grounds.

In other words, the court has reached maturity as a tribunal for administrative appeals. It would be most reassuring if it made a habit of keeping the Commission on its toes.

* Case 191/82, judgment October 4 1983, unreported.

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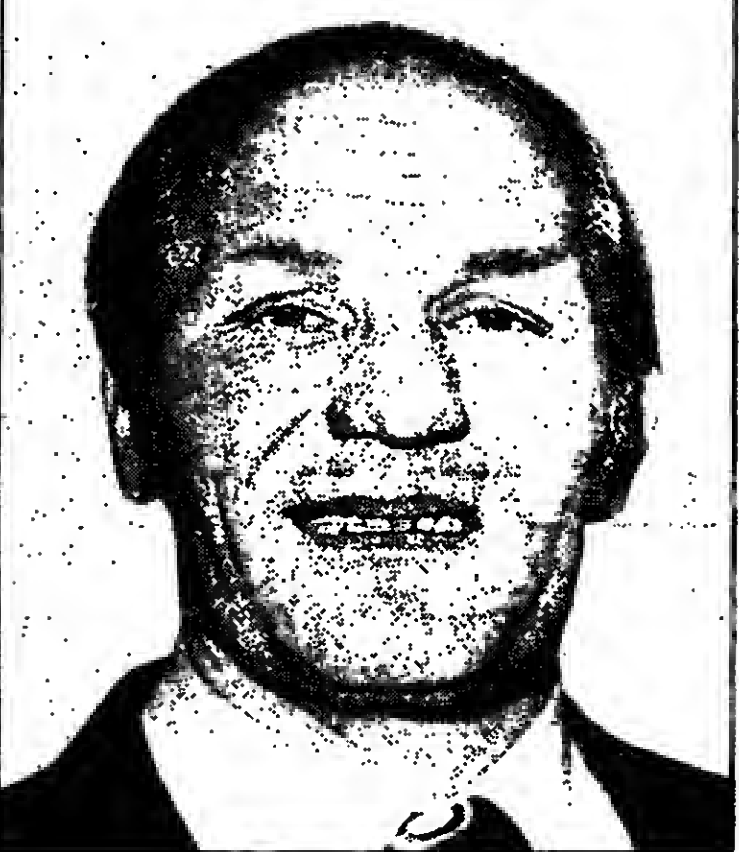


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UK NEWS

Cabinet holds spending plans to target level

BY PETER RIDDELL, POLITICAL EDITOR

AN OPTIMISTIC assessment of the outlook for output and inflation next year will be made on Thursday by Mr Nigel Lawson, the Chancellor of the Exchequer. He will be announcing the public expenditure plans for 1984-85.

The Cabinet yesterday agreed, as expected, to hold expenditure next year to the existing planned total of £126.4bn.

This follows the elimination in the past two months of departmental bids for spending of more than £2.5bn above that figure.

In the past fortnight there has been agreement in the Cabinet on compromises over contentious items of defence spending and the financial targets for the energy industries.

One result is likely to be small increases in the prices of gas and electricity in 1984-85 after the recent freeze on these charges.

The outcome was being presented at Westminster last night as something for everyone. The Treasury was claiming that the Government was being seen to stick to its medium-term financial strategy. The obvious hope is that this might allow room for a small cut in direct taxation - via a rise in income tax thresholds - in the spring budget.

A similarly complicated compromise appears to have been agreed in the energy sector. Mr Peter Walker, the Energy Secretary, and the chairmen of the gas and electricity industries, have been opposed to the Treasury's proposals for tight financial targets which would require larger price increases than they believe are commercially justified.

The committee of senior ministers under Lord Whitelaw which examined spending plans is believed to have recommended increases in low single figures for next year. This was accepted by the Cabinet. Mr Walker disliked this recommendation. He is expected to discuss the detailed implications with Mr Lawson, with whom he has strained relations, on his return to London today from a visit to China.

Spending ministers were also generally claiming that they had safeguarded their programmes. There has been a complicated compromise arrangement on defence and both the Treasury and the Ministry of Defence were last night claiming to have secured concessions.

This basis of the deal is that for 1984-85 the starting point has been lowered since some of the cut in this year's defence spending, announced in July, has been carried forward. This should still permit a 3 per cent rise in real terms in line with Britain's commitment to Nato.

The key period is 1985-86 where the Ministry of Defence has apparently secured a guarantee of inflation proofing and growth of more than 3 per cent in volume terms. This year is the end of the formal Nato commitment and is the base for later decisions.

State drug bill to be cut by £50m

BY GARETH GRIFFITHS

THE GOVERNMENT intends to reduce the drug costs for the National Health Service (NHS) by at least £50m a year. The move is likely to prompt strong protest from drug manufacturers and wholesalers.

The Department of Health and Social Security (DHSS) is soon to conclude talks with the Association of the British Pharmaceutical Industry (ABPI) over a revised pharmaceutical price regulation scheme. This regulates the prices for drugs sold to the NHS by monitoring the profits which companies make from these sales.

The Government is expected to announce later this month that it will reduce the NHS drug bill by just over 3 per cent, or about £50m a year, with the maximum cut being considered at about £100m a year. In 1983-84 the NHS paid about £1.5bn for its drugs.

The Government is also expected to announce steeper controls on promotional spending by pharmaceutical companies.

In August the Government cut £25m off the current year's NHS

drug budget by reducing prices by 2.5 per cent and ruling out any increases until April 1984.

The harsher cuts planned for next year appear to stem from increasing concern on the part of many Members of Parliament about "excessive" profits made by leading drug companies from their NHS business. There has also been criticism of an "over-cost" relationship between the industry and the DHSS.

Last year drug companies earned £250m in pre-tax profits from their NHS sales, according to the DHSS. The ABPI says the figure, which includes returns from 65 drug manufacturers, is closer to £200m.

At the time of the £25m cut announced in August, the ABPI warned that the extension of such "repressive" measures beyond April of next year would damage investment confidence, lead to a reduction of research activity in the UK and erode the industry's export surplus. Last year the industry's exports totalled £1bn, with a trade surplus of £600m.

Government wins first test of labour legislation

How union came to terms with Mercury court ruling

BY PHILIP BASSETT, LABOUR CORRESPONDENT

FOR THE first time since the Government embarked upon its programme of labour legislation, a trade union yesterday considered carefully the practical effects of defying the law. The Post Office Engineering Union (POEU) looked into the abyss of refusing to obey a court order - and pulled back.

In a closed, private session at the union's 25th annual conference at Blackpool, POEU delegates held a 90-minute debate about whether to comply with Wednesday's Court of Appeal judgement under the 1982 Employment Act, ordering the union to lift its blocking of Mercury, the private telecommunications company.

Realistically, the result was a foregone conclusion, after the decision reached yesterday meaning by the union's 25-man executive committee to recommend compliance.

Five left-wing executive members switched their votes to give a 14-9 majority in favour. At the conference, delegates voted overwhelmingly

in favour of the executive's recommendation by a show of hands and then re-confirmed it in a card vote. This showed 83,935 (71.3 per cent of those voting) in favour, 33,596 (28.7 per cent) against, with 938 (0.7 per cent) abstaining.

Delegates had before them a confidential report on the case from the executive, which laid out in stark terms the six points of the leadership's conclusions on the judgement.

● To refuse to comply would be unlawful.

● Disobeying would mean severe financial penalties. These would be an immediate fine, which, the conference was told, could be between £50,000 and £100,000 followed by repeated daily fines of thousands of pounds.

Delegates were also told that the court could seize the union's funds and that the assets of individual executive members were also at risk.

● To pay such fines would render the union ineffective, and would

halt its campaign against Mercury and the privatisation of British Telecom.

● To refuse the injunction would end any hopes of appealing against the judgement to the House of Lords, and would severely prejudice the union's position when the full trial of Mercury's claim for damages comes to court, early in the new year.

● The POEU's rules require the union's officers, staff, and members to act lawfully.

● Trades Union Congress policy was that unions should not break the law by defying an injunction.

Mr Bryan Stanley, POEU general secretary, appeared to seal the decision in an emotional speech. He pleaded with delegates not to vote on political or tactical grounds. The only issue at stake was the union's future. To vote against the executive's recommendation was to destroy the union.

Law report, Page 27

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Claim against bank dismissed

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE PAPERS in a £5m damages claim brought by a British company against the Central Bank of Nigeria are to be sent by a UK High Court judge to the Director of Public Prosecutions.

Mr Justice Parker, who dismissed the claim with costs was told by counsel for the bank that the claim by Reproband, builders' merchants, was "a scandalous abuse of the process of the court" in which false allegations of misconduct were made against the Central Bank and Midland Bank.

Mr David Kemp QC, also alleged that Reproband had obtained a court order freezing the Central Bank's London funds for five days on the basis of perjured and forged evidence.

Reproband asked the judge to dismiss its action with costs because it had not the money to proceed and because its chief witness, Mr A.B. Khan, its managing director, was not in a position to give evidence.

Mr Kemp protested that it would not be right, or in the public interest, that Reproband should be allowed to "slide out" of the case - which had already been referred to the Fraud Squad - in that way.

Extremely serious allegations had been made against the banks, Mr Kemp said. He asked the judge to hear some of the bank's evidence and make findings that the allegations were false.

Mr James Goodie, for Reproband, said it did not accept that its documents had been forged. He said he had no express instructions to withdraw the allegations against the banks - "but I am certainly not seeking to pursue such allegations."

The judge said that, although he had the greatest sympathy with the banks, the charges Mr Kemp suggested would not be a proper case for the court to adopt. He did, however, think it would be right to refer the papers to the Director of Public Prosecutions.

Reproband had alleged in the action that the Central Bank provided it with a £13m letter of credit in connection with the shipment of cement to Nigeria.

Consortium will make pipeline bid

BY RICHARD JOHNS

FOUR British companies - Williams, Taylor, Woodrow, Humphreys and Glasgow, and John Laing - hope to obtain quarter share in the construction of an oil pipeline from Iraq to the Red Sea across Saudi Arabian territory. The pipeline will cost an estimated \$2bn to \$3bn.

The four companies joined forces earlier this year, forming British Pipeline Engineering and Contracting Company, largely to bid for the project. It has yet to go to any formal tender, however, and Saudi-Iraq agreement will be needed on transit rights.

The prospects for implementation, however, are sufficiently good for the UK group to have formed a wider consortium which includes Entrepres of France, Nacop of the Netherlands and Brown and Root of the U.S.

British Petroleum is acting as oil consultants on behalf of the consortium and Morgan-Greentell is giving financial advice. Mammaghan and Sunmiano have been co-opted as prospective suppliers of pipe.

Saudi Arabia and Iraq have recently started detailed discussions on the construction of the pipeline, which would have a capacity of 1.5m barrels a day. It would give Iraq an alternative for its oil exports to the pipeline through the Gulf and the Straits of Hormuz.

Iraq has been unable to use this for over three years because of the conflict with Iran.

Iraq first approached Saudi Arabia in the summer of 1981. Although the kingdom agreed in principle to an Iraqi-owned pipeline crossing its territory, in practice it has been reluctant until recently to contemplate its construction.

It would take two to three years to complete the pipeline and therefore the project offers only a medium-term prospect of easing Iraq's

financial problems. For this reason, Iraq and Saudi Arabia are also examining "an interim measure" - a shorter pipeline linking Iraq's southern fields to the existing trans-Arabian pipeline from the kingdom's oil fields in the eastern province. Less than a third of its 1.5m barrels a day capacity is at present being used.

Yesterday, Mr Paul Channon, UK Minister of Trade, was reported as saying in Baghdad that he expected British companies to obtain a 20 per cent stake in a consortium to build the pipeline. He said the project would be financed through commercial credits.

In London, Mr Bob Nelson, chief executive of BPEC, confirmed that the group had been holding talks with the Iraqi Government. He stressed that it was premature to talk of the consortium winning the contract.

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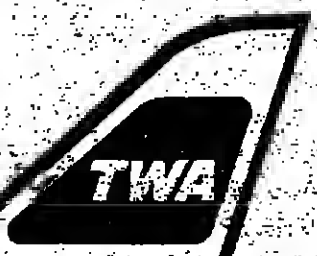
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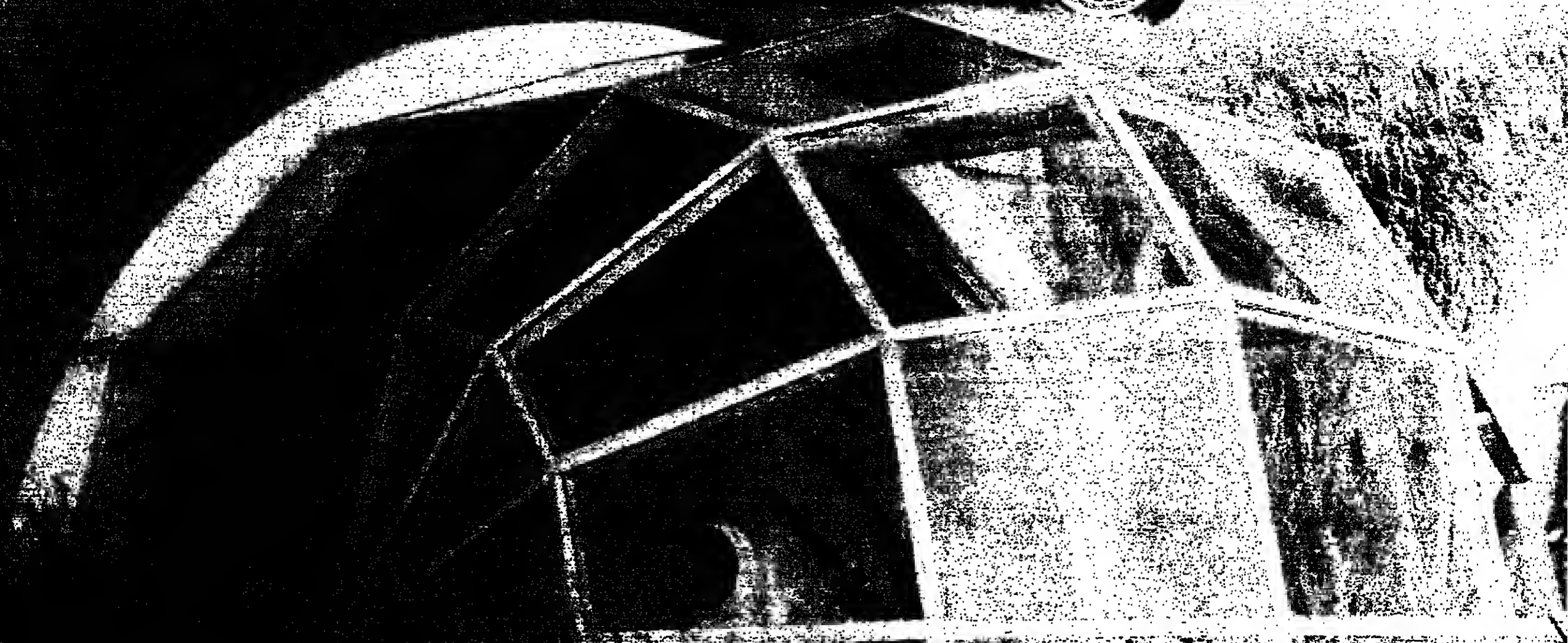
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Job creation enterprises

Unemployment: today's growth industry

BY IAN HARGREAVES

On the clouds and silver linings principle, it was only a matter of time before inventive individuals found ways of making good business out of the unemployment crisis.

Britain, whose unemployment record is one of the worst in the developed world, has proved a particularly fertile seedbed for this new generation of job-creation enterprises: a fact ironic, but not entirely surprising. It is precisely because Britain's employment problems are so deep-rooted that they have generated a vast range of responses, chiefly from Government and the public sector, but also in recent years in public/private sector co-operative ventures.

This year, the Government will spend well over £3bn on its various anti-unemployment and

regional regeneration measures. Brussels helps out too, with a contribution to the UK of over £400m a year. The existence of this large pool of funds and the need for expertise in tapping it has provided a significant opportunity for entrepreneurs.

The three companies profiled here all have the benefit of leadership from people who have worked inside the public sector job creation business. But since becoming independent, all three companies have shown that in this as in other fields, anyone who clearly identifies a market can become an exporter.

The idea of Britain selling unemployment remedies may seem like the ultimate piece of quackery, but the first customers seem to be satisfied.



(Left to right) Colin Ball, Paddy Naylor and Stewart Anderson

ideas according to local circumstances.

Its first job, for the Highlands and Islands Development Board, for example, strayed from the payment by results formula, which is probably as well given the length of time it took for JCL's people to prise loose the funds necessary to create small business premises. Three years on, Naylor claims success, with the new premises filled by a random array of small service businesses. HIBD board officials acknowledge progress, after a slow start, but point out that Fort William still has a long way to go before its employment problems are resolved. Another customer, Southwark Borough Council, dismissed JCL because a newly elected left-wing majority considered the company's efforts irrelevant.

JCL learned from Fort William the importance of availability of premises and of getting the right size and quality JCL team on the ground at once. "You have to have at least two people—it's a lonely job," says Naylor.

It also learned the importance of creating momentum in the first months of a contract. "There are always plenty of people who want to see you fall on your face," JCL, however, has not fallen on its face too often and now has a client list which spans five countries. One of its biggest projects has been for Philips, the Dutch electrical company, which used JCL to establish a small-business village and, along the way, as a catalyst in re-thinking its corporate view on venture capital and small-business spin-offs. JCL has also done work in Belgium and Germany and recently took on its first project in the US.

Probably the ideal situation for JCL is when it is paid by both sides—by a company which needs help to ease its social conscience and to dispose of redundant premises, and a local authority which is willing to pay to create new jobs lost when the premises became redundant.

Thus in Gosport, JCL took on a Reed wallpaper factory and with the help of the local authority turned part of it into small business units. For any unit sold on the open market, JCL collects an agency fee.

Having struggled financially for three years—since its job creation fees are collected in stages over two years—JCL has, says Paddy Naylor, recorded its first half-year profit of "about £200,000 net" this year. Electra Investment Trust this summer put £350,000 of equity into JCL in return for a 32.5 per cent stake. Naylor remains the largest shareholder with 35 per cent.

The company which started life with £10,000 in paid-up capital and a £125,000 bank line of credit now employs 35 people, most of them on reasonable middle management salaries. JCL pays Naylor himself £30,000 a year.

In so far as all this leads to any general theory of unemployment, Paddy Naylor subscribes to the aspiragus and colour TV school, which states that in the future "you will be able to buy a colour TV for the same price as a sweater or a pound of aspiragus."

So, in economic terms, it is as sensible to encourage the sweater knitters and aspiragus growers as to persuade Sony to set up in Wales. JCL expects to go on making money as one of the encouragers.

Centre for Employment Initiatives

'We're a Robin Hood organisation'

"WE AIM to be the leader in this field. We should be 10 times bigger than we are now, because the need is big."

That, unlikely as it seems, is the voice of the non-profit sector of the job creation industry. Colin Ball, an informal 40-year-old who prefers sweaters to jackets, is nothing if not ambitious.

One of the founders and now co-director of the Centre for Employment Initiatives, which has offices in London and Liverpool, Ball was one of three people who two years ago set up an independent centre to support anti-unemployment efforts.

Its objectives are more ambitious than those of JCL or Pace and its resources slimmer. Ball's experience working for bodies like the Manpower Services Commission convinced him that only by retaining complete independence from Government and other corporate patrons would the centre be able to do its job.

The centre, which has 11 full-time staff, is part consultant, part programme manager and part resource base. As such, it competes directly with Pace and JCL for work with local authorities and has succeeded in winning some of the larger contracts in the field, such as a commission to help the Irish

Youth Employment Agency design a community and youth enterprise programme.

"We blend idealism and business-like attitudes. None of our competitors has that," says Ball, making both a statement of principle and, in the world of politically suspicious local authorities and self-help community projects, an effective marketing point.

The financial basis of the centre's company is that it charges clients who can afford it a commercial fee for its services (£160 per person per day for consultancy is the going rate), but offers free advice and support to fledgling projects which have no funds. Income from fees last year amounted to £117,000, but the centre also has a trust, into which any profits are channelled, and which finances out research, sometimes on contract from the company.

"We're a Robin Hood organisation. We work for the rich and channel the profits to providing information and advice free for penniless self-help groups," says Ball. The centre pays its directors £14,000 a year. "We're like any other small business—no capital base whatever," says Ball.

Although the breadth of the centre's objectives inevitably causes problems in defining priorities, and stretches resources to breaking point, the same fact does lead the centre's work to a pioneering air.

A conversation with Colin Ball, for example, is likely to range between a biting critique of the MSC, which he considers narrow, institutional and remote, and theories about the "new trade unionism" necessary to foster the autonomous enterprises which Ball sees as central to both the economic and social future of the developed world.

The centre has become especially closely involved in what is known as the community business movement, having written two important treatises on the subject. Community businesses

are, essentially, self-help enterprises with a combined commercial and social intent: for example, employing unemployed people to restore and sell old furniture. Such businesses, of which there are probably more than 100 in Britain, require Government or charitable money to get started and often find it impossible to become financially independent.

"We need to ask whether community businesses ever can or should have to survive without help," says Ball.

Although this is a viewpoint out of tune with the mood of the times, it is not, says Ball, any different from other Government-funded cushions against market reality in the nationalised industries, or regional grants.

So far, however, the community business has won the centre more recognition in Paris and Brussels than in London. The centre has just completed a series of 20 local investigations into small scale employment initiatives in Europe on behalf of the European Commission and the Organisation for Economic Co-operation and Development.

EEG and OECD officials speak warmly of the centre's contribution.

It is a contribution, says Ball, which fits no party political line. "We have as much difficulty getting support from the TUC as from the Government," he says, adding that he has himself never voted in an election.

The key, he argues, is ownership. "Community business is about power, about ownership and control." In the same way, the centre preaches "ground level design" for training and other projects, reflecting the MSC for its failure to accomplish this.

In management terms, Ball says the priorities for the next year are the data base, to extend the network of associates and to get the centre better known as an innovative thinker and activist.

PA Creating Employment
Convincing clients of commercial potential

"JCL IS not in the same league as us," says Stewart Anderson, director of Pace, as he starts to list the global resources of PA Management Consultants, to which he has access.

Pace took our literature and reprinted it," ripostes Paddy Naylor of JCL (see right). "Anyway, consultants aren't oriented to this type of work."

The degree of needle between JCL and Pace points to their mutual anxiety to distinguish themselves from each other, which in turn points to the great similarities between them.

It could hardly be otherwise, since, like Paddy Naylor, Stewart Anderson is a graduate of British Steel Corporation (Industry), where he was responsible for managing one of the jewels of the British job creation record: BSC(I)'s much lauded Clyde Workshops, which created 500 jobs in 80 small businesses in the unpromising east end of Glasgow.

Anderson, like Naylor, decided two years ago that his BSC(I) experience offered him an entrepreneurial opportunity, but decided to join forces with the mighty PA to create Pace—PA Creating Employment.

Pace's motto, says Anderson, is that "only customers create jobs," so it approaches the task of economic regeneration with a broader, if more conventionally consultant-like, marketing pitch, than does JCL.

"The biggest source of jobs is

where a company comes to us and says it has spare capacity and would like to expand. Jobs are usually the last thing on the client's mind, but you end up convincing them that the socially worthwhile objective of creating jobs is compatible with the commercial objective." Pace's ability to help create jobs in large companies as well as through small business, says Anderson, is another important distinguishing factor compared with JCL.

Pace, with only 12 staff of its own, clearly relies upon PA both for back-up in resources and, to some degree, for contacts, although in practice its client base bears close resemblance to JCL's: a mixture of local government, central Government, government agencies and big companies.

One of the successes Anderson is most pleased with, for example, could come straight from the JCL scrapbook. Working for London and Northern steel stockholders which had a redundant 10-acre site near Motherwell, Pace advised that the company set aside part of the premises for small business workshops in return for planning permission to use the remaining land for retail development. "It's really just lateral thinking," says Anderson.

Another recent feather in Anderson's cap was his success in winning a Government contract to manage the London-derry Enterprise Zoo—a contract for which JCL had also bid.

Pace's willingness to commit long term and full-time management to particular projects does, says Anderson, distinguish it from other consultants' advice and planning services. Pace is currently looking at a project in the Shetland Islands to help the EP-led syndicate which owns the Sullom Voe terminal develop employment opportunities for displaced islanders. "A local body will have to manage anything that is done there," he says.

Job Creation Ltd
'People want you to fall on your face'

"CUTBACKS and restructuring," says Paddy Naylor, "were really what the next decade was going to be about in British industry."

That, he adds, was his view in 1977, when he signed a three-year contract to run British Steel Corporation (Industry), an offshoot of the nationalised steel company designed to tidy up some of the social and economic mess left behind by re-trenchment.

Six years later, with a workforce reduced from over 200,000 to under 75,000, BSC has proved Paddy Naylor's point. But as he sits back in the Old Bond Street offices of his present company, Job Creation Limited, it becomes evident that not every body came out of the BSC holocaust without a future.

Paddy Naylor took to BSC(I) in 1977 a strong general management background from Ford, Plessey, Bovis and Furness Withy: a career which had itself been built on the foundations of an entrepreneurial flair as a young man in his own small business.

When he left BSC (I), Naylor and his colleagues had devised a packaged approach to job creation which Naylor was convinced could be marketed commercially to local authorities or large corporations, hence Job Creation Limited.

"What we didn't know, I suppose, was whether anyone would pay real money," he recalls, which was why JCL came

up with the catchy idea of payment by results. It told clients that it would move a team into their area and work initially on a cost-covering basis. But if the client agreed that a certain number of jobs had been created at the end of the agreement, JCL would receive a fee for each job.

The fee in the UK is £250 per job at 1981 prices, increased to reflect price inflation since that time. In Europe, JCL asks for £400 a job. Since the scope for disagreement about whether any job has been created by the efforts of JCL or anyone else is boundless, the company operates on the principle that the customer knows best. It takes payment, and therefore profit, only from satisfied customers. "It's an open book system and we're proud of it," says Naylor.

Once having attracted a client's attention with this, the sales pitch can be backed up by quoting the experience gained with BSC(I).

The BSC(I) formula is simple and, by now, well known. BSC(I) nourished small businesses by pumping in start-up capital and cheap loans—many of them backed by the EEC social fund—and created the right kind of premises: the classic small-business "village." These villages, which have been extensively copied throughout Britain and beyond, offer the small businessman low rents, low start-up costs and a central service point for help with things like marketing, accounts and financial planning. BSC(I) itself claims to have helped create 20,000 jobs since 1977.

Paddy Naylor sums up the approach as follows: "We demonstrated that a local initiative with executive control on the ground could be successful. You really could make things happen."

Since 1980, JCL has attempted to transplant the BSC (I) method, although it has been forced, in practice, to modify its

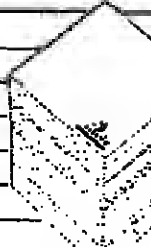
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INTERNATIONAL SHIPPING

How a UN code is making waves

By Andrew Fisher, Shipping Correspondent

THE WORLD'S conference line shipping operators have just become subject to a new and controversial United Nations code aimed at giving developing countries a far greater share of the seaborne trade to and from their shores.

In the long term, the new code could prove to have far-reaching implications for international shipping. But its more immediate impact is proving difficult to judge because it is far from clear how faithfully shipping nations will choose to implement it.

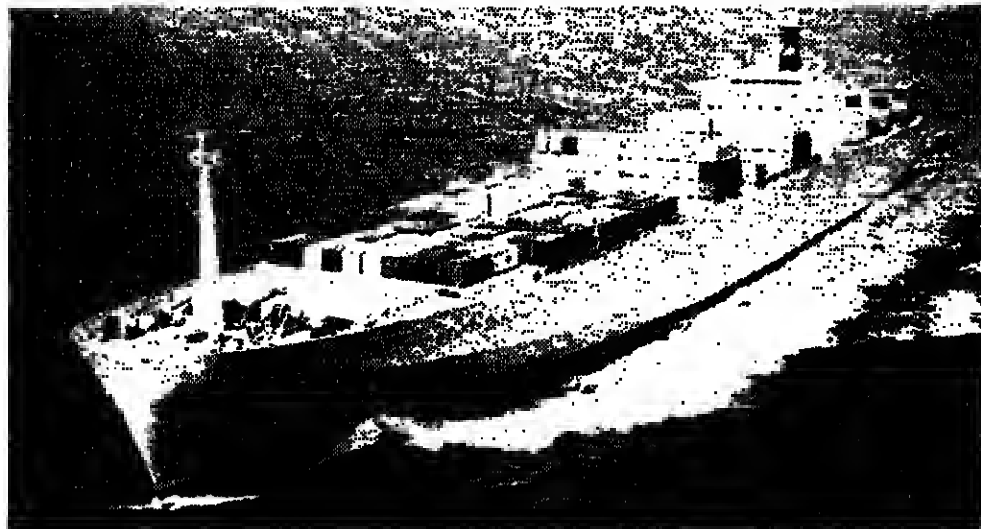
The developed countries were reluctant to accept the philosophy behind the code, but most of them—with the notable exception of the U.S.—have decided to go along with it. EEC nations are prepared to implement a modified version of the code which is designed to give the developing countries what they want, without destroying free trade between developed nations.

The conference lines covered by the code are cartels, originating in the 19th century, which set rates, agree schedules and decide cargo allotments among members on routes between particular ports.

The code, drawn up under the auspices of the United Nations Conference on Trade and Development (Unctad), was first adopted in 1974, but has only recently come into effect after much argument.

In the intervening years, a great deal has changed in the shipping world. Non-conference outsider lines now control a high proportion of scheduled trade on certain routes, relying on cheaper rates to attract business.

The code has two key clauses: ● The first states that the lines of the countries at each end of a trading route shall have equal rights to participate in the conference traffic between them.



A Dutch container ship, typical of those used in modern liner trades

● The second provides for cross-trading countries, operating between ports beyond their home base to take a significant part, defined as being around 20 per cent, of the traffic in each trade. Britain and the Nordic nations are major cross-traders.

The wording of these clauses has led to the code being called the 40-40-20 formula in the industry—though this breakdown is not spelt out in its actual wording.

The 40-40-20 formula means that lines of importing countries would theoretically have 40 per cent of shipping conference business—non-conference, or outsider lines, would be unaffected—those of exporting countries 40 per cent, and cross-traders the rest on each route.

In practice, a share-out could never be quite so precise. Furthermore, the code is not expected to apply to shipping between developed countries, which account for some 75 per cent of conference line traffic.

The reason is that the EEC member countries have proposed a modification to the code under which, while 40 per cent of conference trade with a developing country would be reserved for that country's lines, the balance would be open to normal competition among lines in OECD countries.

However, the U.S. has been holding out against both the original code and the EEC modifications to it. It claims the code is protectionist and argues that countries should rely more on free trade yet with some bilateral deals.

In recent talks with the U.S., western European shipping nations sought to reconcile the differences. Some progress was made, but major obstacles remain, namely over attitudes to government cargoes covering such things as aid shipments. About a tenth of U.S. liner trade is categorised as such and reserved to domestic lines under national shipping laws, thus keeping out other countries.

There are more than 350 conferences in world shipping, the biggest being the Far Eastern Freight Conference with over 30 members.

The advantages of the conference system to shippers and forwarders lie mainly in the reliability of service and the guarantees of price and timing. Increasingly, though, cheaper and aggressive outsider lines have come on to the scene.

The code does not cover these non-conference lines directly. A UN resolution at the time of the code's initial adoption in 1974 said it was not meant to deny shippers the choice between lines in or outside conferences.

This resolution laid down that outsiders competing with a conference "should adhere to the principle of fair competition on a commercial basis."

When the code was drawn up, only around 5 per cent of liner traffic was handled by outsiders. Now, the level is more than 40 per cent and up to 60

per cent in some trades. Some developing countries feel the code should be applied to outsiders as well.

Among the best-known non-conference lines are two Taiwanese companies, Evergreen and Yang Ming, ABC Containerline of Belgium, and Trans Freight Lines of the U.S., though the latter has recently joined two North Atlantic conferences.

It is on price that many of the outsiders have scored, though often at the cost of severe financial disruption of trades, through offering cheaper and uneconomic rates. Much of world liner shipping these days is containerised. One big container vessel can carry as much as five or six older conventional ships. The big Japanese lines, European companies such as Overseas Containers Ltd (OCL) of the UK, the financially hard-pressed Hapag-Lloyd of West Germany, and Nedlloyd of Holland are among the biggest liner and conference operators.

The code does not cover the tanker or bulk carrier sectors of shipping. Liner vessels transport general cargoes—anything from machinery to personal effects. The new UN code was described at a recent conference in London held by Lloyd's Shipping Economist as "a momentous event in the history of liner shipping," by Mr. Jim Davis, a director of Kleinwort Benson, the British merchant bank. But he was sceptical about the likely financial consequences.

National lines, especially in developing countries, might well embark on new tonnage ordering programmes in order to boost their shares of particular trades, he felt. But the code provided no defence against outsiders coming in at a time when liner ships are already in over-supply.

Thus he argued: "The implementation of the code will do nothing to provide greater security for bankers, who will still have to look to the overall volume of trade, the credit-worthiness of the shipowner, and the extent of non-conference competition when making their assessment of loan propositions."

So when developing countries seek to find the money for their new vessels, "I do not think that commercial banks will be rushing to provide this finance, unless they receive very substantial assurances concerning management, trade volumes and freight rates, and the enforceability of mortgages."

Speaking in the code's support, Mr. Sanjoy Sen, deputy chairman of the All India Shippers' Council, said that it was a flexible document. "Its provisions are capable of being adapted to meet a particular situation prevailing in a particular country or in a conference."

He noted also the strong emphasis in the code on consultation, so that conference members, shippers, and governments could agree on how to conform to the code.

With a two-year transition time to allow conference lines to adjust to the code, it will be some time before its effects are seen. UNCTAD is doing its best to put pressure on non-ratifying countries to change their stance.

But the immediate effects are unlikely to be startling. After all, conference members have had nine years in which to consider their strategies for the new era. And the growing role of the outsider will make it even harder to apply fully. Nor will all maritime developing countries be able to reach anything like 40 per cent of the relevant trades, while others—like South Korea and Indonesia—have already achieved this.

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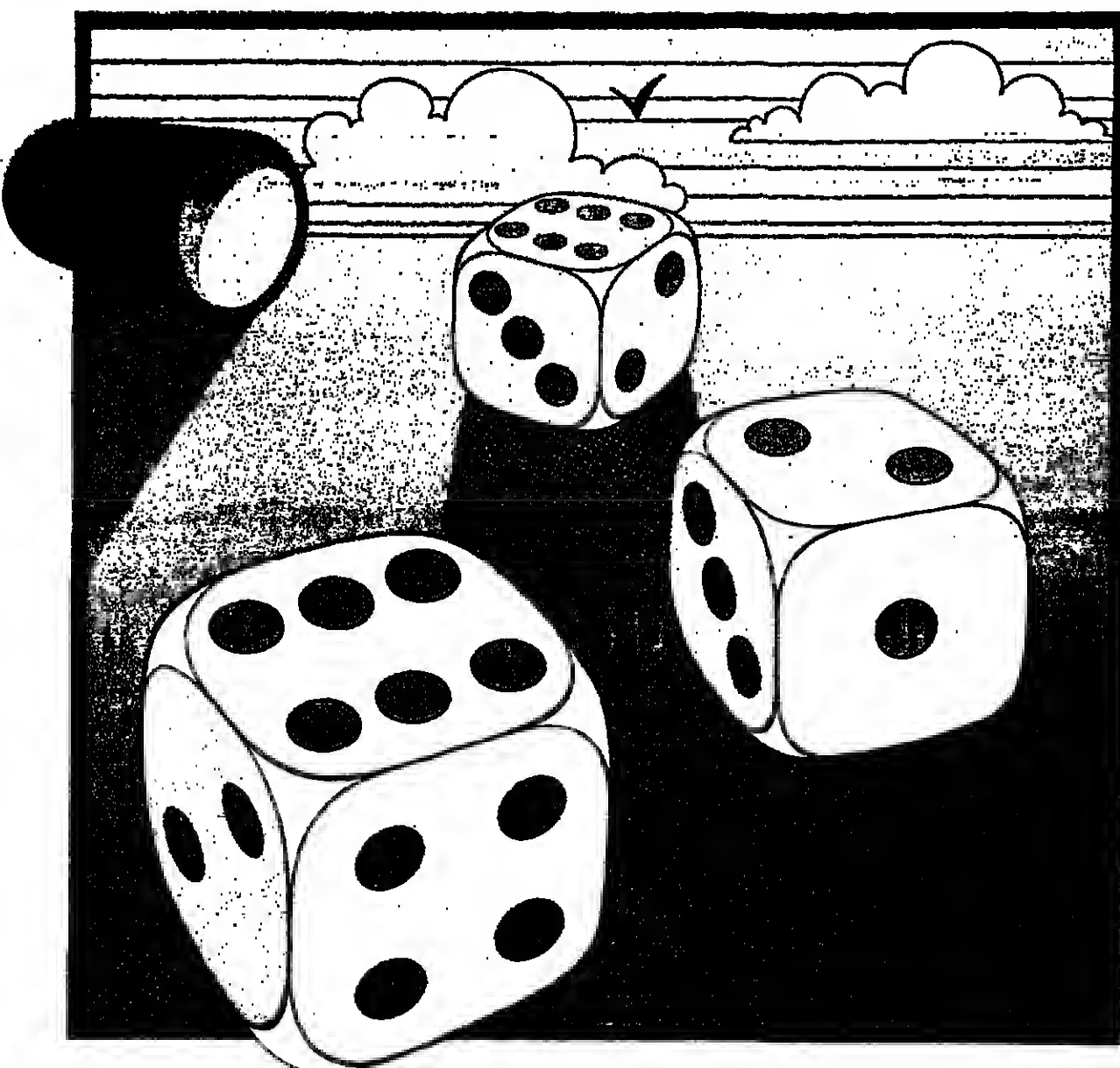
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FINANCIAL TIMES SURVEY

The spread of home freezers has been behind the buoyant growth in frozen food sales. Margins for manufacturers and retailers have been squeezed, however, by intense competition, and this has put a premium on the development of new added-value products

Frozen Foods

THE UK FROZEN food industry has come a long way since the early days of the 1950s. Then, the technology of freezing, distribution and home storage lagged a long way behind consumer expectations, but, as methods improved and standard rose, so demand quickened.

The market's growth in the late 1980s and early 1990s was hampered, industry officials admit, by a lowering of standards as a number of new companies entered the market. The result was over-supply, fierce competition and ultimately a deterioration in standards—problems it has taken the industry years to overcome.

The character of the industry—worth over £1bn a year in sales—has changed markedly since those early days, though there remains fears that in the wake of the further surge in growth which took place in the early 1980s, there could again be losses of quality.

The trend over recent years, however, has been for producers to depend less and less on basic commodities with their variable harvests and volatile markets—for example, the frozen vegetable sector where the danger of corners being cut is at its greatest.

Instead, the trend is for companies to look towards value-added convenience products. "These enable companies to implement detailed cost planning and to directly allocate promotional funds to products clearly definable as profit makers," Mr A.H. Carr, secretary general of the British Frozen Food Federation points out.

Findus, for example, has been concentrating on new added-value products but so have been the other majors as well as a whole host of smaller companies. Without the need for heavy investment in freezing technology and equipment for vegetable frozen foods, smaller companies can more easily compete with the big companies in areas where initial investment is relatively low.

United Biscuits has secured a considerable market presence though concentrating only on added value lines. Recently, it has brought all its frozen products together under the established McVitie's brand name.

The importance of new product development was shown by a poll carried out by the trade

popular in the mid 70s. In addition, the trend is towards combining a refrigerator and freezer in one unit.

At first sight, this trend away from chest freezers would appear to be detrimental for frozen foods sales. However, the trend towards smaller freezers reflects the greater use

products—and thus helped generate sales growth.

This sales growth, however, has also had the effect of increasing competition in the industry. "It is no secret that the intense competition in frozen foods is putting pressure on the margins of both manufacturers and retailers," points out Don Angel of Birds Eye. Such pressure led to Birds Eye announcing the closure last summer of two food plants and an ice cream factory, with the anticipated loss of about 2,200 jobs over the next four years.

"Truly this is not an easy industry in which to make money, as some of our competitors have found to their cost," adds Mr Angel.

Ross Foods, part of the Imperial Group, maintains that it has fared best of the "Big Three" in the past year. Ross claims that its market share is now 9.2 per cent by volume, compared with 18.4 per cent for Birds Eye and 5.1 per cent for Findus. This represents a 13 per cent volume gain for Ross and a decline for the other two majors, it claims.

The future growth of the UK frozen food industry will also depend on how successful UK producers are in spotting market trends and new ideas. One prime source for these, are the international trade shows, the next one of which IFEX '84 takes place in Copenhagen next spring.

One trend that will be closely watched is in the U.S. where a major development has been towards frozen low calorie speciality meals and other products. Stouffers, a Nestlé subsidiary, started this trend a couple of years ago with its 300 calorie or less "Lean Cuisine" line.

Ideas like these may or may not catch on in the UK market, but few within the industry believe that the overall growth of the market in the rest of the 1980s will fail to continue to be ahead of the food trade in general.

Overcoming the early problems

BY DAVID CHURCHILL,
CONSUMER AFFAIRS CORRESPONDENT

magazine "Supermarketing" earlier this year. This poll of the best new products launched during 1982 gave frozen food companies an unprecedented seven out of the top 20 new products. Birds Eye alone had four of these products—a record in the history of the poll—and filled the top two slots with its own "crispy" cod steaks and steakhouse grills.

New product development has undoubtedly been one of the key factors in the significant market growth of the past couple of years. But there have been other factors at work as well.

Probably the most significant engine of growth has been the increased penetration of freezers into UK households. A decade ago only 6 per cent of households had freezers; now the figure has reached almost two-thirds of all households.

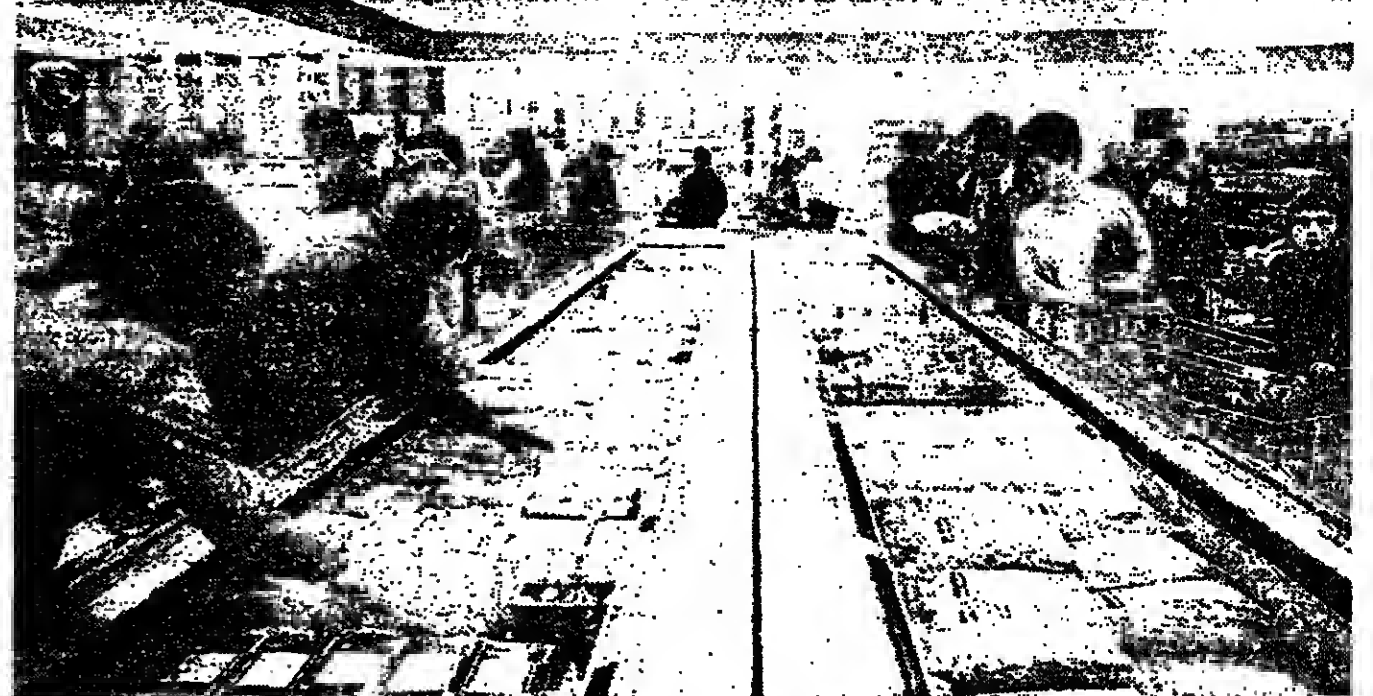
The growth in home freezer ownership has also coincided with the trend towards smaller, upright freezers rather than the large chest-type of freezers so

of bought-in prepared frozen foods by consumers rather than freezing their own-prepared foods.

A new survey from the Allen, Brading and Marsh advertising agency emphasises this trend. "Consumers no longer regard frozen food as only a convenience product, but more as an added value product," the survey says.

Other surveys suggest that with more working women and the trend towards less regular meal times, frozen foods play an increasingly important role in the home.

Reflecting this trend has been the increased willingness of supermarket chains to devote sales space to frozen foods. Food retailers were relatively slow to adapt to the move towards frozen foods, which enabled specialist freezer centres, such as Bafra, to secure a considerable market niche. But, over the past few years, the major food chains have allocated greater space to the added-value frozen food



Supermarket chains were relatively slow to adapt to the move towards frozen foods but they are now devoting more sales space to them

Mild winter slows expansion

The market
DAVID CHURCHILL

THE FROZEN FOOD sector has shown some of the most rapid and sustained growth of all food markets during the recession, at a time too when the overall demand for food remains relatively static.

Frozen food sales grew by between 15 and 16.5 per cent in each of the last two years—to reach either £1.132bn (according to Birds Eye Wall's) or £1.136bn (according to Ross Foods)—a discrepancy due to a difference of opinion within the trade as to exactly what should be included in the frozen foods sector.

This buoyancy was helped by the cold winter at the beginning of 1982, which gave a boost to frozen vegetable sales. By

the end of the year, however, over-production in this sector, and mild weather, meant that "the end of 1982 was a lot tougher than the beginning," according to Mr Don Angel, chairman of Birds Eye Wall's.

According to trade sources, 1983 has also been more difficult with total market growth at only about a third of last year's level or around 5 per cent. "Following the extraordinary progress of the previous years, some reduction in the rate of market growth may have been anticipated, but the extent of its deceleration was largely the result of adverse conditions in the market for frozen vegetables," says Mr Howard Phillips, assistant managing director of Ross.

The vegetable sector still accounts for more than half of all frozen food sales in volume terms, and the effect of last winter's mild and unusually long season for fresh produce

not only depressed that particular sector of the market but also seemed to cast a shadow over the general performance of the industry.

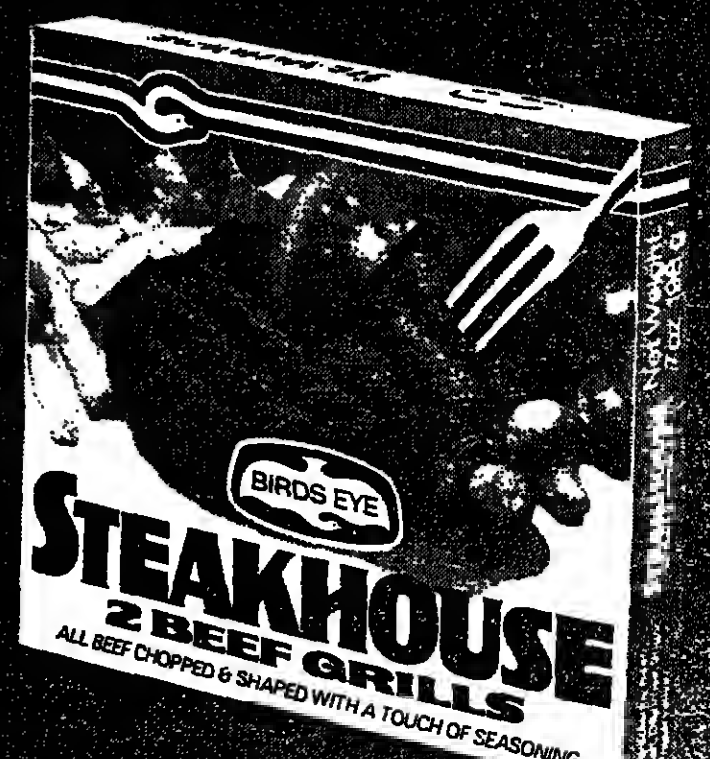
More immediate prospects are rather more difficult to assess, in the light of the drastically changed situation in the vegetable market. Both pea and potato crops were affected by poor weather conditions earlier this year, and have fallen significantly short of the anticipated harvest levels.

Targets
Peas, which account for more than half the frozen green vegetable market, were down on yield targets by about 10 per cent. At the same time, the sharp escalation of potato prices will have an increasing effect on prices for chips and other potato products.

The other sectors present something of a "swings and roundabouts" position, according to Ross's Howard Phillips. Meat products have continued to make substantial progress, adding a further 12 per cent to the sector's 25 per cent growth achieved in 1982. At £300m, meat products have now overtaken vegetables and fish to become the most important sector in sterling terms.

Sales within the fish sector, which in recent years have been boosted by considerable new product development, flattened out from a 9 per cent growth in 1982 to virtually a no-change position in the first half of this year. Particular problems have been high raw material costs as well as a fall in demand during the hot weather.

Frozen desserts, however, have benefited from the long hot summer and at present sales are running some 8 per cent above last year's level. At one stage last summer, sales were running some 23 per cent ahead.



Ideas that open up new markets. Ideas that widen existing markets. Ideas that make food more interesting. Above all, ideas that succeed.

This is the commitment that makes Birds Eye Wall's the top name for new products in frozen food and ice cream.

It's been going on for years.

In 1955, we took choice pieces of cod and wrapped them in breadcrumbs. They're still the favourite of every youngster in the land. Birds Eye Cod Fish Fingers to you, m'hearties.

In 1958, we introduced Birds Eye Steaklets. This idea was the launching pad for our development in the Burger market—leading to big brands like Birds Eye Beefburgers and Quarter-Pounders.

In 1968, we were the first to launch Cod

Ideas that succeed. That's what our business is all about.

in Sauce—and today, we still dominate this £30m market.

In 1976, we started everybody singing 'Just One Cornetto'. They're still singing it—and Wall's Cornetto grows more popular by the minute.

In the years between, our new products have scored again and again. Not only with housewives, but also with the trade.

In this year's 'Supermarketing Top 20', Birds Eye Wall's won 3 of the top 5 places. Something no other company has ever achieved.

Birds Eye Oven Crispy Cod Steaks landed the Number One spot with a genuine breakthrough in frozen food technology. (This year, we've extended the range with Oven Crispy Cod Fish Fingers.)

Number Two was Birds Eye Steakhouse Grills. Already, they're a multi-million pound brand—the second biggest-selling Birds Eye meat product.

(And already we've followed our lead with the introduction of Lamb Grills.)

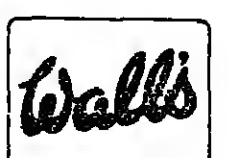
Number Five was Wall's Viennetta.

Nobody had thought of mass-marketing such an elegant style of ice cream before. Sales prove what a great idea it is. (And this year, we've brought out another high-style dessert—Birds Eye Arctic Gateau.)

Looking ahead, our plan is simple: to keep imaginative, interesting ideas flooding into the frozen food and ice cream markets.

Getting it right is the name of the game. And from where we stand, that sounds like a great idea.

All the best from



How Tyneside broke the ice with Findus.

Attractive grants, and a very helpful and co-operative attitude, were among factors resulting in Findus warning to Tyneside as the location for their £30 million frozen foods factory.

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It's the same story as last year. Still the brand leader in Frozen Sausage Rolls. Still the brand leader in Frozen Cornish Pasties. Still the brand leader in Frozen Faggots. No news is good news.

FROZEN FOODS II

Intense competition squeezing margins

Manufacturers
CARLA RAPAPORT

LIKE PEAS left to boil too long, profits in the frozen food producing industry have gone distinctly soggy.

The reasons for this decline are not unique to frozen foods. Along with a host of other manufacturers, frozen food companies are suffering from the intense price competition caused by too many concerns trying to sell the same kind of products.

But unlike the conditions of most other UK industries, growth is not a forgotten word in frozen foods. The development and exploitation of market niches within the sector provide a fair amount of hope for the revival of margins.

These markets—for products providing greater convenience, taste or just relief from plain old peas—are the key to the industry's future. "It is our view that there has been too much broad scale marketing in the past. National brands have emotionally felt the need to appeal to the so-called mass market, to be all things to all people some of the time," says Mr. Mick Cohn, managing director of Findus, the frozen food subsidiary of Nestlé UK.

Findus has been working hard on reducing its exposure to simple products like frozen peas and concentrating on prepared items such as pizzas, frozen ready-to-eat meals and snacks. Even so, the group recorded a loss of £10m last year and earlier this year had to close a plant in Humberston with the loss of 800 full-time jobs and 600 part-time jobs.

The growth in own-label brands in the consumer market has sliced heavily into the market shares of Findus and Birds Eye, the Unilever subsidiary. In prepared foods, which account for about a third of the total market, Findus has a much more encouraging 19.2 per cent share.

Backing up this commitment to niche markets Findus opened a £30m plant near Newcastle earlier this year. It will

make French bread, pizzas, beefburgers and extra-crunchy fish fingers in an effort to revitalise the group's profitability and over market share.

Groups such as Findus are now in direct competition with independent producers who supply the large frozen food retailers like Bejam with non-branded, low-cost vegetables. "These independents have picked out the eyes of the branded companies in low-cost production of frozen vegetables," says Mr. David Lang, food analyst for Henderson Crosthwaite in London. "The low-cost operators also do private label for the multiples, another growing market. The brands have simply been taken to the cleaners."

Stunning

The response of the majors is to invest in plants which make higher value-added products. "You have to do it or get out," says Mr. Lang.

Indeed, industry statistics on what consumers are buying lend support to a thumbs down approach to frozen vegetables. According to Birds Eye, volume sales of vegetables, excluding potatoes and potato products, last year were only 0.3 per cent up on 1981 levels.

Potato products and meat products (frozen chips and burgers, for example) jumped 12 per cent last year. Pizzas, although still a tiny slice of the market, showed a stunning 17 per cent advance in volume terms last year.

Birds Eye, still the largest single brand name in the market and for many the synonym for a packet of frozen peas, has been immune from the general troubles in the sector. Following the shut-down of two of its plants earlier this year, London stockbrokers predict that the group will show a £5m loss this year, including some £15m in restructuring costs, despite the division's excellent success with ice-cream during the Caribbean-style summer of 1983 in Britain.

There is an exception to every rule, however, and Ross Foods, a division of Imperial Foods, has been that exception. Of the three major manufacturers only

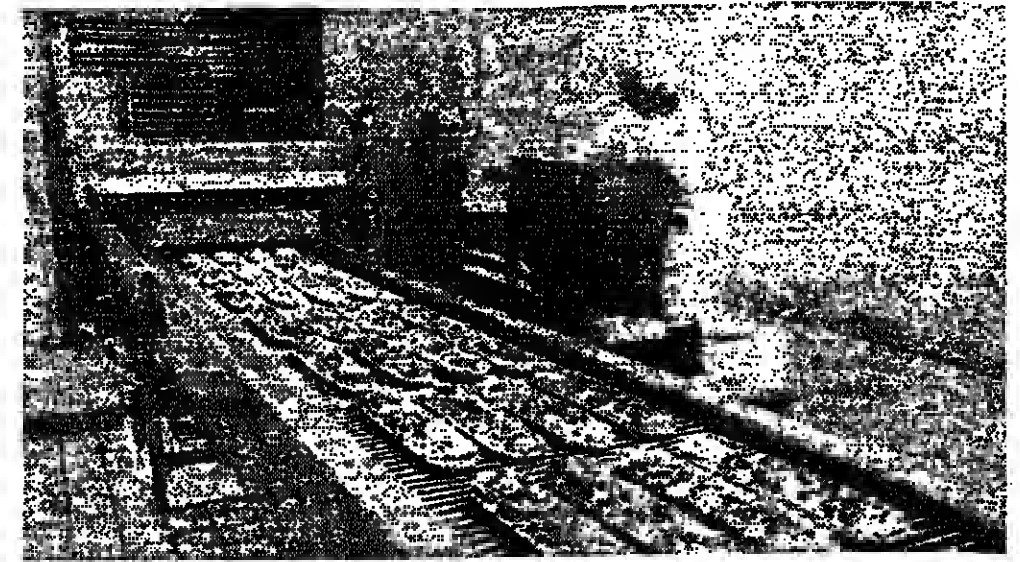
Ross has been able to boost its market share in recent years. According to Mr. Brian Cookson, the group chairman, Ross has managed to hone down its costs on its high-volume foods.

These efforts, plus innovative packaging and strong sales support, helped to contribute to an impressive 30 per cent leap in profits last year. Ross's profit margins improved from just over 3 per cent in 1981 to nearly 3 per cent last year.

Ross has not neglected new product development, however, and claims to have the most modern pizza factory in Europe. But, its commitment to fish fingers has been underlined by a £2.5m refurbishment of its Grimsby fish production units.

These large companies face a bewildering number of competitors in every pocket of the frozen food market. Government statistics show that no fewer than 26 concerns make fish fingers, for example, while 62 make frozen meat products.

Some of these players have fairly deep pockets. United Biscuits Frozen Foods, less than seven years old, has now consolidated under the McVitie brand name, instantly rivaling Findus for third place in terms of sales this year. It



Findus's commitment to niche markets was shown by its opening of a £30m plant in Tyne and Wear earlier this year. It makes French bread, pizzas, beefburgers and crunchy fish fingers.

has already scored a big success with its King Harry pizzas, which now have about 15 per cent of the market.

Healthy

Kraft, the large U.S. cheese-maker, has closed its UK cheese producing plant and is switching its emphasis to frozen foods. It is spending more than a £1m this year to promoting its line of meat products and new Kraft products are now on the way.

An example of success in a niche market has been McCain Foods, the fast-growing group which has capitalised on the consumers' love of chips. It says that last year sales

advanced strongly with profit margins in a "healthy" state.

Nash Foods, of Canterbury, has also found a profitable niche in the frozen food market, especially frozen desserts and meat pies in see-through packaging. The group has already expanded production of these foods in response to growing demand from retailers.

The flexibility of the major manufacturers is also under new challenges from the highly specialised producer.

Sharwoods, the London-based group owned by Banks Elvins McDougall, has successfully developed its own range of packaged Indian foods and spices.

Earlier this year it introduced a range of Indian-style frozen foods.

Mr. Andrew Summers, managing director of Sharwoods, makes no bones about his marketing intentions. "We see our frozen Indian dishes as both a new business for us and our customers. As an alternative to the Indian restaurant take-away trade it gives the retailer a larger slice of the housewife's food pound," he says.

With this kind of innovative planning, plenty of advertising support and modernised production facilities, more of Britain's frozen food manufacturers may be able to put the crunch back into their margins.

Sales boom likely to continue

Fridges and freezers
DAVID CHURCHILL

THE CONSUMER boom over the past year, stimulated by the abolition of hire purchase controls and lower mortgage rates, has led to a mini-boom in sales of refrigerators and freezers with the market experiencing the best sales growth since 1977.

According to market research, some 98 per cent of Britain's households have some form of cooled storage equipment. More importantly for the frozen food market, however, are the figures which show that domestic freezer ownership has now reached some 63 per cent of households. Ten years ago, home freezer ownership was just 6 per cent and even at the end of last year it was 62.4 per cent. But the market boom has led to a spurt in sales.

The main market growth has been in sales of fridge/freezers, reflecting the trend away from large chest freezers in recent years towards more manageable combinations for consumers.

In 1982, out of a total market of 2,000 units delivered, some 558,000 were refrigerators, 760,000 were fridge/freezers, and 554,000 stand-alone freezers.

This growth in fridge/freezers is good news for British manufacturers which have tended to concentrate in producing these types. Correspondingly, imports of fridge/freezers have fallen from 78 per cent in 1977 to 37 per cent last year.

However, some 44 per cent of refrigerators (37 per cent in 1977) and 70 per cent of freezers (52 per cent in 1977) still come from abroad—mainly Italy.

According to a recent report from the Mintel market research company, fridge/freezer ownership is highest in the 45 to 54 age group, while the separate freezer is more popular among the 35

U.K. FROZEN FOODS EXPENDITURE 1967-82

	£m—current prices	£m—constant prices	Total	Catering	Total
	Freezer owners	Non-freezer owners	in-home		
1967	n/a	n/a	101	19.5	120.5
1973	60	185	245	100	345
1974	53	210	263	125	418
1975	120	245	365	135	500
1976	185	285	470	150	620
1977	235	315	550	175	725
1978	290	315	605	185	790
1979	374	346	720	210	930
1980	512	355	867	250	1,097
1981	622	347	969	237	1,236
1982	818	334	1,152	228	1,380

Source: Birds Eye.

to 44 age range. The research also shows that the C2 social classification consumers are the main buyers of fridge/freezers, while chest freezers are more popular with C1s. The A5 executive and professional classification consumers tend to favour chest freezers and uprights equally. Lancashire has the highest level of fridge/freezer ownership although there is a relatively high rate of purchase of appliances in Wales, the West and South-West.

Mintel predicts that the market is likely to continue to grow steadily for a number of reasons. First, those consumers who bought freezers in the early 1970s will soon need to replace them with more modern equipment. Second, the rate of household formation is increasing, bringing in the new buyers who will often look for equipment that takes up little floor space to meet the trend towards smaller dwellings.

Multiple stores increase share

Retailers
DAVID CHURCHILL

THE RAPID growth of the frozen food market over the past two years, especially in comparison with only a modest growth in food sales overall, has encouraged most supermarket chains to increase their display space allocated to frozen foods.

Consumers, market research has shown, are more likely to buy frozen foods on impulse if they are on display—hence sales in some supermarkets have gone hand in hand with the display space allocated. But supermarkets have also become aware that the explosion in new product ideas in the last couple of years has stimulated consumer awareness and offers the stores much better profit margins than on many other food lines.

The supermarket chains were less enthusiastic about frozen foods in the early 1970s—a reluctance which enabled specialist freezer centres to capture a significant share of the market. But once the supermarkets became serious about frozen foods, then their share of the market increased, while that of freezer centres has shown much smaller growth.

Figures compiled by Audits of Great Britain and released by Ross Foods show that the multiple grocers have steadily boosted their share of the frozen food market over the years—from 45.4 per cent of sales in October 1979 to 50.4 per cent in March this year. Freezer centres are the second largest avenue for distribution, with 23.3 per cent of the market this year compared with 21.1 per cent in October 1979.

The retail co-operative societies have remained almost static over this period—with 10.4 per cent in 1979 and 10.3 per cent earlier this year.

The gains made by the multiples and freezer centres, therefore, came at the expense of the independent grocery groups—whose share fell from 11.7 per cent to 7.4 per cent—and from all other outlets, which experienced a drop from 11.4 per cent to 8.6 per cent.

The effects of such increased concentration in the hands of major multiples is shown by the

decline in the total number of shops stocking frozen foods: at its peak, according to trade sources, it was about 100,000 outlets, but now it has fallen to around 80,000.

Among the major multiples, it is the J. Sainsbury chain which has the largest share of the market. In March this year it had a reported 12.5 per cent share of the market for consumer frozen foods, compared with 8.2 per cent in 1978.

Tesco was ranked the next leading multiple selling frozen foods, with a 9.7 per cent share in March this year, compared with 10.0 per cent in 1979.

Asda had 8.2 per cent this year, and 4 per cent in 1979. The other multiples had market shares ranging from between 1 and 3 per cent.

Further analysis of the figures shows the multiples' share in both the large pack and small pack markets. Small vegetable packs, are those up to 31 ounces in size, while large packs are those over 31 ounces. In broad terms, this reflects consumer purchases for the frozen food compartment of a refrigerator and those products bought for freezer storage.

Sainsbury, according to these figures has 11.3 per cent of the small pack market and 13.7 per cent of large packs. Tesco have 11.4 per cent small, and 8 per cent large, while Asda's figures are 6.1 and 7.6 per cent respectively.

Sales structure

The Co-op's share is 15.3 per cent in small packs, but only 5.3 per cent in large packs.

Freezer centres, not surprisingly, have a totally different sales structure. Bejam, for example, has only 1.5 per cent of small pack frozen food, but 19.4 per cent of large pack products. Cordon Bleu has 0.8 per cent and 4 per cent respectively.

One retailer not identified in the AGB figures was Marks and Spencer, which, although primarily a clothing retailer, has rapidly expanded its food sales in recent years.

Another mainly clothing retailer with ambitions in the food market is British Home Stores, which has recently forged an experimental link with the Bejam freezer centres.

Under the test arrangement, Bejam will sell its own label frozen foods in two BHS branches, while BHS will sell its chilled foods in a couple of Bejam stores.

SOURCE OF PURCHASE

	Oct 1979	Oct 1980	Oct 1981	Dec 1982	March 1983
	%	%	%	%	%
Multiples	45.4	47.0	48.5	50.8	50.4
Co-ops	10.4	10.2	10.4	10.4	10.3
Independents	11.7	8.5	8.5	7.4	7.4
Freezer centres	21.1	21.1	22.9	23.3	23.3
Oil others	11.4	11.9	9.7	8.2	8.6
	100.0	100.0	100.0	100.0	100.0

Source: AGB.

Bejam remains the largest freezer centre in a retail grouping which most retail analysts believe has reached maturity. This is borne out by the small absolute growth in freezer centres—there are about 1,000—although there has been some growth in market share.

Bejam now has almost 200 freezer centres in the UK, compared with some 170 a couple of years ago. Bejam started in the late 1960s and developed rapidly over the next decade.

Bejam's rapid success—found a market niche unexploited at that time by the supermarkets—eventually led to a stock market quotation in 1973.

Bejam, according to the AGB

figures, has some 10.5 per cent of the frozen food market, which makes it second only to Sainsbury and just ahead of the co-ops. Its market share has grown from 9.1 per cent in October 1979.

Apart from the co-ops, the second largest freezer centre chain is Cordon Bleu. Owned by the Argyl Foods Group, it has about 130 stores. Iceland Frozen Foods plans to have about 80 freezer centres by the end of this year.

The distribution pattern in frozen foods remains clear, however, with the multiple supermarket groups and specialist freezer centres continuing to squeeze out the small grocery shops and capture an ever-increasing slice of a growing market.

Dan-Maid

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FROZEN FOODS III

New products the key to the market

NEW PRODUCT development is the key to the frozen food markets of the 1980s. While the growth of the overall frozen food market in post-war Britain was caused primarily by demand for frozen vegetables, it is now the newer convenience products that promise the best financial returns.

Thus the major companies that have dominated the industry for so long face an uncertain future as sales of commodity items such as vegetables—in which they have considerable investment—remain static and subject to fierce price competition. At the same time, the development of integrated distribution makes it much easier for smaller companies to break into the market with specially frozen products aimed at particular market niches.

Impetus

Yet this has not stopped the big three producers—Birds Eye, Ross, and Findus—from becoming major innovators as they realise that added value is the key to long-term profitability.

The impetus shown by the big producers was reflected earlier this year in the annual poll taken among the grocery trade by the magazine Supermarket, which found the best new products of the year. Frozen food companies took an unprecedented seven out of the top 20 new products, and Birds Eye alone had four of them—again a record in the history of the poll.

Birds Eye filled the top two slots with its "Oven Crispy" cod steaks and "Steakhouse" grills. Wall's, which has now merged its operations with Birds Eye, took fourth place with "Viennetta". McCain's big oven-ready chins came seventh, with Birds Eye's Chicken Supreme 12th. Findus cod steaks came 13th and

TOP SIX FROZEN FOOD PRODUCTS (launched 1977-82)

Product	Volumes Shipped (000 tons) (1981)
Oven chips	23
Sausages	23
Pizza	19
Potato products	21
Grillsteaks	8
Fish dishes	6

During the past six years in the frozen food market only these product groups have achieved sales in excess of 2,000 tons pa.

Innovation

DAVID CHURCHILL

Maribers Norfolk Farms "crispy crumb turkey steaks" 18th.

Inevitably it is the big companies that tend to do well in polls such as these, but there is no doubt that many smaller brands launched by the 300 or so mainly small frozen food producers are achieving similar levels of popularity among grocery trade buyers and consumers alike.

As Mr Alf Carr, secretary general of the British Frozen Food Federation, points out: "The phenomenal growth rate for frozen foods during the recession has been achieved by the advent of innovative frozen products researched, developed and marketed by our members."

Birds Eye's success in the Supermarket poll—the best ever corporate performance in the poll's 12-year history—was due to two main reasons, according to Mr Keith Jacobs, marketing director. "Firstly, market research to track consumer trends and related product opportunities. Secondly, an integrated working system for development, involving focused groups of marketing and technical staff," he says.

Market research, for example, has shown developments such as the fragmentation of family eating occasions, the developing trends of freezer ownership, size and usage, and the needs of working women. Birds Eye's research also looks at the use of home and kitchen equipment, pinpointing the trend away from frying to the greater use of the grill and the oven.

"Once product development is under way we spend a great deal of market research to make sure that not only the product itself but the consumer positioning and advertising are right on the button," says Mr Jacobs.

Birds Eye's new product successes have not been without some problems, however. This autumn it has re-launched its ready-prepared meals under the collective name of "Meat Masters" instead of marketing them under individual ranges such as "Best of British" or "China Dragon." The aim of this re-positioning—backed by a £2.5m advertising campaign—is to keep a strong brand image

in supermarkets' freezer cabinets.

New product development also involves ensuring that product quality remains high, since one of the surest ways of killing a good new product is poor quality. Ross, in particular, has paid great attention to this aspect of its new product programme and this has been recognised by its winning for the past two years a food industry quality award.

Ross products have come first and second for both years in these awards in competition with more than 70 other products. Its winners were "Golden Oven Cod Fillets" and "Jacket Scallops."

Ross's success has been helped by a £10m investment over the past five years in modern production plant, including the development of Europe's most modern pizza factory.

It is not only the large concerns that have won awards for new product development. Frozen Quality, a company set up in 1969 to market the output of several farming groups, has just won the Sir James Barker Trophy for agricultural marketing. It is the first time this award has been won by a frozen food company.

Among Frozen Quality's successes was the development of stir-fry vegetables. It now supplies many of the major retailers including Marks and Spencer, with own-label products.

THE GROWTH of the frozen food industry over the past decade has proceeded in step with the development of cold storage and distribution systems. As the market has increased in size, volume so distribution has had to keep up through the greater use of computers and other high-efficiency techniques.

Indeed, cold distribution systems now in use are almost unrecognisable from the methods used a decade ago so great has been the progress in this field.

Computers have been introduced into the distribution systems in various ways. The most obvious has been in computerised stock control systems to co-ordinate goods handling and to enable one-vehicle to



Fragmentation in the industry has led to the rapid growth of specialist distribution. Above, a Frigoscandia lorry unloads

Sales have dropped 4% in the last year

Fall in discretionary spending hits hard

THE CATERING market is proving more difficult for the manufacturers of frozen food—in sharp contrast to the still buoyant retail sales picture.

Findus announced in July that it was closing its catering activities in order to concentrate on prepared frozen foods for the retail market. Other companies have re-structured activities in an industry which has always been highly competitive.

The recession has hit the industry disproportionately hard because of its dependence on discretionary spending. Less is likely to be spent on eating out at a time of general belt-tightening. Unemployment, and public expenditure cuts have also played an important part, too.

Redundancies

Industrial catering, for example, has been affected by redundancies, while institutions such as hospitals and schools have also had to economise. The net effect has been a fall in sales of 4 per cent over the last year to £228m in the catering sector. Overall sales to consumers rose 15 per cent to £1,526m.

There has, however, been growth in some areas of cater-

Catering

LISA WOOD

ing which are important users of frozen foods. Pubs, for instance, have devoted extra effort to providing bar meals to counteract a fall in beer sales, while fast food outlets have continued to grow in numbers despite the recession. Both these are major users, or are forecast to show strong growth in consumption of frozen foods.

The industry has two main market sectors: the cost, or non-commercial, sector and the profit, or commercial, sector.

Hospitals, schools and industrial catering falls within the first category and here growth is expected to continue to be limited, even when there are firmer signs of an end to recession. Within the sector—which accounts for one quarter of expenditure and one third of volume of consumption of frozen foods in the catering industry—some areas of stronger growth do exist. These include, for example, cash cafeterias in schools.

The commercial sector of the market—stable for the last few years with the exception of fast

food outlets—is by contrast expected to show long term growth.

Suppliers to this section of the market point to the long term trend for more people to eat out, as has happened in the U.S. This sector accounts for three quarters of expenditure on frozen foods in the catering industry and two thirds by volume.

Suppliers point out that while most chefs in restaurants prefer to deal in fresh foods, many rely on frozen foods as ingredients, entrées or sweets.

The challenge, the suppliers realise, is to provide these caterers with the quality of ingredients they want and to give them ideas for food presentation.

Prepared food

Findus, for example, is concentrating its efforts now on developing this added value prepared frozen food. It previously supplied the catering industry indirectly through the wholesale trade.

Frozen chips and frozen peas, major foods by volume in the catering industry will not, however, be ignored. Here, there is evidence of increased demand from consumers for improved quality, with less emphasis on price.

Specialist companies enjoying rapid growth

Distribution

DAVID CHURCHILL

make the "drops" to retailers by improved scheduling.

A typical cold store with computerised stock control will have mobile racking and planned stock rotation. It will be able to pick the order in which stock should be removed so that they are loaded into refrigerated vans in the right sequence.

Tempco International, for example, uses direct transmission from customers' computers to terminals at Tempco locations by means of telephone links. Tempco also uses facsimile transmissions and telex and offers telephone sales direct

to retail outlets on behalf of clients.

Frozen food producers are like other food manufacturers in using both their own distribution systems and specialist distribution companies.

In-house distribution has advantages, not least in the total control it gives. But there are also heavy overheads to be carried.

Moreover, the fragmentation of the frozen food industry—with many small companies—has led to the rapid growth of specialist distribution.

One of the major operators is Christian Salvesen (Food Services) which has over 34 cold stores and eight transport depots around the country. Most cold stores are used by a variety of customers, but some

are operated for individual clients only. Transport is by means of a fleet of over 400 temperature-controlled vehicles.

The company offers manufacturers a comprehensive service, including the collection of goods from the factory, temperature-controlled storage, order picking, and nationwide delivery.

Breakthrough

Frigoscandia, part of the AGA group, is similar to Salvesen in offering a range of services rather than an "off-the-shelf" distribution system. It operates six public cold stores, with a total capacity of 25.5m cu ft in prime locations for collecting temperature-controlled foods and delivering

them in major centres of population.

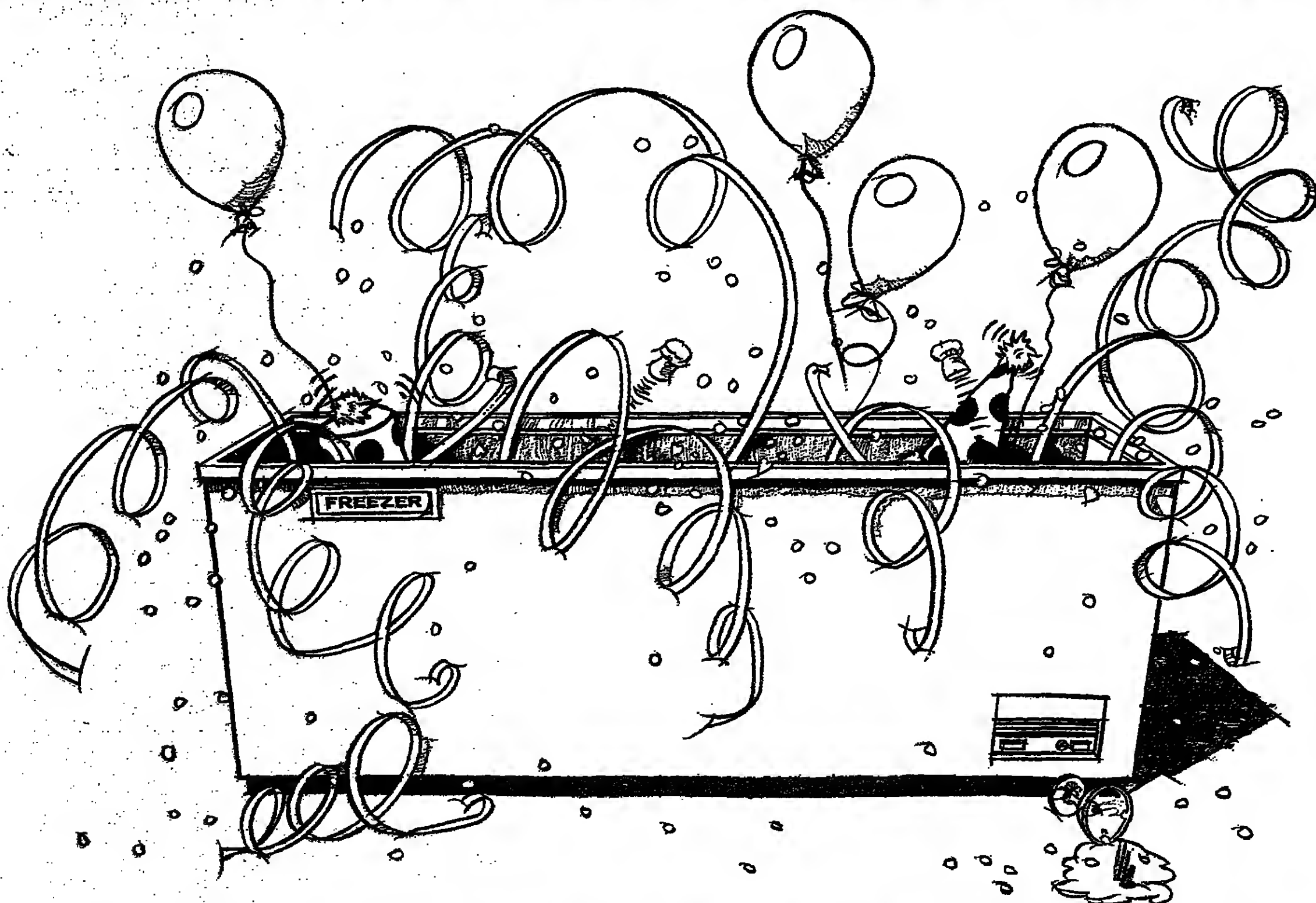
Wincanton, part of the Unigate group, offers distribution by what it calls the "chilled chain" service. This provides for the collection of a single pallet—or a full-load delivery to a customer's destination using a triangle of depots located so that they permit delivery to most parts of Britain within 24 hours.

A growing trend is the use of shared transport. Tempco, for example, with 18m cu ft of storage space in the UK, provides a scheduled High Street distribution on a share-service basis. Salvesen, like Tempco, also offers a shared service to any size of company irrespective of whether it is a retailer,

a manufacturer, or a supplier.

It is clear that the distribution sector is responding to greater pressure from retailers. This, together with more careful stock control by manufacturers, means that the whole distribution chain is becoming more rapidly responsive to consumer demand.

Innovation is increasingly important. One company has developed a trailer which can carry chilled products in one direction and dry goods in the other. This development represents something of a design breakthrough in transporting both chilled and dry goods in the same vehicles, and is proving especially useful for deliveries to and from the Continent.



If you were the only major frozen food company to be gaining brand share* you'd be celebrating too.

ROSS

*Source: Independent Audit y/e Aug 1983 vs y/e Aug 1982.

FROZEN FOODS IV

David Churchill examines the fortunes of the five major sectors

Meat products

MEAT PRODUCTS were among the slow starters in the frozen food market growth of the 1970s, but are making up for it now. Over the past two years, volume sales of meat products grew by 14 per cent in 1981 and 25 per cent last year.

This year, sales are already some 11 per cent up in volume terms, compared with an overall market growth of about 4 per cent.

The increase in sales of frozen meat products is perhaps surprising, since fresh meat is widely available. One view is that the unwillingness of butchers to overstock fresh meat, especially towards the end of the week, causes shortages and thus compels consumers to buy frozen products.

The biggest-selling meat product is frozen chicken, but it is among the red meat products that most added value growth has been achieved. Beefburgers are by far the largest single sector, being helped by the increasing promotion of fast foods.

Significant growth has also been achieved in grill steaks



Steakhouse grills came second in a poll among the grocery trade by the magazine Supermarket to find the best new products of the year. Birds Eye's Ovan Crispies came top.

which fit in between beefburgers and traditional fresh steak. They appeal to consumers because they are bigger and better than the usual burger but cheaper and more convenient than fresh steak.

Frozen sausages is another growth sector, with sales last year up by some 25 per cent in volume to reach 223m in value. Frozen meat pies have also

grown 22 per cent in volume over the past year. Such expansion is due to ever-increasing home freezer ownership, more retail space for meat products, and what the British Nutrition Foundation described last year as "the trend towards less organised family meals."

New product development is now especially active. The Wall's Meat Company, for example, this month introduced frozen bacon steaks in either a parsley or a mushroom sauce. Although it is on test only in the Yorkshire Television area at present Wall's is confident of this product's long-term success. It is backing the launch with an advertising expenditure of some £1.75m (at the equivalent national rate).

"We've shown what can be achieved in sales of frozen meat products with our range of frozen sausages and pies over the past two years," says Mr Ian Melrose, Wall's marketing and sales director. Mr Melrose has become a well-known face through presenting many of his company's commercials himself on TV.

Ice cream

THE LONG HOT summer was exactly what the ice cream industry needed to boost sales, although trade figures for 1982 showed that even without sunshine ice cream sales could be increased through product development.

Ice cream sales in 1982 were worth some £385m—compared with £360m in 1981—while volume sales increased by 3.5 per cent to reach 292m litres. This was the biggest ice cream consumption for four years.

The UK market for ice cream covers three sectors: confectionery such as traditional cones, wafers, choc ices and ice lollies; grocery items, including bulk packs; and a broad range of products for use by caterers and fast-food operators in the leisure market.

The traditional ice cream has been hit by the decline in the number of small outlets which have sold the bulk of small "hand-held" products. The number of confectioners, tobacconists, and newsagents selling ice



Part of the Ross range

cream fell from 35,000 at the beginning of the 1970s to 30,000 last year and is forecast to slip to 23,000 by the mid 1980s.

Sales through supermarkets and freezer centres, however, have continued to grow rapidly. Last year these sales totalled £113m and represented nearly

a third of all ice cream sold in Britain. Most of this business was in bulk packs or multi-packs of hand-held products for eating at home.

Ice cream prices increased, on average, by some 4 per cent in 1982 compared with rises of nearly 8 per cent for food products as a whole. Consumers have benefited from small rises in ice cream prices over the past decade, and although the overall inflation has gone up fourfold over the past ten years ice cream prices have only doubled.

To avoid depending on warm weather to boost sales, the manufacturers have concentrated in recent years on premium products bought as a dessert or snack. Wall's "Vienetta" is an example of such an "all weather" product. It proved such a big hit when launched last year that it has even outsold some vanilla brands.

But Mr Neil Ashley, Wall's general marketing manager, warns the trade against overconfidence. "We may have seen the ice cream market recover a little last year, but basically it remains in recession along with so many other industries at the moment," he says.

Fish

FROZEN FISH sales this year have remained almost static after two years of relatively healthy growth in this major sector of the market.

Volume sales in 1981 were some 12 per cent higher than in 1980, while last year the growth rate was at least 9 per cent in volume terms. Growth occurred in all product areas last year with the exception of natural steaks, which declined by about 5 per cent in volume terms.

The main reason for increased fish sales in recent years has been energetic new product development and marketing as well as a price advantage over other protein foods.

Upmarket

The frozen fish market covers broadly into two sectors: up-market, added-value products; and the basic commodity sales where price is all-important. The major brands have about 46 per cent of sales, with over-label fish products accounting for some 31.5 per cent. The balance is with smaller branded fish products.

At the lower end of the market price competition centres on fish fingers, with most of the major supermarket chains selling on their own-label fish fingers as less leaders. The main problem for producers and retailers in these highly competitive areas is in maintaining continuity and quality of supply at the right price in an often volatile market.

In the up-market, added-value sector the major breakthrough has come from the development of production methods enabling fish to be cooked in the oven instead of fried.

Young's, which has been making fish products for over 175 years, is well-known for its specialist items. Among its current range are prawns, scallop, scallops, and smoked fish. It also makes lobster and brand pate, salmon with capers and soups such as lobster bisque and cream of scallop.

In spite of the market size, however, there are many consumers who have never tried frozen fish. Two-thirds of consumers in a recent survey had never bought battered fish or fish in bread-crumbs. This suggests that there is wide scope for further expansion if prices remain steady and good quality new products continue to be developed.

Cakes and desserts

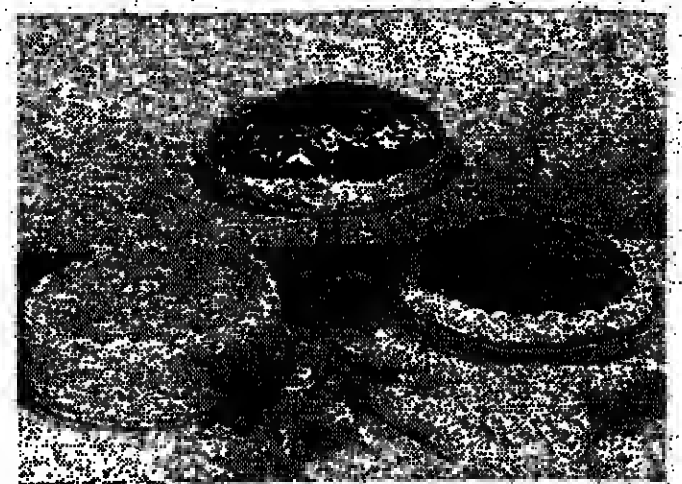
FROZEN CAKES and desserts have shown a dramatic sales growth over the past decade—from £17m in value terms in 1972 to £105m last year. Total volume has more than doubled since 1972 as a result of continuous innovation backed by sustained advertising.

Growth so far this year is running at about 8 per cent by volume, about twice the average growth rate for frozen foods.

The thickest slice of the market is in cakes. Although the overall cake market has shown some decline, sales of frozen cakes have risen by an average of 20 per cent a year for the past three years.

This market is divided into three fairly equal slices: sponges, gateaux, and individual cakes. The market is highly fragmented, with many specialist manufacturers making similar products. They include Birds Eye, Sara Lee, Heinz, Marks and Spencer, Sainsbury, Lyons, Fleur de Lys, Marie's, and a host of smaller brands. Birds Eye claims overall leadership, with some 27 per cent of the market.

Birds Eye dairy cream sponge alone has 13 per cent of the total frozen cake market and outsells the entire range of every other brand. This product was first introduced in 1959 (at a retail price of 1s 6d) and 24 years later is still selling at a rate



Frozen cake sales have risen 20 per cent a year in the last three years. Above, three recent additions to the Ross range

of over 8m sponges a year. The frozen dessert market is highly fragmented. It includes chilled products such as yogurts, mousses, traditional tub desserts, and ice cream rolls or cakes. Mousse is by far the biggest seller within the desserts market.

Traditional tub desserts, after showing some decline in the late 1970s, are now growing again. They include such products as individual trifles, melbas, tub cheesecake, and puddings.

Sales of ice cream rolls—for example, Birds Eye's "Arctic" range—have grown over the past year with the aid of heavy advertising. Birds Eye has also launched an extra-long Arctic roll and has encouraged consumers to eat it as a snack.

The frozen pastry market has also begun to expand again after a flat period in the 1970s. It has been helped by innovations such as puff pastry sheets which are ready to cook in 10 minutes.

Vegetables

VEGETABLES are by far the largest single frozen food product group in volume terms, but not by value. Although treated very much as a commodity line by some sectors of the industry, frozen vegetable sales have increased sharply over the past two years—by 18 per cent in volume in 1981 and 16 per cent last year.

However, the poor weather earlier this year has hampered growth. Both the pea and potato crops were affected by poor weather conditions and both crops fell significantly short of the anticipated harvest levels.

Peas, which account for more than 50 per cent of the UK frozen green vegetable market, were down on yield targets by about 10 per cent. This will almost certainly lead to the first rise in vegetable prices for more than 12 months.

At the same time, the sharp escalation of potato prices will



Potato chips have been one of the main success stories of the vegetable market since McCain's introduction of oven-ready chips.

Potato chips have been one of the main success stories of the vegetable market in recent years following the innovation by McCain in producing oven chips—baked rather than fried. Earlier this year McCain's also launched a further development by introducing long thin oven-ready fries—similar to those sold in fast food chains—under the name "Stringfellows".

According to the just published Scottfesh review of the market, peas and chips together account for some 65 per cent of the frozen vegetable market. It points out that within the remaining sectors mixed vegetables, ranging from stew packs to ratatouille, are also showing significant growth.

Mixed vegetable packs now account for some 6 per cent of total vegetable volume, while others have a 11 per cent volume share.

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Friday November 11 1983

A brainstorm in Brussels

THE European Commission's attempt to revise the method of calculating net national contributions to the Community budget has aggravated the controversy over this long-contested issue. Mr Christopher Tugendhat, one of the (British) members of the Commission, has gone so far as to accuse his colleagues of trickery and of cooking the books. But the real question is not about the intellectual respectability of the Commission's new arguments, but whether it is guilty of serious political folly.

That there is some element of intellectual appeal in the Commission's latest calculations cannot be utterly denied. The basis of the British Government's complaint is, as it has always been, that financial transfers from the UK to the Community budget are much larger than receipts by the UK from the Community budget.

The basis of the new Commission argument is that the benefits of budgetary spending on Community policies are not confined to the disbursements of cash in one country or another: the farmers in all member states benefit from high and stable prices, and they all contribute to structural surpluses, even if these surpluses appear to be concentrated in only a few countries. It is only right, so the argument goes, that the imputed costs of the farm policy should be spread more fairly throughout the Community.

Complications

What gives this argument a certain logical symmetry, is the Commission's parallel proposal that in a revised system of Community finance, part of the costs of the farm policy should be borne in varying degrees by member states in proportion to their agricultural output.

Unfortunately, the new line of reasoning is more specious than persuasive, for it leads directly into a limitless tangle of complications which could never be satisfactorily resolved. The computation of a country's contributions and receipts is a narrow measure of costs and benefits, and even it is open to dispute: should export subsidies on farm trade within the Community be treated as receipts by the exporter or by the im-

porter? But at least the narrow calculation gives a readily identifiable basis for negotiation.

Diffuse notions

Once one broadens the debate to more diffuse notions of costs and benefits, it must by definition become uncontrollable. Once one considers the general advantages of the farm policy, it must also consider its equally general disadvantages: British farmers benefit, but British consumers and taxpayers suffer, from high prices.

Whatever may be the intellectual rationalisation of the Commission's new calculations, it is clear that its purpose and its effect are to reduce, by a very large margin, the amount of Britain's excess net contribution to the Community budget. Perhaps Mr Gaston Thorn, the Commission President, has deluded himself into thinking that it would reduce the problem to negotiable dimensions; it can only make the negotiations more difficult.

For five years the Community has been debating the British problem on the narrow basis of budgetary transfers. To start a new intellectual argument now, less than a month before the Athens summit, can only set the negotiations back.

Moreover, the tactic could seriously backfire. If the Commission seeks to change the basis of negotiation, so say the UK. Until now the British Government has accepted that it should, on political grounds, make a modest net contribution; but if the criteria were accepted, the UK could refuse to make any net contribution at all, and might thus, for the first time, start to insist on that principle of just return of which the Community has long been rightly apprehensive.

It is too late to re-write the rules. If Mr Thorn and the other member states were to persist in the attempt, they could do themselves and the Community the gravest possible disservice.

Monopoly in air transport

THE ROAD to privatisation is strewn with unexpected burdens. No one is more aware of that than the Financial Secretary to the Treasury, Mr John Moore. Last week Mr Moore made an important speech on privatisation, to emphasise that the sale of public sector assets should march hand in hand with increased competition. Within days Sir Adam Thomson of British Caledonian Airways unkindly suggested that the government might care to demonstrate its commitment to competition by changing the allocation of airline routes between British Airways, one of the biggest privatisation candidates, and the other independent airlines.

Sir Adam's challenge is both apposite and embarrassing for the government. For a start it underlines the existence of a potential conflict between the twin objectives of liberalisation and privatisation. That conflict is particularly striking in the case of both airlines and the British Airways Authority. But it is by no means confined to them alone.

At a more fundamental level the campaign launched by British Caledonian raises questions about the whole shape of aviation policy in the 1980s. And those questions will not be easily resolved in the space of the next 12 months, which casts a further cloud over the prospect. This must be singularly galling for the management of British Airways, which has painfully wanted BA back to profit and wants to go private as quickly as possible.

Subsidised

As far as British Caledonian is concerned the privatisation of British Airways in its present form would lead to the creation of a powerful private sector monopoly—a monopoly, moreover, which has been heavily subsidised by the taxpayer in order to reduce its debt burden before the sell-off. It therefore proposes that British Caledonian should pay for certain British Airways routes and operate them all from Gatwick while other services, including British Airways' regional operations, should be transferred to those independents wishing to take them on.

No doubt British Airways can attack specific details in the proposal. But it will be harder

to deal with the suggestion that a subsidy for British Airways calls for a quid pro quo for the independents, or indeed to counter the argument that the Last Week in BA and the other independents is due for review. British Caledonian has played cleverly to a sizeable constituency on the Tory benches which is keen to support the competitive underdog and by announcing that it will pay to acquire the state airline's routes it has offered a subtle inducement to the Treasury.

Unless, of course, British Airways can come up with a capital reconstruction that requires little in the way of public funds.

Franchising
 At the British Airways Authority the Government faces a similar problem with Tory backbenchers over the form of privatisation. The management is anxious to privatise all the Authority's business, but others would like it done piecemeal.

How far a piecemeal transfer would undermine monopoly is, however, in most people's view, a moot point. The ability of airports to compete with each other depends on location, which in the south-east is highly restricted; airport charges are a fraction of the airlines' overall costs. But there is certainly room for more franchising of airport services. The porters are obvious candidates for treatment.

In the case of both British Airways and the British Airways Authority there is a need to make the regulatory arrangements crystal clear before privatisation. At the authority this may well mean a move towards some rate of return control in addition to the existing approach to pricing landing charges on the basis of long-run marginal cost. There will also have to be controls to prevent the restriction of capacity.

What is needed at British Airways is some independent assessment of the extent of its monopoly. In an ideal world the structure and performance of both institutions would be subject to Monopolies Commission investigation before privatisation. But any inclination of the Transport Secretary, Mr Nicholas Ridley, to make haste slowly would probably run into Treasury opposition. In dealing with monopoly power of this kind first-best solutions are rarely available.

A CHANGE of leadership in the Kremlin always raises exaggerated hopes and fears of fundamental change in the Soviet Union, and the emergence of Yuri Andropov one year ago was no exception.

But, as an assessment of his first year's performance underlines, it is not easy for a leader to imprint his personal stamp on the vastness of Russia—and certainly not in a hurry.

All the indications are that Mr Andropov came to power determined to tackle vigorously the Soviet Union's deep-seated domestic economic and social problems. But the head of steam built up during his early months in office seems to have been dissipated—partly by the sheer weight of bureaucratic inertia in the Soviet Union, partly by foreign policy preoccupations and, perhaps, above all, because of sheer ill-health.

Mr Andropov has not been seen in public since mid-August and even missed this week's annual Red Square military march past—a remarkable break with tradition which has intensified concern about his health.

It is all a far cry from this time last year when Mr Andropov impressed foreign dignitaries at Mr Brezhnev's funeral and gave the impression of an intellectually sharp and politically sophisticated man in a hurry. The start was faultless. Careful prior manoeuvring on his part led to the smoothest transition of power in Soviet history—and not the protracted power struggle which had been widely predicted.

At the June session of the Supreme Soviet, a mere seven months later, Mr Andropov acquired the "triple crown" by adding the State presidency to his other titles as party boss and head of the Defence Com-

Forced to take a line of lesser resistance

mit. It took Mr Brezhnev 13 years to accomplish this.

But symbols of power are not necessarily the same as the realities. Unlike democracies, where newly elected leaders bring a team of like-minded Ministers and advisers with them, a new Soviet chief inherits his predecessor's team in its entirety.

This ensures caution and continuity until the new leader is able to wrinkle out his potential opponents and put in his own, trusted supporters. Only then does he have real power of manoeuvre, and even then he has to take into account the views and wishes of powerful lobbies.

That said, the emergence of Mr Andropov marked several significant new departures. In the first place he was the oldest man ever to become leader. As



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such he is the Soviet Union's first obviously interim chief.

Second, he did not come to power through the party apparatus, the traditional stepping stone to power but through the support of three of the most powerful Soviet lobbies—the KGB security apparatus, the military industrial complex and the foreign policy establishment.

His "grand electors" were: Dmitri Ustinov, Minister of Defence, and Andrei Gromyko, Minister of Foreign Affairs. The unorthodox nature of Mr Andropov's power base, the unprecedented promotion of a former secret policeman to head of the Soviet State and the Communist Party and above all, the limited time at his disposal are all key factors which must be taken into account in any assessment of his performance over the first year, be it in the fields of domestic politics, economics, or foreign affairs.

As regards domestic politics, the hallmark of Brezhnev's policy has been more of the same—a renewed crackdown on political and artistic dissidence, tighter restrictions on Jewish and other emigration and a tough campaign against crime, corruption, drunkenness and labour indiscipline.

Wags have called this the "Andropovschina," a play on words recalling the "Khrushchovka" of the rule of terror imposed by Ivan the Terrible.

Unable, so far, to introduce new blood at a politburo level, Mr Andropov has taken a line of lesser resistance and concentrated on weeding out the most obviously corrupt and inefficient Brezhnev placemen in the un-

ANDROPOV IN THE KREMLIN

The dashing of high hopes

By Anthony Robinson



wieldy Government structure.

At the same time, however, he has not besmirched the former President's name or made him a "non-person," a fate which befell other Soviet leaders like Trotsky, Bukharin, Stalin and Khrushchev.

Within the party apparatus itself, he has managed to replace 9 out of 23 central committee secretaries—keys to eventual control. He has also retained his own security power base by appointing Viktor Chebrikov as new KGB boss, and promoting KGB professional Vitali Fedorchuk as the new Minister of the Interior.

Economically, Mr Andropov inherited a legacy of declining productivity, sharply higher costs for energy and raw materials located in distant Siberia, and deep-rooted agricultural problems. This contrasts sharply with the 1970s when the Soviet Union benefited both from higher world energy prices and the economic fruits of détente.

As former head of the KGB, and privy to the unofficial public opinion sampling provided by an army of secret policemen, Mr Andropov knows better than most that food shortages, shoddy goods, poor service, waste and corruption are potent sources of domestic discontent.

But persuading the Soviet man in the street that he should change his mentality from one of "they pretend to pay me, so I pretend to work" to enthusiasm for society's higher productivity and discipline is not easy.

Mr Andropov's first move was to cash in on his policeman

image and shock workers out of their slothful ways by highly publicised police raids on bars and sauna baths and by a campaign to shame slackers and drunkards in their workplace.

He then singled out major bottlenecks in the economy—like transport, distribution and energy. He sacked Ministers holding key portfolios, like the Minister of Railways, appointed younger, more professional men in their place and set up a new Central Committee secretariat with overall responsibility for economic co-ordination.

All this reflected his belief that the Soviet economy was, and is, capable of substantially higher and better quality output from existing facilities, given better management, tighter labour discipline and removal of the most obvious technical bottlenecks. The 4.1 per cent rise in industrial production over the first nine months of this year, compared with only 2.8 per cent in 1982, provides a limited vindication of this view.

At the same time, he has moved cautiously to set in train deeper economic reforms by authorising five important industrial ministries to embark on a controlled experiment, starting in January, under which managers will be given greater responsibility. If successful, the experiment will be extended.

But historical precedents for such piecemeal tinkering do not provide grounds for great optimism. No serious attempt has been made to reform the pricing system, or the central planning bureaucracy. New

labour legislation intended to promote greater worker participation retains close party control over worker delegates while management is obliged merely to "consult and inform" them twice yearly.

Unions remain essentially "transmission belts of the party" dedicated to raising productivity and ensuring labour docility by their power to allocate flats, holidays and other benefits to the diligent and obedient.

Mr Andropov's desire to see improved inter-Comecon co-operation and integration and less foreign technology dependence has also come to little. At the apparently fractious Comecon Prime Ministerial meeting in East Berlin recently, Soviet demands for higher quality products from its partners were matched by equally insistent demands for fuel and high quality raw material inputs from the Soviet Union.

In the foreign policy fields, Mr Andropov's most notable move has been a series of arms control initiatives. These have spearheaded a campaign to convince public opinion in the West that the Soviet Union is flexible and peace-loving, thus trying to head off the impending deployment of cruise and Pershing II missiles.

It amounts to what General Edward Rowney, head of the U.S. delegation at the strategic arms (Sart) talks in Geneva summed up as "trial by Yuri." But the Soviet barrage has cut little ice with West European opinion. The West German and British elections returned conservative governments strongly committed to the NATO

decision to deploy cruise and Pershing, falling acceptable concessions from Moscow on the deployment of SS-20 missiles.

Faced by NATO solidarity, Moscow has announced plans to deploy new short and medium range nuclear missiles on Czech and East German soil. But there are growing signs that this is creating political unease in its own backyard, swelling the ranks of unofficial peace movements.

Moscow's attachment to the SS-20 has also complicated its relations with Asia: both Japan and China have protested over the missiles deployed against them.

Mr Andropov indicated at the start of his rule that he wanted to look at ways of improving relations with China and solving the question of Afghanistan. But Moscow has not come up with the sort of concessions needed to permit even a partial withdrawal of Soviet troops from Afghanistan or a real improvement in relations with China.

Unable or unwilling to offer concessions in these key areas, possibly because of opposition from the military-industrial lobby, Mr Andropov's only high risk venture in foreign affairs has been the dispatch of new Soviet missiles and 5,000 Soviet troops to man them in Syria.

Despite this caution, and Mr Andropov's early signal of a desire for "good, even friendly" relations with the United States, relations with America have plummeted to new lows of suspicion, and even an exchange of personal abuse between the two leaders.

These strains have been underlined by the two recent dramatic shoot-downs by the Soviet Union of the Korean Jumbo jet, and the U.S. intervention in Grenada.

The Korean aircraft disaster and its aftermath stirred speculation about who was really in

Foreign crises intensify the strains

control in the Kremlin, and whether the military had increased their power at Mr Andropov's expense.

Mr Andropov's non-appearance on Red Square this week prompts another question: is the ailing leader politically and physically strong enough to push through the kind of compromise which is required if progress is to be made in both the intermediate range nuclear force (INF) and strategic arms reduction talks in Geneva.

The answer to this, the most crucial question affecting East-West relations will only become clear when President Reagan unveils his latest proposals for an INF compromise and Moscow gives its response.

Anthony Robinson, the FT's Moscow Correspondent, was expelled from the Soviet Union last April and is now based in London.

Men & Matters

Trade terms

With only 37 shopping days to Christmas Britain's retailers are already beginning to feel the pinch.

The owners point to a "bumper Christmas spending spree," as the PR men will doubtless be telling us.

However, amidst all this incipient jollity the retailers' main trade association—the Retail Consortium—is less certain that it should be about its future role.

The Consortium, which is the umbrella body for various retail trade groups and claims to represent over 90 per cent of Britain's retailers, has been without a man at the helm since early summer when its director, reconstruction that requires little in the way of public funds.

For the last six months the Consortium's affairs have been run by its part-time chairman, Colin Patterson who is also deputy chairman of British Home Stores. Patterson makes clear that the Consortium has not been looking for a successor while an internal review of its structure has been taking place. But I understand that a new director general will be head-busted shortly.

Lloyd-Jones had only been with the Consortium for two years after a term with the British Textile Employers' Association as director general. But his spell at the Consortium was dogged by the difficulties retailers have been experiencing from the economic recession, and uncertainty whether or not the Consortium should spread its wings to become a mini-CBI for its industry.

Some large retailers are thought to have wanted a more direct say in the Consortium rather than having to make their points through membership of an affiliated trade body.

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Double talk

Language is always a barrier to communication between Japan and the outside world. But, nevertheless, there are times when harassed Japanese officials who are doing their best to defend the government's trade policies might wish the barrier was even higher.

Takes the fun and games this week when a department chief at the Ministry of International Trade and Industry was briefing foreign journalists on his Ministry's latest attempt to get other government agencies to use more foreign-built computers.

In answer to the question by a Western journalist, "How many foreign computers are actually in use today within Government offices?" the official obligingly answered in Japanese, "Fifteen out of a total of 345."

But before this interesting information could be translated into English a junior aide interrupted with, "Those figures are

figures are not supposed to be published."

Without turning a hair the department chief went on to say, through the interpreter, that unfortunately no figures were available on the exact number of foreign computers in use in government offices.

An embarrassing disclosure might thus have been averted—had not some of the pressmen present understood Japanese.

Franc afloat

After experimenting with all the conventional economic devices to contain inflation, the French government has decided to try a little show business. It has launched a glossy television advertisement campaign to persuade the French government's anti-inflation drive.

The government had hoped to hold down inflation in France this year to an 8 per cent annual rate. It has now had to throw in the towel. M. Jacques Delors, the Finance Minister, has acknowledged inflation is likely to be closer to 9.5 per cent.

M. Delors and his team at the Finance Ministry are still hopeful they can hold inflation down to 5 per cent next year although they admit it is an ambitious and optimistic target. But with few politically acceptable economic mechanisms left to fight the inflation battle, he has decided to invest FR 6m in a five-week advertising campaign.

The first ad has been shown on prime-time television. The 30-second spot shows five windsurfers racing in slightly choppy waters. Their sails depict the flags of France, the U.S., West Germany, Japan and Britain. The French windsurfer is trailing behind the others but gradually catches them up. The theme of the ad, which could be quite suitably used to advertise a Club Med holiday, is that with 5 per cent inflation rate next year France

can still stay in the world race.

The French appear to have reacted with mixed feelings to the ad campaign after the first showing this week of the government television spot. They liked the ad but somehow felt the slick wind-surfing scene was a slightly odd choice for an appeal for spending restraint.

Grounded

The debt-ridden National Coal Board has decided it can no longer afford the luxury of its own statily but aged executive aircraft for ferrying VIPs between pitheads.

On the borders of Ian MacGregor, the chairman, the board is seeking offers for its propeller-driven De Havilland Dove, which was acquired in the 1960s.

An advertisement in Flight International says the machine is in excellent condition. However, MacGregor, I am told, has never taken to the air in it, and does not intend to replace it.

The sale is causing few regrets among senior NCB people, each of whom has a personal story of exciting trips bouncing through the winter storms.

Doves were first built in the late 1940s and sold well. But they have long since gone out of production. MacGregor is showing a keen eye for economy at the NCB. At a recent board meeting he lectured on the need for prudence in travel expenses. To reinforce his point he pulled out his London Transport old-age pensioner's travel pass.

Treasury tip

Sign in a Birmingham pet shop: "Buy a little swing and balance your budget."

Observer

POLITICS TODAY

Present at the creation

By Malcolm Rutherford

SHORTLY BEFORE he died, Ernest Bevin was asked what he thought had been his greatest achievement as Foreign Secretary. "To tell them to ask the question in 20 years' time," he replied.

Lord Bullock's superb volume on Bevin's stewardship of the Foreign Office comes rather later than that, but the delay is wholly an advantage.

For this is a book not only about Bevin, but about the foundations of the postwar system, and it is the first to have access to the documents. Dean Acheson, the American Secretary of State for part of the period, called his own book "Present at the Creation." That would not be too pretentious a title for anything concerning Bevin, who was creative as well as pragmatic.

It was Bevin more than anyone else — though Churchill helped — who was responsible for establishing the special relationship between Britain and the United States. It may be fortuitous, but it is also fortunate, that the book should be published at a time when the special relationship — and indeed the nature of the postwar settlement — are again under scrutiny. Anyone seriously interested in international affairs should have read it by the end of the Christmas holidays.

Publication raises the unavoidable questions. In the immediate aftermath of the second world war, should British foreign policy have been different? Perhaps more so, but it is hard to say. The list is almost endless. There was also the Bomb.

Could Britain, having pioneered the development of atomic energy, have abandoned them unilaterally once the war was over? While, with hindsight, there is some room for doubt about the answer to that question, it must have appeared different in 1945. There was not much suggestion then of a Pax Americana, and even if there had been, not everyone would have welcomed it, either on the right or the left. There was no perception of preserving a global balance of power by nuclear parity between the U.S. and the Soviet Union.

There was, in 1945, no European alternative to the much of continental Europe was in ruins. Some hope lay in France, and both Churchill and

the Soviet Union, for example, and perhaps a tilt towards neutralism.

Bevin disagreed with all of them. But it was not because he had an exaggerated view of British power. On the contrary, he was more conscious than most of the extent of the country's postwar weakness.

He knew that never before had Britain been so incapable of backing up its diplomacy with economic, industrial or financial strength.

Yet there was also a paradox. Britain had won the war. She was the only one of the Allies to have fought without being attacked first, and it was the second war within three decades in which America came in late.

There was no particular reason to believe in 1945 that either of the two emerging superpowers would wish to play a constructive role in establishing a postwar settlement. America was, if not isolationist, at least unpredictable. The Soviet Union, it quickly turned out, was grasping.

For Britain there was little else to rely on except diplomacy and past reputation. The problems were vast, involving at least half the world. "I am sorry to be so long," Bevin said in a speech in the House of Commons in November 1946. "I cannot help it. All the world is in trouble and I have to deal with all the troubles at once."

Apart from Europe, a high enough problem in itself, there was Palestine, India, Iran, Egypt, South East Asia — the list is almost endless. There was also the Bomb.



Foreign Secretary Ernest Bevin (left) and Prime Minister Clement Attlee in 1945 — responsible for establishing the special relationship.

Bevin went out of their way to show their belief that the French must again become a major power, though the relationship between London and Paris was usually difficult. The idea of a Germany back on its feet evoked far more fear than confidence.

Bevin's major achievement was to involve the Americans. He did that quite early. President Truman said in 1945 that America would continue to play a world role. Churchill responded, and Bevin agreed that if such a statement of U.S. intentions had been made before 1914 or before 1939 neither world war might have taken place. But it was a bit longer before the extent of the commitment became clear.

There was also the temptation, which the Russians eagerly exploited, to do deals with the Soviet Union over British holdings. The Americans disagreed with the British fundamentally over Palestine and, not for the last time, appeared to renege on understandings with the British Government because of their own Jewish lobby. The terms of the American postwar loan to Britain were felt to be un-

generous even by Lord Keynes, who was in favour of it in principle. Indeed the history of Anglo-American relations seems to be littered with occasions when the Americans did their own thing, yet the British went back for more because they were anxious to keep the U.S. in the fold and the tendency to isolationism was still strong.

In February 1946 Churchill made his famous Fulton speech in Missouri, calling for cooperation between the U.S. and the British Commonwealth. Yet the British isolationism was still strong.

The Wall Street Journal commented: "This country's reaction to Mr Churchill's Missouri speech must be convincing proof that the U.S. wants no alliance with anything that resembles an alliance with any other nations — and it was not being overdone."

The turning point came in Iran later that year, when the U.S. warned unequivocally against any further Soviet military intervention. The warning worked: Soviet troops were withdrawn and there was no

Iranian coup. That in a way became the pattern of postwar relations for many years. When the U.S. firmly said "no" the Russians held back. But it was the British who had warned the Americans first that the Soviet Union was an expansionist, probing power, and their advice initially went unheeded.

Thus by mid-1946 Bevin had succeeded: Britain might be on its knees financially and never again be the power that it once was, but the U.S. had become part of a new world system. And that was largely what the British wanted — almost a transfer of power and responsibility, while retaining some influence. In the climate of the time that can hardly be regarded as a negligible achievement.

The mistakes came afterwards, and most of them go beyond Bevin's period at the Foreign Office and the scope of Lord Bullock's book.

By far the biggest was that, having succeeded in involving America and subsequently seeing the beginnings of economic regeneration in Europe, the British stood aside.

That was the fault of the special relationship. It was too comfortable to have the U.S. to fall back on and it made political involvement in Europe in the 1950s seem unnecessary.

If anyone wants to identify the single biggest failing of British postwar foreign policy, it was the refusal to be in at the formation of the European Community. Arguably, that is still what the country is suffering from today.

Publication of the book coincides with another period of doubts about American leadership. It has become almost part of the conventional wisdom that Europe needs to do more to look to its own defences and its own diplomacy.

Yet there is a caution here. Present divisions are not so much between America and Europe as between some Americans and some Europeans.

Euro-U.S. relations — and Soviet-U.S. relations — might be quite different if (say) Mr Walter Mondale were in the White House, and we should remember that these relations have always had their ups and downs. It would be unwise to seek too radical a remedy merely because of difficulties at

Lombard

Why pragmatism is not enough

By Jurek Martin in Tokyo

TWO WEEKS ago, in the wake of the invasion of Grenada, the Financial Times argued in an editorial that "the primary aim (of America's allies in Europe) should be to exert a sobering influence on Washington; failing that, publicly to set out a distinct European point of view."

This week, with President Reagan in Tokyo, it is reasonable to consider whether the same can be asked, or even expected, of Japan. After all, in the opinion of the world-wide American ambassador here, Mr Mike Mansfield, no U.S. bilateral relationship is more important than that with Japan; few people here, and certainly not Mr Yasuhiro Nakasone, the Prime Minister, who apparently wants to give Japan a global role more commensurate with its economic strength, would disagree with him.

Yet it remains a relationship curiously lacking the give-and-take dimension that characterises truly stable marriages. This is partly explicable by modern history and, currently, partly by the identity of opinions held by Mr Nakasone and Mr Reagan — especially their shared mistrust of the Soviet Union. To the extent that there is debate between the two nations, it has become confined to strictly commercial and defence related issues, in which the politics of expediency (in the shape of elections within the next year in both countries) have assumed disproportionate influence.

But, as two other equally conservative leaders, Mrs Thatcher and Chancellor Kohl, have recently demonstrated, at some cost to themselves, even friends of the U.S. are not obliged indiscriminately to follow the American lead. In particular when an overriding principle of international behaviour, in the case of Grenada the sanctity of national borders, is at stake.

From Japan, however, it is noteworthy that there has not been a squeak of official dissent, or even much internal debate, over the invasion of Grenada. The government has described the U.S. action as "understandable" if "regrettable": true to pragmatic form Japan contented itself with abstaining in the UN General Assembly vote, presumably with the purpose of offending no one, in-

cluding the soon-to-be-visiting U.S. President.

For all its short-term bilateral tactical soundness, this sort of minimalist approach to foreign policy does conform to a rather disturbing pattern for a country which wants to play in the big leagues of the world. Britain remembers, for example, only too bitterly how Japan resolutely sat on the fence throughout the Falklands crisis, again presumably for fear that it might damage its trading relations with South America if it did otherwise.

More recently it is difficult to ascribe Japan's sudden interest in the war between Iraq and Iran to anything other than concern for the fate of the Bandar Khomeini petrochemical complex to which Japanese companies are so heavily exposed.

Even on those international issues which cut across East-West divides, for instance the humanitarian case of resettling Indo-Chinese refugees, the Japanese response remains diffident to the point of being nugatory. After incredible bureaucratic contortions, Japan, which has a population of 117m, is about to announce that it will permit 5,000 such displaced persons to reside here, 2,000 more than hitherto. It is worth noting, in comparison, that France, Canada and Australia (each with smaller indigenous populations even if with more spare) have admitted 80,000-90,000 epicees.

It is undeniable that there is no constituency inside Japan in favour of absorbing more refugees, but that tends to prove rather than refute the point. If Japan wants to be considered an authentic major power, it may be forced into positions and policies which do not necessarily meet the extremely narrowly defined concept of national self-interest to which Japan has become accustomed and from which it has undoubtedly profited.

In other words, were the FT to turn its gaze to Japan, it might legitimately wonder if "a distinct Japanese point of view" other than undistilled pragmatism can be said to have any chance of existence. Mr Nakasone and Mr Reagan could make a start on the formulation of one this week, but, regretably, they will not.

Letters to the Editor

Privatisation of British Telecom

From the chairman, British Telecom.

Sir—The letter from Mr Alan Chamberlain, Secretary of the British Telecommunications Unions Committee, accuses British Telecom of "misinformation" in the advertisements we have been placing in the Financial Times and other national papers to inform customers about the fact of privatisation. However, stepping aside from the rhetoric of political controversy, our advertisements are straightforward answers to questions which have been raised by our customers and staff.

Mr Chamberlain refers to "assurances" which he says have been given to customers by the board of a "currently nationalised industry" which cannot bind the board of a future privately owned enterprise. The truth is that our advertisements do not so much deal in assurances as reflect aspects of the draft Bill and the draft Licence—matters of fact which are not at the discretion of any board.

As it happens, the Secretary of State has already announced that the present board will "see British Telecom through the difficult transition period from national corporation to public limited company and give it a good start."

Turning to the detail of Mr Chamberlain's letter the facts are that the draft Licence provides safeguards for the rural and emergency services, telephone kiosks and social services

such as for the disabled. And tariff increases for the residential customer are to be related to the RPI. It is intended that the Articles of Association of BT plc will impose a ceiling on the shareholding of any individual or group thus preventing a UK or foreign takeover.

As for Mr Chamberlain's rhetorical questions about defence, the Bill provides for powers of direction relating to national security or international relations to be available to the Secretary of State.

Finally, may I deal with the so-called "access charges" Mr Chamberlain argues that in America the "access charge" concept for telephone services has been shown not to work; that AT&T has divested itself of its loss-making services; that customer charges have risen 300 per cent, that rural services have been reduced and public deal in assurances as reflect aspects of the draft Bill and the draft Licence—matters of fact which are not at the discretion of any board.

The so-called "access charges" in the UK will be very different in concept from what they are in the U.S. (Two nations once more divided by a common language.) In the UK they will form part of the charging arrangements made by BT's local networks on other interconnecting networks either BT's trunk or international networks or those of other telecommunications operators. They will not be paid directly by end-customers—which is what all the fuss is about in the U.S.

What is complicated is for parties to manipulate the result: how, say, to capture the 4th seat in a 4-member constituency where the three major parties have 30 per cent support each. This can only be done reliably by choosing candidates with wider-than-party appeal. And, of course, our present polarised party activists don't like that.

Michael V. Slavin,
30 Greenholm Road, SE9.

Pros and cons of work sharing

From Mr R. S. Musgrave,
Sir—May I second Samuel Brittan's attack on work sharing (October 6 and 13) and attempt to explain in as simple language as possible the "Lump of Labour" fallacy since many people, particularly Messrs Hill and Kiersemaier (October 25) others have completely failed to grasp it?

There is a maximum possible

level of demand in any economy determined by numerous factors such as numbers available for work, hours they are prepared to work, their productivity and so on. It is utterly useless to reduce any of the latter, for example reduce the number of hours people are allowed to work as in work sharing, since that in itself reduces the maximum possible level of demand, that is the total amount of work available. Unemployment is thus not reduced one iota.

Of course demand may not be at its maximum possible level and in this case labour supply reducing schemes like early retirement and work sharing will reduce unemployment (assuming constant demand). But in this situation as Samuel Brittan points out, it is nonsense to forcibly reduce the hours that people work where it is feasible to raise demand and provide them with the hours of work they want.

R. S. Musgrave,
24 Garden Avenue,
Fromwellgate Moor, Durham.

New threat to rail electrification

From Mr Ralf Bonwit

Sir—It looks as if railway electrification will be the first victim of the Government's policy of curbing public expenditure, even before the "Star Chamber" has given its ruling.

By 1988, Government subsidies to the railways are to be cut by some 25 per cent from the present, by no means generous, level, so that no contract will be left for a comprehensive electrification programme; the target year for this grant reduction is also the effective time limit for the replacement of worn out diesel stock. By continuing ruling, stock replacement targets with electrification mileage projections, it is possible to effect considerable savings, since three electric locomotives can do the work of five diesel.

There was a vague reference to Government support for worthwhile investment "clearly related to the objectives... set to the board"; but it was not made clear whether such support would be forthcoming over and above the projected grant total, or what its magnitude could be. Meanwhile, railway managers are to be refurbished by various forms of asset stripping. It is, for instance, sensible to divorce the production of locomotives and rolling stock—not their maintenance—from railway activities proper, as has been the case for many years on the Continent and in Scandinavia.

But it is unlikely that the Crewe or Doncaster locomotive works will fetch a good price if offered to our private railway industry, if there is no prospect of a sustained domestic market through a systematic programme of railway electrification.

It was reassuring to be told that the Government has no intention to implement the more absurd proposals of the Serpell Report—which, incidentally did not touch on the problems of electrification—but the proposed grant reductions do not foretell developments which could transform the latest Department of Transport U-turn into a message of "hope for those who travel on the railways and those who work on the railway." It very much looks as if the Serpell derogation of existing railway safety standards has been taken far too seriously by the new Secretary for Transport.

Ralf Bonwit,
Sorby,
Kiln Lane,
Binfield Heath,
Henley-on-Thames.

Of course I'm sure, I read it in Business Week.

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FINANCIAL TIMES

Friday November 11 1983

BELL'S
SCOTCH WHISKY
BELL'S

STATE OF HESSE MAY HELP WIBAU

IBH chief optimistic after talks

BY JOHN DAVIES IN FRANKFURT

HERR Horst Dieter Esch, founder and chief executive of the struggling IBH construction equipment group, said last night that he was "quite happy" after a meeting with bankers to discuss the West German company's future.

Herr Esch had a meeting lasting several hours yesterday with bankers at the offices of Schröder, Münchmeyer, Hengst (SMH) in Frankfurt.

The banking system's intervention to rescue SMH from financial difficulties last week touched off the move by IBH last Friday to seek court protection from its creditors.

Herr Esch is seeking the approval of the court and creditors to write off most of the IBH's debts and to restructure the group.

He has said he proposes to maintain a core operation of subsidiaries in the U.S., Britain and West Germany but to shed some other operations, notably in Brazil and France.

Herr Esch said last night that he would have a further meeting with bankers next Thursday. In preparation for these talks, IBH would send the bankers details of its survival plan on Monday.

The Government will not decide, however, until it has received the results of an examination of the company's finances and a plan for its future operations.

Wibau applied on Wednesday for protection from its creditors under a proceeding known as *Verfahren* (composition), in the wake of the troubles of the IBH construction equipment group headed by Herr Horst Dieter Esch.

Although IBH has only a minority stake in Wibau, the companies have been closely associated. Both groups are now seeking the agreement of the courts and their creditors to write off much of their debts and to carry on operations in some form.

Wibau said yesterday that it had asked the Hesse Government to provide a guarantee enabling credit to be obtained so that production could continue at least until the end of the year.

The company would not disclose the amount of guarantee sought, but said it hoped to obtain it by the end of this month.

Wibau employs about 2,500 workers worldwide, including 1,200 in

the small town of Grünau, which depends heavily on the company for its prosperity.

The company said it was making a profit and did not have excessive debts, but faced liquidity problems because of bank attitudes after the IBH court move.

Wibau said its operations abroad, including those in Britain, France, Canada and Singapore, were independent companies with their own credit arrangements.

Herr Roland Spicka, chief executive, who is a former IBH manager, has a 15 to 20 per cent stake in Wibau. IBH, which previously held about 38 per cent, has reduced its stake to about 26 per cent. According to unconfirmed reports, the purchaser was Schröder, Münchmeyer, Hengst (SMH), the private bank whose difficulties brought IBH's own problems to a head.

Ian Rodger and Robin Reeves write: J.C. Bamford Excavators, the privately owned UK construction equipment manufacturing group, is considering buying some of the businesses in the German IBH and Wibau groups.

Paris bid to defuse CGT row over paper producer

By David Housego in Paris

IMPORTANT concessions have been made by the French Government in an attempt to end the bitterly fought conflict with the Communist-led CGT union over the future of Chapelle Darlay, the Rouen-based newspaper producer.

The concessions came in the form of an offer yesterday by the Dutch group, Pareco, which is taking over management control of the large French newspaper producer to maintain an additional 400 jobs.

The initiative for the offer came from the government, which is also expected to put up the estimated FRF 600m (\$74m) of additional finance.

Under a restructuring plan put forward by Pareco and accepted by the Government, Chapelle Darlay was to have laid off some 1,500 of its 2,100 workforce.

The CGT's opposition to the plan on the basis of the substantial layoffs involved and the tie-up with a foreign partner has become an important test case of their ability to challenge big industrial restructurings.

The local union, in close co-operation with the CGT headquarters in Paris, has occupied the Saint Etienne-du-Rouvray plant of Chapelle Darlay at Rouen and effectively thrown an armed guard around it. Until now, the Government has been uncertain how to respond.

Under the new proposals put forward by Pareco and designed to end the dispute an additional 400 jobs will be preserved by 1987-88 through the transformation of the Saint Etienne plant into a producer of glossy, magazine type paper, while building a new newspaper machine at the neighbouring Grand-Couronne plant, which was destined to be closed.

The Communist Party and the CGT have launched a large campaign to increase the proportion of newspaper production in France on the basis of French wood. They have been particularly anxious to show their strength in Rouen, which is a Communist bastion.

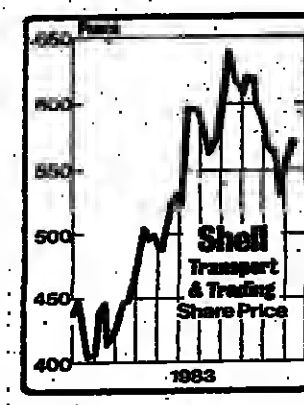
The Ministry of Industry formally endorsed the Pareco proposals yesterday which seem to have been made reluctantly by the Dutch group in what they see as an increasingly disquieting situation.

The Ministry of Industry said in addition that it would provide further help to help soften the impact of the lay offs still planned.

THE LEX COLUMN

Everything goes better at Shell

Increased upstream production and fatter margins downstream have left the Royal Dutch/Shell group with another strong quarterly performance in the three months to September, lifting net income from £451m to £645m. A negative earnings adjustment to take account of changing stock prices caught some analysts on the wrong foot yesterday - not surprisingly, perhaps, given the recent period of relative price stability - but the group's net income figure of £678m against £303m on a current cost of supplies basis served anyway to underline the marked improvement in Shell's position this year.



with a 17p jump to 850p and there was no evidence of men in striped jumpers taking profits.

The hot weather probably added around £10m to ice cream profits and caused a tea-drinking epidemic in the U.S., but these seasonal factors were broadly matched by a rise in exceptional costs and a fall of perhaps £10m at UACI where the malaise of the Nigerian economy has spread to adjacent Franco-phone countries.

So underlying progress remains sound, if unspectacular in volume terms. The very strong performance by National Starch and Lapon in the U.S. sheltered an unusual incidence of launch costs at Lever Brothers, but the real surprise was probably Europe, where Unilever is now seeing considerable benefit from recent product introductions and is using its comparative favourable stock position in edible oils to chase market share.

The full-year figures will be depressed by translation losses of up to £20m but at least the dustbin of exceptional costs should be smaller in this year's final quarter than last time. The precise level of profits will depend on the group's approach to its soya inventories but £60m pre-tax should not be an unreasonable target.

BET

The past two days will probably have done more for BET's reputation in the City of London than all the aggressive image-building of the last few months. Hard on the heels of the disposal of its North Sea interests comes news of a redevelopment plan for Wembley Stadium. BET will receive £25m for 50 per cent of its investment and will shuffle the whole of the £300m over 10 years, on to its venture partners.

Within the BET stable, Wembley has long appeared an under-utilised and ill-fitting asset. Last year, it earned £1.9m on a conservatively assessed book value of £23m. As a result of the deal, BET will release cash to help finance its cable television plans and be able to present a slightly more streamlined business portfolio.

Wembley may also prove a model for the cable investment, with BET combining a management role and a minority participation in the equity. The shares, which rose 10p on Wednesday, gained another 10p yesterday to close at 280p.

Unilever

Unilever is doing almost everything the enthusiasts expect of it. Profits in the third quarter were up 11 per cent to £218m, a considerable athletic feat given that most of its major markets are still crawling forward. The share price responded

Guinness Peat

In the ordinary course of things, Guinness Peat's management might have felt rather pleased by the 17 per cent rise in their share price which has occurred in the past week. Just now, however, it is something of an embarrassment, suggesting as it does that taking over the Moorside investment fund has turned into an extravagant

Spain and Portugal try to sink differences

By David White in Madrid

THE MODEST mantis shrimp is one of the issues that will decide, at a top-level Spanish-Portuguese meeting today and tomorrow, whether "Mediterranean socialism" is really to be an international movement or whether, like Eurocommunism, its components are already parting company.

The Lisbon meeting brings together Spain's Sr Felipe Gonzalez and Portugal's Sr Mario Soares, the two premiers, and key ministers from both governments, in an attempt to set relations on a new footing.

Spain's Socialist Government has held two such summits with the Mitterrand Administration. But last month its party delegation walked out of the French-Socialist conference in protest over attitudes to Spain's proposed membership of the European Economic Community.

Although the Gonzalez Government identified Portugal from the outset as its most difficult bilateral issue, the meeting is singularly ill prepared for any concrete advances to be made. Preliminary talks two weeks ago broke off without agreement on the most contentious issues.

Fishing is the bitterest of the arguments, with Portugal insisting on keeping Spanish boats out of its 12-mile limit and stopping them from fishing the local specialty, the mantis shrimp or squill, off Portugal. Spain maintains that it has a treaty right to fish within six and 12 miles until 1989.

The framework for trade relations, to follow the expiry of a first phase agreed under Spain's 1979 accord with the European Free Trade Association is also unsettled. Spain, meanwhile, complains of Portuguese trade barriers.

On EEC entry, Sr Soares is seeking to keep negotiations separate, with a view to finishing Portugal's case first, even if both actually join at the same time.

Finally, the two governments differ widely in their approach to NATO, with Madrid having frozen the process of military integration.

The two countries, which have had virtually unchanged borders since the Moors were expelled from Portugal in the 14th century, have had surprisingly little to do with each other - despite a friendship and non-aggression pact between the Franco and Salazar dictatorships which overlapped for 30 years.

Neither country is among the other's top four trading partners. Spain has a structural balance in its favour, but its bilateral surplus was cut by two thirds in the first half of this year.

U.S. Steel files trade actions against Latin Americans

BY STEWART FLEMING IN WASHINGTON

U.S. STEEL, the largest American steel company, announced yesterday that it was filing unfair trade practice suits against three Third World steel manufacturers: Argentina, Brazil and Mexico.

The move represents a serious escalation of the U.S. industry's battle to halt what it believes to be unfair competition from foreign steel exporters.

It shifts the thrust of its attack away from industrialised nations, such as Japan and the EEC countries, where the U.S. has reached government agreements to restrain exports.

Mr David Roderick, the chairman of U.S. Steel in Washington, who announced the move, also disclosed that the company would "soon pursue legal remedies against Romania, Spain, South Korea and South Africa."

He said that in another measure aimed at protecting the industry from unfair competition, the House of Representatives steel caucus, a group of House members from constituencies with steel industry interest, introduced a Bill into Congress.

The Bill, the Fair Trade in Steel

Act of 1983, would aim to limit foreign steel exports to the U.S. to an average of 15 per cent of the domestic market for a five-year period.

In explaining the reasons for attacking imports from heavily indebted Third World exporters, Mr Roderick launched a blistering attack on the international development lending agencies.

"It is the easy money that allows folly to become fact. International lending agencies have made it too easy for Third World nations, especially, to get loans to build steel mills and other industrial complexes."

He pointed out that while steel imports into the U.S. had grown to account for a fifth of U.S. consumption against a tenth of the market in the 1960s, Third World exporters had been grabbing an increasing share of the market.

In September, he said, 43 per cent of imports into the U.S. came from developing countries, "most of it from steel makers who are totally government-owned and financed."

U.S. Steel's move seems certain to provoke severe diplomatic tensions for the U.S. with the countries involved at a time when they are

desperately trying to increase their exports in order to comply with International Monetary Fund targets, and earn foreign exchange to repay huge debt burdens.

Mr Roderick said the company would file countervailing duty cases on hot and cold-rolled sheet steel against Argentina.

Countervailing duty cases are pressed when the plaintiff maintains that subsidies by the foreign government are making its exports artificially cheap. U.S. Steel said the average margin of subsidy it was claiming against Argentina was 55 per cent.

In the case of Mexico, six leading product groups are covered by the company's complaint, alleging an average subsidy margin of 35 per cent. In the case of Brazil, the complaint also covers hot and cold rolled sheet, and alleges an average subsidy margin of 50 per cent.

The company is also filing an anti-dumping case against Brazilian steel exporters, alleging that steel is being dumped at below fair value in the U.S. market. Fair value is determined by production costs or sale prices in third markets. The subsidy margin is alleged to be 80 per cent, the company said.

Shell earnings leap 43% in quarter

BY RICHARD JOHNS IN LONDON

ROYAL DUTCH/Shell, the major natural resources group, jointly owned by the UK and Netherlands, increased its net earnings by 43 per cent to £645m (\$955m) in the third quarter of this year, compared with £451m in the same period of 1982. Most of the increase came from higher earnings in oil and gas exploration and production.

Net income for the first nine months rose to £1,718m against £1,240m in the same period of last year as the group recorded its third consecutive quarterly improvement.

The results were better than generally forecast and its share price closed on the London Stock Exchange at 570p, up 4p on the day's trading.

Earnings from oil and gas exploration and production outside North America rose to £312m, an increase of £80m over the 1982 level.

The UK, Nigeria and Oman were largely responsible for increased production but smaller sources such as Egypt and Thailand also helped swell the total. Altogether, entitlements ran an 824,000 barrels a day compared with 754,000 b/d in 1982.

Altogether Royal Dutch/Shell's crude supplies in the third quarter amounted to 4,23m b/d, up 13 per

cent on the same period of last year, while the volume processed was almost static at just over 3m b/d, giving the group a substantial surplus for its trading operations.

The company also reported a rise in the volume of natural gas sales of 7 per cent, mainly accounted for by sales in Malaysia and Brunei.

In the U.S., income from exploration and production by Shell Oil (of the U.S.) and Shell Canada, the group's majority owned affiliates, declined by about 7 per cent in dollar terms, although in sterling their contribution to the overall result was up from £213m to £230m.

Including all its other activities - refining, marketing and chemicals - earnings from U.S. Shell Oil were up only 2 per cent. The sale of Californian geothermal properties realised in the third quarter would have been only marginally profitable.

Income from refining and marketing outside North America declined from £208m to £132m, but was reckoned to have improved substantially on an estimated current cost of supplies basis from £70m to £161m.

See Lex: details, Page 28

Longer ban sought on EEC Turkey aid

BY TWO DAWNAY IN BRUSSELS

SOCIALIST members of the European Parliament will press next week for an indefinite continuation of the freeze on an Ecu 600m (\$908m) grant and aid programme to Turkey until the newly-elected Ankara Government fully restores all democratic rights.

The decision came yesterday after members of the 104-strong Socialist group of parties conducted confidential discussions in Brussels with Mr Bulent Ecevit, the former Turkish President banned from political activities by the military authorities.

Mr Ernest Glinne, the Socialist group chairman, said a resolution will be put to next week's parliamentary session. Strasbourg will freeze any payments of funds to Turkey until MEPs are satisfied that the Government is a true parliamentary democracy.

"The events of November 6 are no reason for rejoicing. It will take time to see whether real steps are taken by the Government to restore a genuine democracy," he said.

The European Parliament's minimum requirement should be an amnesty for political prisoners, the re-establishment of free trade unions

and the restoration of freedom of the press, Mr Glinne added.

Earlier this week, the EEC Commission offered a guarded welcome to the election victory of Mr Turgut Ozal's Motherland Party, suggesting that funds could be released if some evidence of human rights improvements emerged.

However, if the Socialists win majority backing for their resolution, Parliament will be empowered to overrule moves by the Commission or the Council of Ministers to authorise any payments.

The outcome of the debate is likely to hang on the votes of Christian Democrat MEPs who are expected to split on the issue. But socialist officials were yesterday predicting a narrow victory.

If the freeze continues, the Socialists will press for a full public hearing into human rights in Turkey to which both the Turkish Government and Amnesty International would be invited to give evidence.

The Socialists have also tabled a resolution calling for a moratorium on the installation of any further nuclear weapons in Europe by both Nato and the Warsaw Pact and the continuation of the Geneva disarmament talks.

World Weather

Area	Temp	Wind	Area	Temp	Wind
Amsterdam	10	10	London	10	10
Bombay	28	10	Madrid	10	10
Buenos Aires	18	10	Manila	28	10
Cairo	22	10	San Francisco	10	10
Calcutta	28	10	Singapore	28	10
Chennai	28	10	Tokyo	10	10
Cebu	28	10	Washington	10	10
Dacca	28	10	Wellington	10	10
Dhaka	28	10			
Hankow	10	10			
Hong Kong	28	10			
Kobe	10	10			
London	10	10			
Lyons	10	10			
Manila	28	10			
Medan	28	10			
Mumbai	28	10			
Osaka	10	10			
Paris	10	10			
Perth	10	10			
Port of Spain	28	10			
Rangoon	28	10			
Reykjavik	10	10			
Seoul	10	10			
Singapore	28	10			
Sourabaya	28	10			
Taipei	10	10			
Tokyo	10	10			
Yokohama	10	10			

UK isolated on Community budget

Continued from Page 1

Danish ideas before today's meeting.

Earlier in the day, British demands for a net balance method of calculating the budgetary gap came under strong attack from M Gaston Thörn, the Commission President. He characterised the solution favoured by the UK, which would put precise limits on its net payments, as "juste retour" - Community jargon for a fairly exact balance between a country's payments and receipts.

The British ideas, M Thörn said, meant "the institutionalisation of juste retour, which would destroy

the very foundations of the Community." There was no prospect, he said, of their being accepted by the parliaments of other member states.

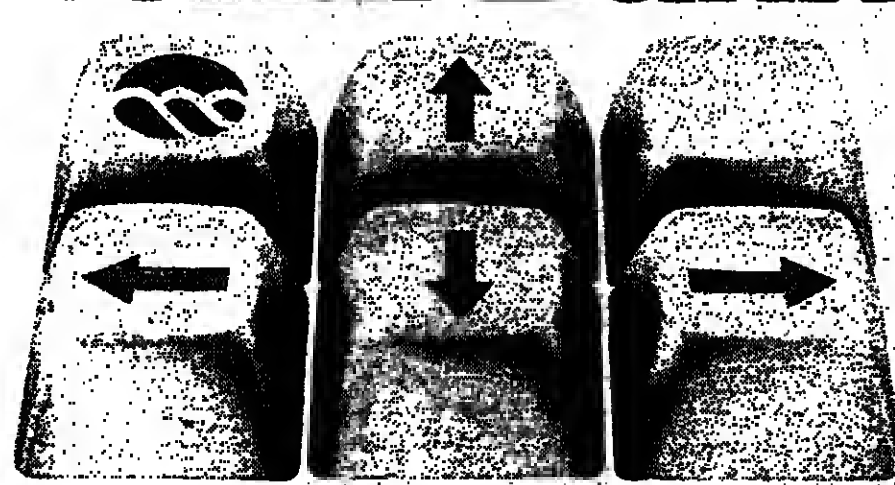
That served to deepen M Thörn's unpopularity with the British delegation, a spokesman for which described M Thörn's remarks as "non-sense" and a "misrepresentation" of the British position. The UK was prepared to be a modest net contributor to the EEC budget, he emphasised.

Other delegations are still wondering how much flexibility there is in the British position, and there

are some indications that Mrs Thatcher remains undecided about how far to move towards a compromise with her EEC partners.

Sir Geoffrey Howe was not ruling out yesterday a negotiation based on the Danish ideas, or on parallel ones proposed by West Germany. But he is insisting that the end result must be an agreement resulting in a very large reduction in Britain's net payments. Without it, as he again warned his colleagues yesterday, the UK will prevent the Athens summit from adopting the much needed agreement to raise the legal ceiling of the EEC's budget revenues.

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SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Friday November 11 1983

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Nationalised French banks come back to bourse for funds

BY DAVID MARSH IN PARIS

FRANCE's nationalised banks, in need of capital funds to support their expansionary activities, are about to make a comeback to the Paris Bourse.

The banks are exploring plans to launch three participations (TPs) - non-voting loan stock intermediate in character between shares and bonds - in line with the issues already made by a string of state-owned industrial companies since spring.

The Finance Ministry, which realises the banks are under-capitalised by international standards but does not have the funds available to make capital injections is giving enthusiastic backing to the idea.

The first issue - by one of the top nationalised banks, but not necessarily one of the Big Three - could be made before the end of the year. But a number of technical problems still have to be sorted out.

TPs carry yields based partly on a fixed interest portion, which can vary each year in line with prevailing bond market yields, and partly on a measure on the borrower's financial performance, such as its profits, cash flow or turnover. Fixing the method of indexation for this second portion involves greater accounting difficulties for banks than arranging the formula in the case of industrial companies.

Five companies - Saint Gobain, Rhone-Poulenc, Thomson Brandt, Compagnie Generale d'Electricite

and Renault - have so far launched TPs for a total amount of FF 3.9bn (\$0.5bn).

The first banking issue is likely to be for a much smaller amount than the latest issues for CGE and Renault of FF 1bn each. It could be for around FF 500m.

French commercial banks overall last year showed a decline in their net profits for only the second time in the past 30 years, above all because of much higher provisions on foreign and domestic risks.

The decline may continue this year. Against this background - and because the Government is taking an increased share of the banks' profits in the form of dividends and taxes - the banks have been unable to plough back enough retained earnings to bolster their capital by the amounts required.

The Finance Ministry sees the issue of TPs - which gives the banks access to bourse capital without weakening state control - as an ideal compromise solution.

The first five TPs have met strong investor demand in line with the general powerful showing of the Paris Bourse this year, although interest has flagged for the last two issues.

Because the first batch of industrial company TPs has been issued more quickly than expected, the Finance Ministry sees a launch "window" opening up towards the end of the year which could be filled by the banks.

Philips to decide on future of V2000

By Walter Ellis in Amsterdam

PHILIPS, the Dutch electronics group, is to make an "important" announcement today on the future of its V2000 home video system, which has been under severe and growing pressure from the rival Japanese VHS format.

Announcements in Amsterdam say that Philips is continuing to make substantial losses on the V2000 and may have had to write off substantial sums spent on the project in the third quarter of this year. Results for the three months are due to be published next Thursday, but Philips has denied that unfavourable write-offs are included.

On the Amsterdam Stock Exchange, Philips' share price has fallen this month from just under FI 45 (\$15) to a little under FI 42. It was already trading somewhat below par after disappointing second-quarter results, particularly in the sound and vision sector.

At the end of last month, Matsushita of Japan announced that it had granted Philips and its associate, Grundig of West Germany, the right to its VHS technology for use in Philips-designed machines for sale outside Europe.

From its Eindhoven headquarters, Philips insisted that it was merely considering an "offer" from Matsushita among other possibilities. The Japanese group came back expressing astonishment that Philips had issued such a statement since, according to Matsushita, the initiative had come entirely from the Dutch.

Whatever the truth about who approached whom, the fact that Philips was ready to move into the manufacture - as distinct from the assembly - of VHS machines for its non-European video markets appeared of considerable significance.

Certainly, it was less than a vote of faith in V2000, which, although it has slowly captured between 13 and 20 per cent of the European market, is effectively unavailable in North America, Asia and Australasia.

Last week it was learned that Philips had asked the European Commission to limit the exports of Japanese video recorders to Europe to 2.65m units in 1984. Philips believes that European video sales next year will total 3.3m units and wishes to ensure that it holds on to a significant market share. Japanese manufacturers, meanwhile, have estimated that Philips and Grundig together will have sold only 700,000 V2000 machines in 1983.

Coleco to lift price of home computer

By Louise Kehoe in San Francisco

COLECO, the U.S. electronics manufacturer, yesterday followed Atari's lead by raising the price of its home computers. The wholesale price of the new Coleco computer, the Adam, will go up by \$125 to \$650 from January 1.

Coleco's move follows Atari's announcement of a \$40 increase in the prices of its 600 XL and 800 XL home computers and indicates a trend in the price war recently waged in this market.

The increase came after a year of price cuts that have driven profit margins down to "marginal levels," according to industry sources. Texas Instruments' 99/4A home computer, which has now been discontinued by the manufacturer, is selling for as little as \$49. When originally introduced in 1979, it sold for \$1,150.

Coleco said it had decided to raise its price after Texas Instruments announced last month that it was dropping out of the home computer market. Coleco also cited the price of IBM's new home computer, the PC Jr, as a sign that consumers are willing to pay more for home computers.

The IBM PC Jr announced last week, comes in two versions. The basic version will sell for \$699, while a more advanced disk-drive version is priced at \$1,299.

Another factor in the new upward price trend is a general shortage of all types of home computers. Atari says it has already sold out of its 600 XL and 800 XL models for this year, and dealers have reported shortages of Commodore International's top-selling Commodore 64, which holds over 40 per cent of the market.

Paul Betts in Paris and James Buxton in Rome look at the CIT-Alcatel agreement

Breakthrough for European electronics

THE INDUSTRIAL and commercial collaboration deal between Olivetti, the Italian office equipment group, and CIT-Alcatel, the telecommunications and electronics subsidiary of the nationalised French CGE conglomerate, already seemed a little *dépasse* by the time the chairman of the two companies announced the agreement in Paris last week.

The agreement had, in fact, been initiated some months earlier. It had followed months of contacts and discussions between the two groups and had been held up while Olivetti and the French Government negotiated the financial framework whereby Paris would sell back to Olivetti 22.4 of its 32.4 per cent stake in the Italian group. It had been overtaken by the time it was announced by a host of other new developments in the fast-moving electronics and telecommunications business.

In fact, during the announcement by the companies of the deal last week, more interest focussed on the discussions the two groups were holding with other companies like AT&T in the case of Olivetti and

GEC, Messer, Racal and even IBM in the case of CIT-Alcatel.

The deal has also been overshadowed in France by the recent decision to merge the telecommunications businesses of Thomson and those of CIT-Alcatel into a new telecommunications group controlled by the CGE subsidiary.

There has also been the suspicion all along that Olivetti agreed to the industrial and commercial collaboration with CIT-Alcatel as much for political expediency as for industrial logic. Since the nationalisation of Saint Gobain, the glassmaker which originally acquired the 32.4 per cent stake in Olivetti, the Italians have wanted to cut the French stake.

It would be misleading to underestimate the importance of the deal between the two companies. From the French point of view it is consistent both with the designs of French industrial policy in general and those of CIT-Alcatel in particular.

The centrepiece of the agreement is the construction in France of a plant where Olivetti and CIT-Alcatel will jointly produce a new

generation of electronic typewriters. Production is scheduled to start in four years' time. The plant will produce 100,000 electronic typewriters a year and create several hundred new jobs.

It is the first time two European groups have entered into a major joint production agreement in the office equipment sector, and is a response to French Government calls for collaboration in the electronics industries to enable European enterprises to remain internationally competitive.

The venture will help strengthen CIT-Alcatel's range of office equipment products. The French company's Friden subsidiary in the U.S. and its Ronco subsidiary in the U.K. have been losing money, partly because they have lacked suitable products to market and commercialise. It will also fill an important gap in CIT-Alcatel's French product line. CIT-Alcatel will own 51 per cent of the joint electronic typewriter venture, with Olivetti owning the other 49 per cent.

The other aspect of the pact is a commercial agreement whereby

CIT-Alcatel will market Olivetti products through its distribution network and Olivetti will do the same for CIT-Alcatel products, especially the French company's videolex terminals and other video information products.

CIT-Alcatel emphasises that the industrial agreement is very precise in nature and restricted to the office equipment field. But although the French company does not envisage enlarging the agreement into the telecommunications sector as well, it is clear the deal also fits into the broader context of the increasing convergences between telecommunications and office equipment industries and technologies.

This concept of convergences has become a preoccupation for CIT-Alcatel, which like other telecommunications companies now wishes to establish ties with other electronics and computer groups. The deal with Olivetti could eventually lead to bigger things, although the French group, like Olivetti and all its other major rivals, is holding talks with many other groups.

To this end, both Olivetti and CIT-Alcatel have agreed to clauses in

the agreement to enable the two companies to part company in the event one of them enters into a deal with a rival group leading to a conflict of interest.

Before the agreement was announced last week, there was considerable agitation in Paris over the talks Olivetti is holding with AT & T, recent collaboration deal with Philips.

As in the case of the Thomson-CIT-Alcatel telecommunications merger, the French group, led by M. Georges Peberne, appears to come out strongly in the Olivetti deal. With the Thomson merger, CIT-Alcatel will become the dominant telecommunications company in France and believes it has achieved, at relatively little cost, the economies of scale necessary to compete internationally and to negotiate in a strong position joint ventures with its main international rivals.

With Olivetti, it has secured a product it needed, it is getting a new plant in France, and has established a commercial link-up with the premier European office equipment enterprise.

Olivetti chief moves to reduce French stake

FOR THE past few days, Sig. Carlo de Benedetti, chairman of Olivetti, has been directing a complex operation which will eventually lead to the placing of shares worth about L190m (\$120m).

It will leave him in control of the largest single block of shares in the company and give Olivetti a more balanced shareholding structure.

The 33 per cent stake in Olivetti held by French interests was always a little overhanging. The original attraction of the move was to bring in new funds to help to reduce the company's heavy debt. But as early as April 1981, less than a year after Saint Gobain bought in, Sig. De Benedetti said he would be disappointed if, within a year, it had not agreed a substantial industrial co-operation venture with Olivetti to justify its stake.

A few weeks later, the Socialists came to power in France with firm plans to nationalise Saint Gobain and the entire French electronics industry was thrown into confusion.

Sig. De Benedetti resolved that the French stake should be reduced in proportion to what industrial co-operation could be agreed. As one of the upholders of private enterprise in Italy, he declared bluntly that Olivetti did not want a nationalised company to have such a big stake.

Now that the remaining 10 per cent of Olivetti held by the French Government has been allocated to CIT-Alcatel, with which Olivetti has signed an industrial agreement for joint manufacture of electronic typewriters, the question is: Who will own the 23 per cent of the company the French are relinquishing?

Half was immediately taken over last week by CIR International, the Luxembourg-based offshoot of CIR, the industrial holding company controlled by Sig. De Benedetti, which already held about 16 per cent of Olivetti.

According to Olivetti, CIR International immediately transferred about half of the newly acquired shares to an American investment fund and retained the rest.

As for the other half of the stake, CIR International has an option which expires in "a few months" and intends to place it with "Italian institutional investors". Sig. De Benedetti said last week he expected no difficulty with that.

Neither the identity of the U.S. investment fund, nor of the possible Italian investors is known. It is not clear how much of the former French stake CIR intends to hold

on to permanently, which would raise Sig. De Benedetti's personal stake in the company he runs.

What Olivetti does say, however, is that it has no plans to bring any other company with which it makes an industrial agreement into the ownership structure. In other words, if the persistent rumours of an impending industrial agreement between Olivetti and AT & T are true, this would not mean AT & T taking equity in Olivetti.

The two companies have confirmed that they are talking. Sig. De Benedetti has for some time been seeking a major U.S. partner, to give Olivetti better access to the U.S. market and to strengthen its product line, which is relatively weak in telecommunications equipment. Sig. De Benedetti evidently con-

siders that Olivetti is sufficiently attractive as a partner in technical co-operation not to need to offer equity participation as well, and sufficiently attractive as a financial investment to be able to offer its equity fairly widely, rather than let one shareholder build up a preponderant stake, as Olivetti did with the French.

The facts seem to bear him out. In 1982, Olivetti, the parent company, made net profits of L94.1m on sales of L1,546.6m last year, a level of profitability which is high by Italian standards. Its balance sheet is strong and it is now reckoned to be the leading European-owned data processing equipment manufacturer. When Sig. De Benedetti took over in 1978, Olivetti was barely profitable and had not paid a dividend for years.

General Dynamics profits jump 35%

BY TERRY DODSWORTH IN NEW YORK

GENERAL DYNAMICS, the leading U.S. defence contractor, has reported a 35 per cent increase in earnings for the third quarter as it continues to benefit from the impact of heavy U.S. Government defence spending.

Net profits from continuing operations emerged at \$70.7m or \$1.43 a share against \$56.7m or \$1.03 a year ago. Last year, the discontinued shipbuilding activities made a loss of \$5.3m, leading to a final net outcome of \$51.4m or 94 cents a share.

Over the first nine months net profits came to \$204.2m or \$3.78 a share against \$166.4m or \$3.17 a year ago. Losses from discontinued operations in the first nine months of 1982 amounted to \$27.7m, leading to a final net figure of \$166.4m. These results included a \$40m write-off for shipbuilding cost overruns.

Sales in the third quarter came to \$1.7bn against \$1.6bn, and in the nine-month period to \$5.3bn compared with \$4.3bn.

Woolworth disposals boost third quarter

BY OUR NEW YORK STAFF

F. W. WOOLWORTH, the U.S. retailer, has shown further benefits from last year's wide-ranging disposal programme, with an increase in net third-quarter earnings to \$20m, against \$14m a year ago.

The 1983 results have been restated to take account of the disposal of the U.S. Woolco operations and the sale of the group's 52.6 per cent stake in its UK subsidiary.

On this basis, nine-month earnings were \$37m, or \$1.16 per share, against \$12m, or 38 cents a share, a year ago.

Taking in losses on discontinued operations, the third-quarter deficit last year amounted to \$428m, including provisions against disposal

losses, while the nine-month deficit amounted to \$453m.

Sales in the third quarter came to \$1.4bn, against \$1.2bn, and over the nine-month period amounted to \$3.8bn, compared with \$3.6bn.

The company said yesterday that interest charges declined to \$23m in the third quarter, against \$29m in 1982. By the end of its fiscal year in January, it expects to eliminate all short-term debt and generate short-term investments of more than \$100m.

Mr John Lynn, chairman, said that strong domestic sales for the new school year and Halloween periods had helped third-quarter results.

U.S. insurer recovers

BY OUR NEW YORK STAFF

ALEXANDER and Alexander of the U.S., the world's second largest insurance broker, swung back to profits of \$6.3m or 25 cents a share in the third quarter of this year, compared with a loss of \$36.4m in the comparable period of 1982.

The accounting changes, however, reduced the loss figure by about \$2m. The same period of 1982 also included a \$40m charge for a reduction in net tangible assets of the UK-based Alexander Howden Group, which had been acquired earlier in the year.

For the first nine months of this financial year, Alexander and Alexander is showing net earnings of \$20.8m or 83 cents a share, against a loss of \$5.1m a year ago. Revenue has fallen from \$427.8m last year to

\$417m, and over the three-month period is down from \$141m to \$135m.

Extraordinary credits relating to tax benefits from use of prior year loss carry-forwards accounted for \$3.5m of profits over the nine months, while changes in the calculations of the group's largest pension costs increased net income by \$2.5m over the same period.

In the third quarter, tax benefits accounted for \$1.2m of extraordinary credits, while the change in pension costs yielded \$500,000.

Mr John Bogardus, chairman, said yesterday that while third-quarter results had improved, they continued to be influenced by the highly competitive insurance market and declines in investment income and underwriting results.

Overseas rule lifted for Elkem

BY FAY GJESTER IN OSLO

ELKEM, the Norwegian aluminium and ferro alloys group, has been given dispensation from a Norwegian rule which limits foreign ownership of its shares to a maximum 20 per cent of total share capital.

The authorities have agreed to raise this ceiling to 33 per cent to allow that will facilitate the NK-100m (\$13.5m) rights issue which the company is floating next month and make it easier for Elkem to

strengthen its capital base in the future. At present, only about 5 per cent of Elkem's shares are owned by non-Norwegians.

The group says it applied for the dispensation because of its "increasing international involvement," which includes three ferro alloys plants in the U.S. and two steel and rolling mills in the U.K. Most of its production is sold outside Norway.

Earnings setback for Kodak

By Paul Taylor in New York

EASTMAN KODAK, the world's largest photographic products manufacturer, has suffered a sharp fall in third-quarter earnings, from \$412.1m, or \$2.54 a share, to \$228.1m, or \$1.38.

Kodak, which has been cutting jobs and redeploying assets, said operating profits in the third quarter fell by 38 per cent to \$427.7m from \$686.3m, partly because of a \$80m stock adjustment.

Adverse foreign currency fluctuations, higher depreciation and material costs also contributed to the decline.

The group's worldwide sales for the third quarter fell from \$3.11bn to \$3.07bn.

Mr Colby Chandler, chairman and chief executive, and Mr Kay Whitmore, president, said: "Kodak's third quarter reflects the continuation of a number of negative factors."

They added, however: "We have characterised 1983 as a year in which our results will bottom out. That process continues. We look forward with confidence to 1984 as a year of business recovery."

Kodak's net earnings for the nine-month period fell by 47 per cent to \$447.9m, or \$2.71 a share, from \$841.7m or \$5.18, on sales which declined by 2 per cent to \$7.6bn from \$7.78bn.

For the third quarter, Kodak's U.S. and Canadian photographic units and all its chemicals operations reported results for an additional four weeks, making a total of 16 weeks, and the 1982 figures have been restated for comparative purposes.

Union Carbide joint venture

By Our New York Staff

UNION CARBIDE, the U.S. group whose Unipol process has revolutionised the production of polyethylene, is teaming up with Shell Chemical, the country's second biggest producer of polypropylene, to license a new production system which, it is claimed, will reduce polypropylene production costs by as much as a third.

Polypropylene, along with polystyrene, is one of the major constituents of the world plastics industry and is used in making such items as carpet fibre, food packaging, housewares, rigid containers and parts for domestic appliances and cars.

NEW ISSUE

These securities having been sold, this announcement appears as a matter of record only.

NOVEMBER 1983

IBJ

U.S. \$100,000,000

The Industrial Bank of Japan Finance Company N.V.

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J. Henry Schroder Wagg & Co. Limited

Société Générale

Swiss Bank Corporation International

Union Bank of Switzerland (Securities)

S. G. Warburg & Co. Ltd.

North American Quarterly Results

ADOLPH COORS				BO FOREST PRODUCTS				CENTEX				A. C. NIELSEN			
Third quarter	1983	1982		Third quarter	1983	1982		Second quarter	1983-84	1982-83		First quarter	1983-84	1982-83	
Revenue	\$37.0m	\$37.0m		Revenue	\$26.5m	\$26.5m		Revenue	\$26.1m	\$26.1m		Revenue	\$17.5m	\$17.5m	
Net profit	\$1.5m	\$1.5m		Net profit	\$1.5m	\$1.5m		Net profit	\$1.5m	\$1.5m		Net profit	\$1.5m	\$1.5m	
Net per share	0.30	0.30		Net per share	0.30	0.30		Net per share	0.30	0.30		Net per share	0.30	0.30	
Dividend	—	—		Dividend	—	—		Dividend	—	—		Dividend	—	—	
Net profit	\$71.2m	\$71.2m		Net profit	\$60.3m	\$60.3m		Net profit	\$57.8m	\$57.8m		Net profit	\$60.3m	\$60.3m	
Net per share	2.36	2.36		Net per share	2.36	2.36		Net per share	2.36	2.36		Net per share	2.36	2.36	
Loss	—	—		Loss	—	—		Loss	—	—		Loss	—	—	

At these sort of levels it is not just the Swiss franc market which risks being saturated. So what justified Mr Rothberg's optimism about the bank's borrowing capacity at a meeting with journalists in London yesterday?

First, he says the bank, which shareholders include all major industrial country governments, has benefited from a recession and developing country debt crisis. Investors regard it as a particularly safe risk in troubled times. Secondly, the World Bank has embarked on some major changes in its borrowing strategy which will allow it to tap hitherto untapped sources of funds.

The new strategy has been made possible by the bank's decision to move to a more flexible lending rate policy last year. By changing its lending rate every six months the bank found it could move for the first time into short-term markets, where interest rates fluctuate frequently. Previously it had

INTL. COMPANIES & FINANCE

Peter Montagnon reports on a more flexible approach to funding

World Bank casts its net wider

THERE ARE no longer any financial constraints on how much we can borrow," says Mr Eugene Rothberg, treasurer of the World Bank—although it is unlikely that many new issue managers of Swiss franc bonds would agree.

In recent years the World Bank, which is the largest single borrower in international fixed rate bond markets, has often been accused of saturating the Swiss capital market. In its last fiscal year to June 30 1983 it borrowed \$10.3bn worldwide; in the current year borrowing is again expected to range between \$10bn and \$10.5bn.

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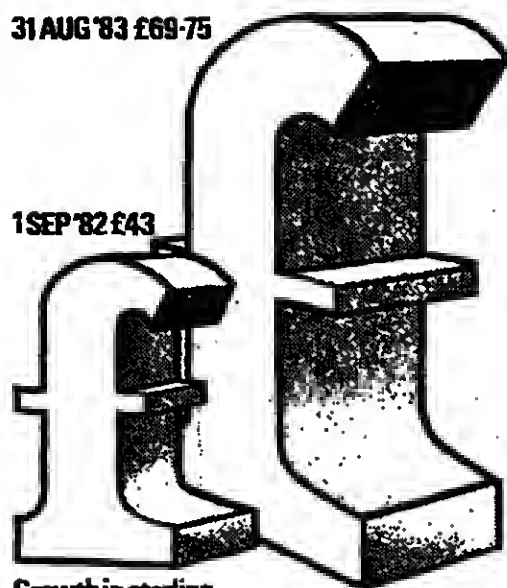
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The Growth Trust
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Korean loan scandal trials start

By Ann Charters in Seoul

KOREA'S BANKING sector appeared under siege this week as the first of two trials involving multimillion dollar loan scandals began in Seoul.

The first trial, a medium-size conglomerate from the industrial central city of Taegu, President Chun Doo Hwan's home town, defaulted on loans totalling \$3.1bn won (\$23m) to a third commercial bank.

While the investigation into Korea First Bank's default is not yet complete, it is still not clear how the eight companies in the Kwangmyong group became so over-extended. However, an official of the bank, one of the country's five largest, said it would be adversely affected since it had made provisions of 27bn won to cover the bad loans.

Six of the companies, involved in construction and timber, are to declare bankruptcy—surely a disaster for this country where failing businesses are usually absorbed by others. The remaining two companies involved in short-term finance are to continue to operate under bank supervision.

At this week's trial of 22 people charged as part of the Kwangmyong scandal, Mr Kim Chul-Ho, the chairman of the failed Kwangmyong group, noted for fast growth in the leisure and recreation fields, is accused of obtaining \$183.5m from a branch of the Commercial Bank of Korea. The assistant manager of the branch, also a defendant, is charged with funneling funds from the unofficial money market to Mr Kim.

Mr Kim is also charged with neglecting to pay \$6.6m in taxes while he expanded his businesses. A former Minister of Transportation, Mr Yoon Ja-Jung, is accused of taking \$10,000 in bribes from Mr Kim.

Also on trial in the same scandal, which surfaced in August, are eight government officials and bankers.

Soon those involved in the Youngdong Development Company scandal, which erupted in October, are also to be brought to trial. This saw the arrest of the then president of the Cho-Hyung Bank, Korea's oldest commercial bank with an 85 years history, charged with taking 200m won in bribes to help the company obtain promissory notes beyond its legal limits. Another 28 former bank officials and company executives from Youngdong and another firm have also been charged.

Not long after this last scandal broke the heads of several major banks were replaced and the head of the Office of Bank Supervision was changed. The governor of the Bank of Korea, the country's central bank, has also been replaced—apparently to take responsibility for the three multimillion dollar financial scandals that occurred within the past 18 months, the first of which took place in May 1982 and is known as the Madam Chang kimb market scandal.

The kimb market, a private money market where interest rates are not controlled, continues to play an important role in each successive scandal. It is an extremely important source of funds in a very tight market.

Nat. Commercial Bank improves

By Lachlan Drummond in Sydney

NATIONAL Commercial Banking Company of Australia increased net earnings by 7.6 per cent to A\$169.9m (US\$146.9m) in its year to June 30, 25 per cent rise in the second half more than offset a 6.8 per cent first half decline.

The second half contributed A\$85.1m to earnings, compared with A\$98.15m in 1981-82. The first half profit of A\$75.8m was down from A\$81.5m previously.

The impetus to annual and second half growth came from its core banking group operations. The sector contributed A\$29.4m to the annual total, compared with A\$112.9m previously. This 14.5 per cent advance included a 36 per cent

improvement for the closing six months. From A\$49.4m to A\$67.7m.

This mostly reflected lower interest rates and a 25 per cent rise in the final period and an ability to improve margins. Savings bank margins narrowed over the year.

The contribution of finance subsidiaries was down by 16.5 per cent to A\$28.3m for the year. Within the banking total other operations including its merchant banking operation jointly owned with Chase Manhattan, doubled their contribution to A\$12.2m.

Gross revenue for the group for the year grew by 14.5 per cent to A\$2.77bn, including a 16 per cent improvement in interest received to A\$2.37bn.

Interest paid, meanwhile, grew by 17.6 per cent to A\$1.68bn, partly reflecting a continued decline in the proportion of trading bank deposits carrying no interest.

The profit was struck after depreciation of A\$33.4m (A\$28m) and tax of A\$104.2m (A\$101.3m) and excluded A\$10.1m extraordinary profits. The net profit represented a 5.8 per cent return on gross revenue down from 6.2 per cent in the previous year.

The dividend is unchanged at 23 cents with a steady 12 cents a share final payment.

Sharp drop in earnings at Hino Motors

By Yoko Shibata in Tokyo

HINO MOTORS, Japan's leading heavy- and medium-duty truck maker, and a member of the Toyota Motor group, has announced a sharp fall in pre-tax profits, down by 37.5 per cent to Y3.5bn (US\$142m) in the first half year to September 30.

Unconsolidated net profits also fell, by 37.7 per cent to Y2.5bn. Sales were down 12.4 per cent at Y179bn. Net profit per share was Y7.62, compared with Y9.72.

Hino sold 23,798 large- and medium-sized trucks, down by 3,721 units from the previous year. Sharp falls in exports to Algeria, Saudi Arabia and Iraq were the main reasons for the decrease. Export sales of all kinds declined by 4.6 per cent to reach 8,533 vehicles, although sales of small trucks rose by 11 per cent to reach 161,061 units.

In the current half year, ending March 1984, Hino expects a recovery in domestic sales and exports, with 2,000 trucks ordered already by Algeria. As a result, large- and medium-sized truck sales for the full year are expected to reach 317,700 units, a rise of 8 per cent. However, interest-free competition is reducing margins and full year pre-tax profits are seen as falling by 21 per cent to Y6.5bn. Net profits are also expected to fall by 13 per cent, to Y4.15bn.

Hino is the first Japanese company to start knockdown kit production of medium sized trucks in the U.S.

● Nippon Express, Japan's largest express delivery service, had a parent company net profit of Y34.1bn, against Y34.1bn previously, in the six months ended September 30. Pre-tax profits were Y7.1bn, against Y6.51bn, on sales up marginally from Y399bn to Y379bn. The interim dividend is unchanged at Y2.90.

For the current year, to March 1984, the company is forecasting a rise in net profit to Y6.2bn, from Y5.7bn, a pre-tax profit of Y16.5bn against Y14.1bn. Sales are seen as increasing to Y770bn from Y744bn last year. The term-end dividend is forecast at an unchanged total of Y5.

Leading synthetic fibre manufacturer advances

By Our Tokyo Correspondent

PRETAX profits of Toray, Japan's largest synthetic fibre manufacturer, rose by 5.5 per cent to Y3.1bn (US\$258.8m) in the first half ended September 30.

Unconsolidated net profits were Y2.2bn, up by 26 per cent on sales of Y301bn, an increase of 9.3 per cent. Net profit per share moved up to Y8.07, compared with Y7.85 previously and the interim dividend is unchanged at Y2.75.

Toray's sales of polyester rose by 10.7 per cent to account for 36.7 per cent of turnover, thanks to rising exports of polyester fibres to the U.S. Sales of nylon also improved by 10 per cent to account for 20.2 per cent of the total thanks to good demand from tyre-cord makers.

The company is well diversified into non-textile sectors. Sales of film rose by 10 per cent to account for 15.4 per cent of turnover because of active demand from VCR tape makers. Sales of plastic were also 9 per cent higher accounting for 8.8 per cent of the total. Sales of carbon fibre rose strongly by 50 per cent.

In the current half year, ending March 1984, the company sees a strong recovery of demand for textiles in the domestic market. Full year sales are expected to reach Y610bn, up by 8 per cent and pre-tax profits are projected at Y20bn, a rise of 13 per cent. The annual dividend will remain at Y3.75 including the half-year payout.

Lower occupancy rates hit South African hotel group

By Our Johannesburg Correspondent

SHARPLY LOWER room occupancy rates restrained the performance of Southern Sun, the South African hotel and casino group, in the six months to September 30, 1983.

The group's average occupancy rate fell in line with industry trends, to 65 per cent from 72 per cent in the corresponding period of 1982. Even so, first-half turnover increased by 9.5 per cent to R105.3m (\$90m), from R96.1m. Operating profit before interest and tax fell 8 per cent to R21.6m from R22.9m.

Mr Peter Bacon, managing director, does not expect economic conditions to improve in the second half of this financial year and says that trading conditions will continue to be difficult.

In addition, the second-half performance will be affected by the sale of a 51 per cent interest in the group's hotel and casino operations, which are not located in South Africa, with effect from October 1.

An unchanged interim dividend of 14 cents has been declared while first-half earnings fell to 20.5 cents a share from 20.8 cents.



CREDIT COMMERCIAL DE FRANCE
U.S. \$45,000,000 Floating Rate
Notes 1978-1985

For the six months
9th November 1983 to 9th May 1984
the Notes will carry an interest rate
of 10 1/4% per annum.

Listed on the Luxembourg Stock Exchange.
By: Bankers Trust Company, London
Agent Bank

Notice to Holders of
5% Guaranteed (Subordinated) Convertible Debentures Due February 1, 1994 of
Commonwealth Overseas, N.V.

Guaranteed by

Iota Industries, Inc.

(formerly Commonwealth United Corporation)

On October 27, 1983, the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court") entered an order (the "October 27 Order") authorizing the Estate of Iota Industries, Inc., presently in bankruptcy proceedings, to pay a dividend to holders of the 5% Guaranteed (Subordinated) Convertible Debentures Due February 1, 1994 (the "Debentures") of Commonwealth Overseas, N.V. ("Overseas") guaranteed by the Iota Industries, Inc. (formerly Commonwealth United Corporation), pursuant to the indenture among Chemical Overseas and Iota dated as of February 1, 1980 (the "Indenture"). By the October 27 Order, the Bankruptcy Court further approved an agreement among Overseas, Chemical, and the Iota Estate providing for additional payments to be made by Overseas to Chemical on account of the Debentures.

Pursuant to the October 27 Order, it is anticipated that there will be available for payment to holders of the Debentures all principal and interest to February 1, 1984 with respect to the Debentures from the following sources: (a) the Iota Estate will deliver to Chemical payment representing 85% of (i) the principal amount of the outstanding Debentures and (ii) interest accrued through July 31, 1977, the date of Iota's petition for bankruptcy; and (b) Overseas will deliver to Chemical payment representing all additional amounts of principal and interest in respect of the outstanding Debentures to February 1, 1984.

Pursuant to the October 27 Order, payment by Chemical on account of the Debentures and coupons to holders thereof are subject to the continuing jurisdiction of the United States Bankruptcy Court and are to be governed by, and subject to, the terms of the October 27 Order and all existing and further orders of the Bankruptcy Court. Holders of the Debentures may present their Debentures and coupons attached thereto for payment by obtaining a Letter of Transmittal from Chemical at the address set forth below, and completing a Letter of Transmittal and returning the completed Letter of Transmittal with their Debentures as follows:

By Mail:
Chemical Bank
55 Water Street
New York, New York 10001
(Attention: William R. Beria)

In order to receive payment on account of the Debentures, the holder must present his or her Debentures with the August 1, 1976 and all subsequent coupons attached to Chemical for payment with the completed Letter of Transmittal on or before February 1, 1994.

CHEMICAL BANK

Issued: November 9, 1983

THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

U.S. \$75,000,000 Floating Rate
Notes 1978-1985

For the six months

14th November, 1983 to 14th May 1984

the Notes will carry an

interest rate of 10 1/4% per annum

with a coupon amount of U.S. \$52.14.

Bankers Trust Company, London

Agent Bank

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due December 15, 1985

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Trading Desk
Paris. Telephone: 720 9200 Telex: 612902



IMPORTANT INFORMATION FOR THE SHAREHOLDERS OF GULF OIL CORPORATION

By now you should have received Gulf's Proxy Statement for its Special Meeting of Shareholders to be held on Friday, December 2, 1983 to approve your Corporation's plan of reorganization. Your Board of Directors unanimously recommends this proposal as being in the best interests of Gulf shareholders.

You may also have received soliciting material from several shareholders calling themselves "Gulf Investors Group" and headed by T. Boone Pickens, Jr. of Mesa Petroleum. You should know that this Pickens-headed opposition group did not own a single share of Gulf stock until three months ago. Now, this group wants Gulf shareholders to keep cumulative voting, which would make it possible for the group to elect one or two members to Gulf's Board without the need for the favorable vote of any other shareholder. In the opinion of Gulf management, directors elected that way are likely to become representatives of a particular interest group.

By voting FOR your Company's proposed reorganization, you can help protect against a divided Board of Directors and expect that each member of your Board of Directors will continue to act in the interest of all Gulf shareholders.

To abstain from voting is the same as a vote against the proposal since it is necessary that more than 50% of the Company's outstanding shares be voted FOR the proposal for it to be approved.

We emphatically urge you to reject the Pickens opposition group. A closer look at Pickens' past statements and actions would seem to indicate that his interests and that of his group are not the same as those of the rest of Gulf's shareholders.

Indeed, as recently as October 19, 1983, on a Cable News Network interview, Pickens flatly stated: "I just work for one crowd; that's the Mesa shareholder."

THE MESA GROUP: HIT AND RUN?

Why is the Mesa group opposing your Board's proposal? In answering that

question it is important to consider the following:

■ **Newsweek** reported on October 31, 1983 that "most experts guessed that Pickens was out for a quick killing in Gulf stock," using "hit and run methods" to force "Gulf management to buy him out at a steep premium."

■ **The Wall Street Journal** of May 2, 1983 referred to Mr. Pickens' "image among some observers as somewhat of a corporate raider and profiteer" and then quoted Pickens, referring to a different situation involving other Mesa investments, "Sure, we're opportunistic. We're out to make money for [Mesa's] shareholders."

■ According to **The Wall Street Journal** on November 2, 1983, "Mr. Pickens' biggest credibility problem is the suspicion that he will hit and run—leaving those who followed him into the stock high and dry." Indeed, the Mesa group has borrowed so heavily to buy their Gulf shares that, in the opinion of Gulf management, it is questionable whether they can afford to be more than a short-term investor. The same Wall Street Journal article reported that Mesa itself faces net annual interest costs of \$24,000,000, or \$67,000 a day, to hold its Gulf shares.

■ **The Economist** said in its October 29, 1983 issue, "Mr. Pickens' best hope is to make such a nuisance of himself that Gulf, like Superior Oil, will grow weary and buy him out at a handsome profit." Speaking of Pickens' use of such a "strategy" in the past, an article in the **San Francisco Chronicle** on October 18, 1983 referred to it as "corporate blackmail."

■ The Mesa group has hired investment bankers for a retainer fee of \$1,000,000 as part of its campaign against Gulf. But under another part of the same arrangement those bankers will be paid a fee of up to \$7,500,000 (including the retainer) if Mesa sells out its Gulf shares at a profit or a takeover bid is successfully made for Mesa itself. In the opinion of Gulf management, this may mean that there is substance to the **Washington Post's** speculation on October 30, 1983 that Mesa wants to pressure Gulf into making an over-priced bid for Mesa in order to get rid of a nuisance.

We believe that Mesa group's actions lead to a simple conclusion—the Mesa group is trying to protect its own "right" to disrupt Gulf's affairs by calling meetings, proposing charter amendments and placing its own special representatives on the Gulf Board.

Remember, Pickens' duty is to Mesa shareholders and his group—not to you.

MESA'S INCONSISTENCY

Consider whether the Mesa group is acting to further your interests in this opposition.

■ Mesa has always been a Delaware corporation and has never elected its directors under cumulative voting.

■ **Sunshine Mining Company**, a member of the Mesa group, eliminated cumulative voting in 1980, when it chose to reincorporate in Delaware after spending 62 years incorporated in the state of Washington.

■ In fact, Sunshine told its shareholders: "the general corporation law of Delaware affords a modern, flexible legal framework for conducting corporate affairs. Among other things, the Board of Directors believes that Delaware law provides greater flexibility than Washington law respecting the activities and management of the Company."

In the opinion of Gulf management, Pickens and the management of Sunshine Mining Company owe you an explanation of how they can oppose the reorganization of Gulf on the grounds they stated when the shareholders of their own companies do not have such "rights".

Pickens' double-standard is evident: According to him Delaware is the right choice for Mesa and Sunshine—but not for Gulf. Ask yourself: Is Pickens really acting in your interests?

■ Finally, on March 31, 1976, in his annual report letter to the Mesa shareholders, Pickens stated: "The various proposals for breaking up the major integrated oil companies are ill conceived and, in the long term, would be extremely detrimental to the energy situation."

Today, Pickens is beating a different drum. In the press and elsewhere he advocates spinning off assets, establishing royalty trusts and liquidating assets. Such actions, as applied to Gulf, would, in the opinion of Gulf management, be to the detriment of reinvestment in exploration and would inevitably lead to a reduction in reserves.

Certainly, we believe Pickens should tell you why the proposals were "ill conceived" in 1976 and why he now advocates such proposals to Gulf's shareholders in 1983. In our opinion, Pickens' sole purpose is to further the aims of the Mesa group, not yours.

We do not trust the motives of Pickens and his so-called "Gulf Investors Group". We do not believe you can afford to trust them either.

Your Board and management is making solid gains, taking bold actions and enhancing your investment.

Don't you agree that Gulf should continue on its strategic path and not be sidetracked by schemes intended to serve the short-term goals of a select few? Your Board and management are not only open to, but continue aggressively to search for actions to further the overriding objective of enhancing share value. The shareholders of Gulf Oil Corporation should have a Board of Directors that can act in the best interests of all of the Company's shareholders.

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The management and Board of Directors thank you for your support of your Company.

James E. Lee
James E. Lee
Chairman of the Board and
Chief Executive Officer

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THE PROPERTY MARKET BY MICHAEL CASSELL

More hostilities down in Docklands

THIS WEEK'S acrimonious outpourings from the Greater London Council on both the conduct and effectiveness of the London Docklands Development Corporation represent a new low-point in relationships between the two organisations.

The eight square miles of derelict and decaying riverside land which run east from Tower Bridge as far as the Royal Docks are supposedly the location for Europe's most ambitious programme of urban regeneration. They have also developed into an unhappy political battleground, upon which the interests of the local community seem regularly caught up in the crossfire.

Planning has long since been as much about politics as about plot ratios or building profiles but few issues have raised as many temperatures or as much havoc as docklands.

Ever since the LDCC was set up in 1981, with full powers of development control and answerable directly to the Environment Secretary, those local authorities offended by the eclipse of their own influence have engaged in accusations of secrecy, deception and betrayal.

The new low-point came with publication, by the GLC, of a review of the Corporation's activities over the last two years. Mr George Nicholson, chairman of the GLC planning committee, claimed the Corporation was inflicting "immense damage" on docklands and was being used as a steamroller to force through a speculative scheme which caught the eye of

Mr Nigel Brookes, the LDCC chairman, and his board.

The LDCC, he snarled, had become "a hotbed for consultants and promotional companies and an agency for preparing public land to be flogged off to the private sector." Democratic planning, he charged, had been replaced by a series of estate agents' briefs. If the Corporation reflected the shape of any replacement for the GLC itself, then "Britain was moving towards becoming a secret society."

The roll-call of complaints suggested that the Corporation had pushed its way in, ignored the wishes of the local people, overridden strategic and local planning objectives, refused to account publicly for its activities, spent too much public money on its own administration and failed miserably in its attempts to create new and permanent jobs.

The 3,500 jobs claimed to have been generated by the Corporation's activities were, Mr Nicholson said, no more than 500, once elements such as temporary construction jobs and the LDCC's own personnel were subtracted.

Mr Nicholson, along with some of the authorities and pressure groups which were consulted in the preparation of the report, believes the LDCC should be scrapped. Knowing full well that this is just about as likely as a Knighthood for Ken Livingstone, he is calling for "greater democratic accountability" for the LDCC, more time for consultation on

planning applications, acknowledgement of, and more adherence to, existing local and strategic plans and the production by the LDCC of an annual operational programme.

But beyond criticism of the mechanics of the LDCC operation lies a well-aided and deeply rooted objection to the Corporation's philosophy. The GLC review emphasises that, in contrast to the agreed strategy of the local authorities for a development of docklands, the market-led.

According to the GLC, the Corporation's determination to use public funds to lever a much greater volume of resources from the private sector is tantamount to a misuse of funds. The report spits out words like "speculative" and says that many of the jobs and homes likely to be created by the LDCC strategy will be totally unsuitable for the existing local population.

The encouragement of speculative office development, the GLC claims, will raise land values and accelerate industrial decline. More offices in docklands will, it adds, only threaten "preferred" office locations like Woolwich or Lewisham. Preferred by the GLC maybe, but by office occupiers as well?

The LDCC's reaction to the latest onslaught came from Mr Bob Mellish, the vice-chairman of the Corporation, who implied the criticism was little more than a jealous reaction from a body which had signally failed where the LDCC was succeeding. Far from betraying the local people, he said, the Corporation

and the private sector were providing hope and change in the place of dereliction and stagnation.

The Corporation, he stressed, was close to the people and was directly answerable to Parliament, the seat of democracy in this country. Unfortunately, Mr Mellish's parliamentary upbringing finally got the better of him when he got to the GLC's charges of deceiving the local people. Which local authority, he sniped, had misled the electorate by switching leaders within 24 hours of its election?

But it is, nevertheless, true that the LDCC still has a long way to go before it can use success as the only necessary defence. There are encouraging stories to tell in docklands but the image is well muddled.

Equally the critics cannot dismiss LDCC strategy after two years and, more importantly, who believes that any other formula would have a better chance of making docklands live again?

The creation of the LDCC was borne out of the government's determination to end years of decline and stalemate and it was given hefty powers to ensure it won through. Even so, there does appear to be some genuine concern about the true extent of its local accountability and readiness to consult.

As a quasi-local authority, it must encourage dialogue and genuine democracy, even if it loathes the inevitable prospect of political warfare. It must not only work in the public interest, it must be seen to be doing so.

Record year for development Agency

THE Development Commission—the Government-funded rural development agency for England—spent over £16m in 1982-83 on a wide range of projects designed to combat the economic and social problems of rural areas. Budget for the current year is £18.5m.

Over £8m was allocated to factory building and more than £4.5m was spent by the Council for Small Industries in Rural Areas (CSIRA), the commission's principal agency, in providing financial and technical support to small businesses. A record 134 factory units were completed and a record 168 units were left. The number of firms benefiting from the commission's premises doubled, however, from 27 to 52.

Fleming American Property Unit Trust has spent £14m in acquiring two U.S. properties which take the value of the trust to \$40.9m. It has paid \$7.15m for Heritage West shopping centre in Denver, showing an initial net cash return of 10.24 per cent. The trust, with a forecast yield of 8 per cent, has also paid \$6.95m for a 72,000 sq ft office building at Schaumburg, near Chicago, to show an initial return of over 10 per cent.

Hardanger Properties has arranged with Schroder Property Fund for Pension Funds and Charities, the pro-

vision of \$4m for four retail developments in Bishop Auckland, Lichfield, Woking and Wigan. Completed, the properties will show the Fund an average yield of about 51 per cent. Edward Erdman acted for Hardanger and Schroder Properties acted for the Fund.

Cate House, the Arlington Street offices just refurbished by Five Oaks Investments, has been let at a rent of about \$25 a sq ft. It is understood the tenant is H. Samuel. Conway Reel Stanton and Lambert Smith, letting agents, have been retained to sell the St James's freehold.

Russell Laboratories and the Water Authorities Superannuation Fund have agreed heads of terms for a lease on the Fund's 90,000 sq ft Broadwater Park office development on the old Bank station at Deodar. The move means Russell wants to assign its lease—with 12 years to run—on its 45,000 sq ft Wembley Park headquarters. Jones Lang Wootton are acting for the Fund and Hunting Gate Developments are advising Russell.

Hunting Gate, together with Rummel Investments and British Rail Property Board, have applied for planning permission to develop a 60,000 sq ft office building on the former William Way builders yard in central Wimbledon.

Reading enlists the lure of the Orient

AS THE Orient Express drew up alongside a crowded platform four at Reading station, 140 businessmen took a last sip of champagne from their Lalique crystal glasses and reluctantly eased themselves out of their luxurious surroundings.

All guests of Arundell House Securities, which had chartered the famous train, they were greeted by a bowler-hatted station manager before being taken off to view the company's recently completed, £5m office development at 100, Kings Road. That such an effort is made to bring the project to the attention of agents and prospective tenants is an indication of the difficulties now facing the office relocation market.

To drive those problems home, the executive coaches which then speeded the heavy party to the 40,235 sq ft building set them down, next door, alongside an ominously empty 50,000 sq ft office block. But as agents Richard Ellis, architect, Seifert, and developers Arundell were quick to point out, "highest quality and design"—essential in today's oversupplied market.

After minimal activity in the lettings market in 1982, Reading has experienced a pick up this year, with over 100,000 sq ft finding tenants in the first six months.

Even if Arundell have built the best office development in Reading, it still has to persuade a tenant to choose that particular town out of the many scattered around London. Foster Wheeler, Bury, for example, said on Wednesday that it had looked seriously at 108 sites back in 1974 including Ipswich and Canterbury, before opting for Reading.

John Rasmussen, a Foster Wheeler director, was frank about the town's failings. "Reading is not the pleasant shiny town of the glossy brochures. It's traffic problems are chronic and plainly self-inflicted, with viable solutions looking years away."

But he did go on to say that it is "lively, expanding, commercially aware, full of sound industries, happy retailers and prosperous service organisations."

As for Arundell House, it has funded a number of high quality developments in the south east and is expected to go public over the next couple of years. With a current development programme of around £40m, the few thousand pounds that the Orient Express cost to ferry so many prospective tenants into the building, will seem money well spent if it leads to a letting. Other companies will watch closely too. Those thinking of relocating should stand by for an invitation to fly to Bury in November.

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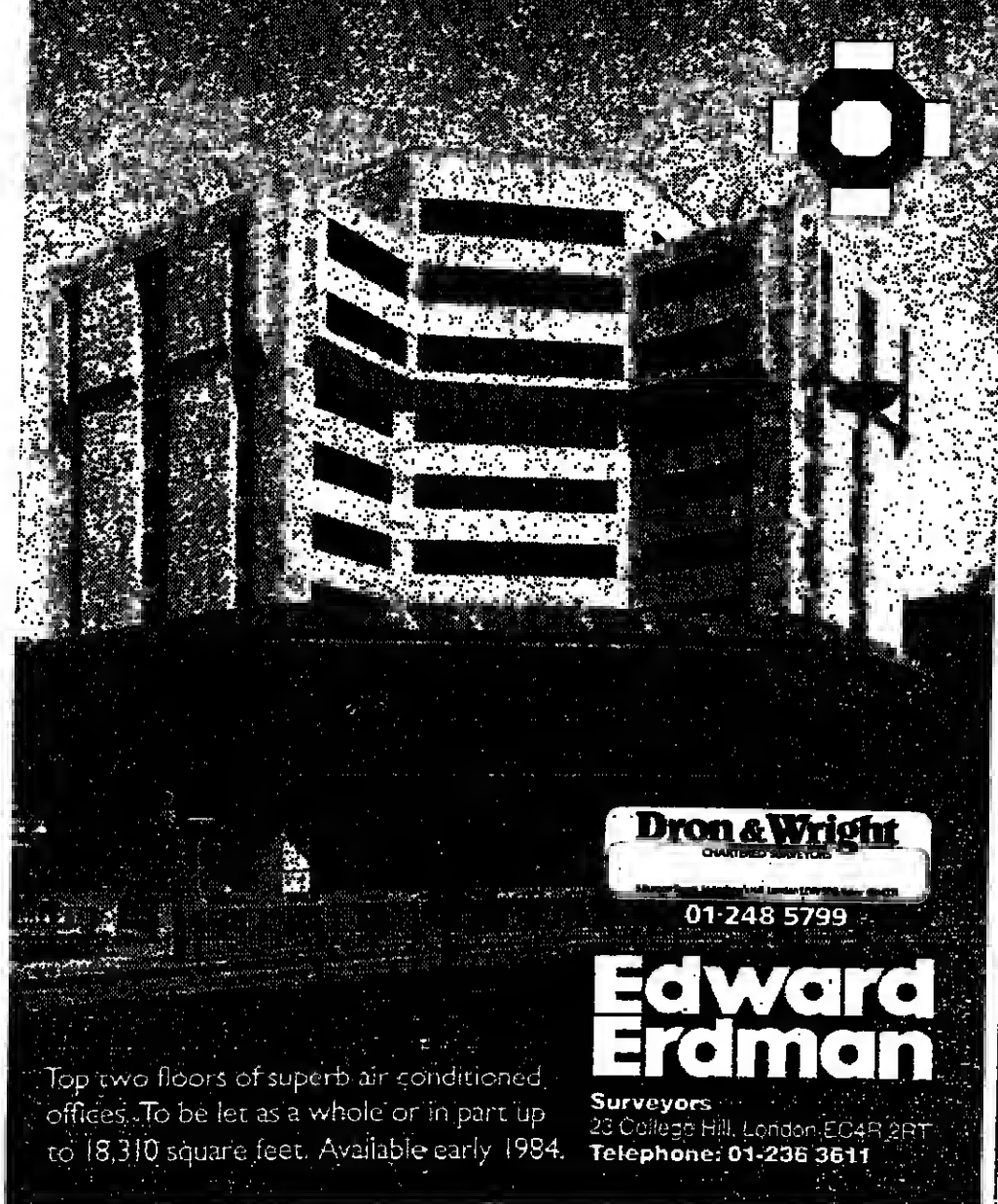
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Union immunity narrowed by 1982 Employment Act

Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice May and Lord Justice Dillon): November 9 1983

For Mercury: Robert Alexander QC, Alexander Irvine QC, Patrick Elias and Timothy Charlton (Bird and Bird).

For the union: Christopher Carr QC and Cherie Booth (Lawford and Co.).

By Rachel Davies

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UK COMPANY NEWS

Unilever rises to £610m at 9 months

FOR THE first nine months of 1983 taxable profits of Unilever, foods, detergents, toiletries group, were lifted from £591m to £610m, including those of Unilever NV, with a third quarter advance from £197m to £219m.

Third quarter sales rose from £3.22bn to £3.39bn lifting the nine months' figure to £10.07bn, compared with £9.75bn.

After tax of £277m (£268m) for the whole period, combined earnings per share were 79.15p, against 81.03p.

The interim dividend is increased to 10.57p (9.96p)—last year's final was 18.77p—and that of Unilever NV was maintained at £1.44 gross.

For the whole of 1982 combined group sales amounted to £13.22bn (£11.89bn) and pre-tax profits were £722.6m (£706.2m).

Directors say that trading conditions in UAC International's main areas of operations continued to be adverse, as a result of which sales and profits suffered compared with

HIGHLIGHTS

Lex looks at the third-quarter results from Royal Dutch/Shell with increasing production and wider margins and the figures showing a strong turnaround since the first quarter in the U.S. BET has made its second major deal in 48 hours arranging to sell 50 per cent of its stake in Wembley Stadium which will be developed at a total cost of around £300m. Finally the column considers the third quarter from Unilever where the figures were brought forward because of a theft of official documents, revealing all, from a manager's home. Nevertheless the figures are none the worse for the ordeal, with profits up 11 per cent to £219m thanks to a strong performance in North America and Europe.

The 1983 third quarter,

The company's businesses throughout the rest of the world continued to make a substantial contribution to results, their total sales volume and profits better than in 1982, directors state.

They point out that higher income from other interests raised the considerable increase in net liquid funds.

Third quarter sales volume for

the combined group was three

per cent higher than the same period last year, and sales volume was 5 per cent higher. Operating profit increased in the third quarter by 7 per cent from £200m to £213m.

In Europe, results were considerably better and sales volume in total improved by 2.5 per cent, directors state.

All consumer groups achieved higher profits, particularly frozen

products, food and drinks, and personal products.

Of the industrial groups, animal products, chemicals and paper, plastics and packaging did better, but results of the transport companies were disappointing, directors say.

In North America third quarter sales and profits volume were better than in 1982; both Lipton and National Starch "performed excellently in the quarter."

Combined nine months' pre-tax profits included associates' share amounting to £11m, compared with £37m income from trade investments £2m (same), but were after interest charges of £28m, against £35m.

After tax adjustments, last time of 44m and minorities £28m (£26m), the balance came through at £305m against £301m. After an exchange loss of £11m (nil), however, the combined attributable figure was lower at £294m (£301m). This was split as to £121m (£145m) PLC and £173m (£156m) NV.

See Lex

LWT ahead to £5.35m despite C4 shortfall

DESPITE a sharp downturn at the trading level pre-tax profits of LWT (Holdings) for the year to July 24, 1983 moved ahead from £4.81m to £5.35m. This followed a sharp cut in exchange levy and the absence of exceptional debits this time.

The exchange levy dropped from £6.64m to £563,000 and last time there were exceptional debits of £2.58m for Channel 4 subscription.

The directors say that the fall in trading profits is due almost entirely to the shortfall in revenue from Channel 4 against the additional subscription and return attributable to the new channel from November 2, 1982.

Turnover for this independent TV contractor increased from £115.26m to £136.22m (£136.22m).

The net final dividend has been held at 6.5518p which holds the total at 11.076p. Earnings per share slipped from 54.7p to 53.7p, but emerged at 23.57p compared with a loss of 1p after the same.

The publishing subsidiary Hutchinson has made a welcome return to profitability, say the directors. Page and Moy, which is involved in travel, is looking to improve results in 1984 they expect, and the company is performing satisfactorily.

Tax came to £1.38m (£1.12m) including exceptional provisions for deferred tax. The attributable balance carried over with a surplus of £3.1m (deficit £165,000).

At the halfway stage profits fell from £3.93m to £2.81m. The directors expected that the related to Channel 4 would inevitably affect the profitability of LWT in the second half.

comment Despite the depressing effect of Channel 4 on trading profits, and the continuing dispute between the IPA and Equity, LWT is much more confident than it was at the end of the year.

LWT seems to be getting more out of Channel 4 in terms of both advertising and programming than some other contractors while the TV industry as a whole seems to be learning how to live with Britain's longest running industrial dispute. The key to LWT's optimism is the trend in advertising revenue. It appears to have enjoyed a particularly good autumn—a period not covered by these figures. The outgoing chairman's warning that the industry was in a "state of neuroticism" is the main reason why LWT is more than twice covered.

The arrival of cable and satellite broadcasting holds the key to LWT's future. It is not clear if its products to the eventual rulers of those empires. But there must also be the temptation for LWT to get more actively involved in the new media as part of a consortium. With around £2m in net cash, LWT is hardly strapped for funds.

comment The main profit centres continued to be the group's oil and gas operations in the North Sea and Western Canada. Marketing operations in the Western United States and the UK also had a profitable third quarter, but the large refining and marketing interests in Eastern Canada continued to be disappointing.

However, Ultramar has now recovered the necessary authorisation from the Canadian federal authorities to purchase the marketing assets of Murphy Canada and this should help it to operate the new eastern crack unit at the Quebec refinery at optimum capacity.

The group has also received permits to import and process heavy crude oil and the products from Canada which will help integrate the former Pittston Petroleum operation and allow the Quebec refinery to be run at higher levels.

Mc Arnold Lorber, the chairman, says the main projects in the two-year expansion and modernisation programme have now been completed and should begin to have an impact on profits in the fourth quarter. The two new LNG tanks in Indonesia, and the catalytic cracking unit at the Canadian refinery are at present and have operated above design capacities.

The North Sea Maureen field, the production and export of heavy crude oil, and the Canadian refinery are at present and have operated above design capacities.

comment Ultramar's shares have been subject to a fair amount of profit taking over the past couple of months, but yesterday's figures, combined with the relaxed tone of the chairman's statement, helped the share price, one of the heaviest in the sector, to put on 10p to 266p. Ultramar has confirmed that it successfully tendered for four of the 18 Forties Field units. Any other similar opportunity would clearly be of interest, for tax reasons, to the chairman's statement.

comment Ultramar's existing stake in Maureen has not yet contributed, but will begin to do so in the final quarter and substantially so next year. The increase in net profits despite the fall in the pre-tax return is largely explained by the fact that the income from business interruption insurance hits the bottom line intact. Turnover rather than profits have been the focus of the integration of the Pittston Petroleum operation. That is a seasonal business, and will impact favourably on profits particularly in the next two quarters.

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R. Dutch/Shell boosts net income to £1.77bn

THIRD-QUARTER net income of the Royal Dutch/Shell Group of Companies expanded from £1.61bn to £1.77bn, ended September 30, 1983, to £1.77bn, compared with a previous £1.25bn.

Sales proceeds and other operating revenues increased from £13.55bn to £15.81bn for the third quarter and lifted the nine months' result to £45.4bn (£40.13bn).

Net revenue for the nine months emerged ahead from £35.37bn to £39.68bn after £6.65bn (£5.08bn) sales taxes, excise duties and similar levies, but included associate earnings, £277m (£268m) and interest and other income £289m (£282m).

Total costs and expenses amounted to £27.91bn (£24.12bn) which included purchases and operating expenses of £26.55bn (£23.77bn).

The economic environment remains one of a strong consumer-led recovery in the U.S. with fragments of advances elsewhere, directors state. They add that with overall economic growth forecast at around 3 per cent in real terms for 1984, it is expected that demand will marginally increase—the first annual increase since 1979.

A divisional analysis of net income for the nine months shows: oil and gas (exploration and production)—group excluding Shell Oil and Shell Canada £1.1bn (£722m); Shell Oil and Shell Canada £1.00bn (£614m); oil and gas (manufacturing, marine and marketing)—group excluding Shell Oil and Shell Canada £290m (£256m); Shell Oil and Shell Canada £100m (£157m); chemicals—group excluding Shell Oil and Shell

Canada £31m (£27m loss); Shell Oil and Shell Canada £22m (£10m); other industry segments £8m loss (£30m); Corporate items debited £148m (£161m); and minority interests £242m (£227m).

Most Shell companies use the FIFO method of inventory accounting, as a result of which the cost of sales reflects a mixture of costs incurred before the reporting period and costs incurred during the period.

Directors say a better indication of the underlying business performance is achieved if the cost of sales of the volumes sold in the period is based solely on the average cost of supplies incurred in the same period, and allowance is made for the estimated tax effects.

On this estimated current cost of supplies basis net income for the third quarter would be £27.8m (£24.0m), and £2.01bn (£1.26bn) for the nine months.

Directors say that these earnings are more comparable with those of companies using the LIFO inventory basis after excluding any inventory drawdown profits.

Earnings from oil and gas exploration and production activities, excluding Shell Oil and Shell Canada, improved by £90m to £215m for the third quarter, and £2.01bn (£1.26bn) for the nine months.

Higher production was the result of a 23 per cent increase in net equity crude oil production. This rose from 794,000 barrels daily to 984,000.

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Ship and aircraft sales lift B & C

IN THE first half of 1983, the British and Commonwealth Shipping Co. more than doubled pre-tax profits to £3.12m, against £1.63m last year. The result, however, largely reflected a sharp increase from £1.85m to £16.3m in profits on sale of ships and aircraft.

The board predicts that subject to the usual uncertainties and the affairs of associated companies, taxable profits for the full year will approximate those earned for 1982—excluding ship and aircraft disposals. Last year's pre-tax result was £36.83m, of which £6.7m came from sale of ships.

In the last annual report, the board said it felt reasonably confident of some improvement over 1982 results.

First-half turnover rose by £5.8m to £175.5m. Profits from shipping, aviation and other activities improved from £10.24m to £12.76m, made up as follows: shipping losses £145,000 (£480,000); air transport profits £7.82m (£3.67m); aviation support services £2.17m (£1.73m); hotels £223,000 (£404,000); office equipment £1.47m (£703,000); and other activities profits £1.23m (£783,000 losses).

Operating profits advanced from £10.09m to £29.06m, after including ship and aircraft sales and a £2m charge last year for provision against delivery cost of the Panamax bulk carrier.

Pre-tax results were after interest payable of £4.98m (£5.94m) and share of associates' profits of £4.65m (£5.21m). Net attributable profits climbed from £3.7m to £17.96m

and earnings per 50p share grew to 50.4p, compared with 24.9p. Tax took £11.84m (£3.83m) and there were also minority debits of £6.33m (£1.69m).

The net interim dividend is raised from 7p to 8p per share—last year's total payment was 15.5p.

The contribution from trading subsidiaries has shown a significant recovery from the depressed level a year ago, but the board says it is too early in the year to attempt any prediction of the eventual contribution from these subsidiaries, as certain markets remain volatile.

Mid-year turnover dropped from £51.1m to £44.2m. Net available profits came out ahead from £1.52m to £1.96m, after tax of £966,000 (£879,000), minorities and preference dividends—these cover industrial aeroplanes, refractory fittings and cold store facilities.

Improved performance were achieved by all three of Amber's activities—these cover industrial aeroplanes, refractory fittings and cold store facilities.

comment If one strips out the extraordinary profit on sale of ships and aircraft, British and Commonwealth's first-half results are far less spectacular though still very sound. The only department not to show any improve-

ment is air transport: although Britavia is bating to contend with stiffer competition in the North Sea, the results have to be judged against a high base last year. But this was more than offset by a very buoyant office equipment sector, reduced currency losses, some loss elimination on the shipping side and treatment of investment management and banking. The company has recently made some hefty investments so investment income will be affected in the second half. Given that the overall trading outlook is improving, the big question will be the accounting treatment of the interest in Exco. If it is consolidated above the line the pre-tax outcome for the year could be in the region of £40m excluding asset sales.

comment Operating profits for the period advanced from £174,000 to £368,000, after depreciation of £120,000 (£103,000). Interest added £4,000 (took £20,000), tax accounted for £187,000 (£79,000) and available profits—after preference dividends—showed an increase from £79,000 to £183,000.

comment The board says that although it is too early to make a firm prediction of the likely outcome as certain markets remain volatile, present indications are that pre-tax profits for the second six months will approach those of the first half. In the last full year, the company made £408,000.

With earnings per 10p share up from 3.04p to 7.01p, the interim dividend doubled to 2p (1p) net. Last year's total was 3.5p.

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Elswick-Hopper

A REVERSAL from a profit of £19,000 to a pre-tax loss of £194,000 is reported by Elswick-Hopper for the six months to July 31, 1983. However, a much improved result is anticipated in the second half.

Turnover for the first half improved from £13,02m to £13,41m, while operating profits were lower at £70,000 (£469,000) before interest of £284,000 (£450,000). There was again no tax. Last year, there was also an extraordinary debit of £304,000.

Loss per 5p share came out at 0.51p (0.05p earnings) and the interim dividend is again omitted—last year only a final of 0.025p was paid.

comment The main profit centres continued to be the group's oil and gas operations in the North Sea and Western Canada. Marketing operations in the Western United States and the UK also had a profitable third quarter, but the large refining and marketing interests in Eastern Canada continued to be disappointing.

However, Ultramar has now recovered the necessary authorisation from the Canadian federal authorities to purchase the marketing assets of Murphy Canada and this should help it to operate the new eastern crack unit at the Quebec refinery at optimum capacity.

The group has also received permits to import and process heavy crude oil and the products from Canada which will help integrate the former Pittston Petroleum operation and allow the Quebec refinery to be run at higher levels.

Mc Arnold Lorber, the chairman, says the main projects in the two-year expansion and modernisation programme have now been completed and should begin to have an impact on profits in the fourth quarter. The two new LNG tanks in Indonesia, and the catalytic cracking unit at the Canadian refinery are at present and have operated above design capacities.

The North Sea Maureen field, the production and export of heavy crude oil, and the Canadian refinery are at present and have operated above design capacities.

comment Ultramar's shares have been subject to a fair amount of profit taking over the past couple of months, but yesterday's figures, combined with the relaxed tone of the chairman's statement, helped the share price, one of the heaviest in the sector, to put on 10p to 266p. Ultramar has confirmed that it successfully tendered for four of the 18 Forties Field units. Any other similar opportunity would clearly be of interest, for tax reasons, to the chairman's statement.

comment Ultramar's existing stake in Maureen has not yet contributed, but will begin to do so in the final quarter and substantially so next year. The increase in net profits despite the fall in the pre-tax return is largely explained by the fact that the income from business interruption insurance hits the bottom line intact. Turnover rather than profits have been the focus of the integration of the Pittston Petroleum operation. That is a seasonal business, and will impact favourably on profits particularly in the next two quarters.

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UK COMPANY NEWS

Central & Sheerwood changing strategy as recession still bites

REFLECTING THE depth of the recession in some of the oil and gas operations, Central & Sheerwood has run into a loss in the first half of 1983.

And it would be imprudent to predict any significant improvement in trading in the second half over that experienced in the first six months, the directors warn shareholders.

They have a strategic plan aimed at considerably reducing borrowings and eventually changing the product mix and, as a first move, are disposing of Triano-Reddy Group for £4.2m cash. That will reduce borrowings by a like amount and increase shareholders' funds by £1.3m.

They have also made a new move at board level with the appointment of a chief executive, the aim being to unify and strengthen control over group companies.

In the half-year group, turnover fell from £25m to £20.02m and trading profit was down by nearly £1m to £1.18m. After administration expenses and interest there was a loss of £112,000, compared with a profit of £278,000 for the corresponding period and with £41,000 for the whole of 1982. Taking a tax charge and minorities, leaves the attributable loss at £62,000 (profit £228,000) equal to a deficit of 10.8p (0.23p earnings) per share.

The decrease in turnover stemmed from poor demand for the group's capital goods in world markets, and very weak demand for some products in the distribution division. Also some subsidiaries were sold during the end of last year and are, therefore, excluded this time.

"There are few signs of any major recovery in these areas of operations in the immediate future, the directors state."

A divisional breakdown of the turnover and trading profit shows: (in £000s) engineering £33,278 (£42,530) and £1,027 (£2,070); distribution £5,488 (£9,813) and loss £102 (profit £41); printing and publishing £2,384 (£2,143) and £213 (£265); and financial services £390 (£724) and £20 (loss £31).

Shareholders will be asked in general meeting to approve the sale of the assets and business of Triano-Reddy Group to its existing management. It is part of the engineering division and manufactures and distributes solid fuel and oil heating appliances.

comment

The most hopeful fact to emerge out of yesterday's half-year figures from Central & Sheerwood is that a change of management is on the way. But it was not good enough to stop the shares falling another 2p to 8.5p yesterday. For the record, the halving of engineering profits is due to a sharp downturn at Ransomes & Rapier and another £700,000 or £800,000 loss from Newton Chambers. In the last accounts shareholders' funds of £24.3m were propping up debt of nearly £21m. In an attempt to cover something away from the overbearing interest charge C & S is selling Triano-Reddy, a business that was described as "excellent" in the last accounts. The company seems to have stepped on to the treadmill of selling the good bits to hold up the bad. And vague talk from the management of further acquisitions financed by medium-term debt is little comfort given the overall picture. The new managing director has a formidable task while a "penny stock" share about sums up the investment qualities of C & S.

Interest trims Ansbacher to £1.15m

A FALL in interim taxable profits from £1.3m to £1.15m is reported by Henry Ansbacher Holdings, merchant banker.

Virtually static profits at the operating level of £1.54m (£1.53m) were trimmed by a holding company interest debit this time of £38,000 compared with a £122,000 credit.

All operations, except insurance broking, increased their contributions. Disposed profit from banking rose from £0.48m to £0.58m, shipbroking increased to £161,000 against £129,000, trust management moved up to £179,000 (£172,000), and there was a £21,000 (nil) contribution from metal broking. Profits from insurance broking declined by £198,000 to £573,000.

The directors say that prospects for the second half are reasonably encouraging, although major improvement throughout the group will only come if and when world trade is up, and the shipping industry and metal markets come out of their very depressed state. For the year to March 31 1983 the company recorded pre-tax profits of £2.22m (£23,000) and paid a single dividend of 3.5p. Group turnover, excluding the banking division, for the opening half of the current year to September 30 1983 was £5.25m against £4.58m. Tax absorbed £262,000 (£256,000) giving an attributable balance of £98,000 (£101m). Earnings per 50p share on a net basis are given as 3.2p (4.1p) and on a nil basis 3.5p (4.5p).

Strong demand lifts Valor to £1.4m

THE 26 WEEKS ended September 30 1983 have been good for Valor. Turnover expanded from £24.5m to £38.95m and the profit before tax surged from £771,842 to £1.35m.

Mr M. Montague, chairman, says that prospects generally continue to look good and the company is assured of a record financial outcome. Recently, production has been increased further, though the extent to which this can continue to be justified remains to be seen. Principal reason for the good half is the "excellence and success" of the company's products, particularly the new Valor Vogue gas cooker and the Valor Home-8000. The general upturn in consumer spending has been less helpful to the overall sale of gas appliances than other household goods, he explains. "The company's gain has come primarily from its ability to innovate, which shows no sign

of diminishing. The next range of products, not yet on the market, is every bit as good," the chairman claims.

The engineering division has made a useful contribution, improved by no longer having to bear the losses of Valor Part-ridge, the drop forging operation which ceased to trade in August. Throughout the group, during the period under review, the total workforce has been increased by over 300 people.

Overseas subsidiaries have traded well, and the export performance also has been good. After tax of £345,810 (£217,351) the net profit for the half year came out at £1.01m (£554,491). Earnings were 8.0p (5.92p) basic and 8.72p (5.73p) fully diluted. The interim dividend on capital increased by the rights issue of February 1983 (0.834p)—the total for the year 1982-83 was 3.5p paid from pre-tax profits of £2.65m.

Of the company's oil and gas interests, the trial well in the English Channel has been completed at a total cost to Valor of £220,000.

The consortium leader has described the outcome as an "exploration success and an economic disappointment." It will not be until the spring of 1985 that it will be appropriate to conduct the next trial well.

Modest income from U.S. oil and gas, where company has ten small wells in Ohio, has been above expectation, which will be helpful to the tax situation.

comment

Given that demand for gas appliances does not seem to be benefiting very much from the current consumer spending spree, Valor has done well to boost first-half sales by 38 per cent, a figure which must reflect a volume gain of at least a quarter.

British Borneo rises to £0.86m

AN UPTURN in pre-tax profits from £485,000 to £885,000 is reported by British Borneo Petroleum Syndicate for the half year to the end of September 1983. Comparative figures have been adjusted following changes to accounting policy.

The net interim dividend is lifted from 4.35p to 5p. In the last full year a final of 8.45p was also paid. The company carries on business as an investment holding and dealing company.

Total market value of listed investments came to £19.24m (£15.46m at March 31) showing an unrealised appreciation of £3.78m (£11.88m). Total income of £1.13m (£782,000) included profit on dealing activities which expanded from £47,000 to £275,000. Short-term interest received and other income increased from £55,000 to £67,000. Income from investments was the same again at £348,000, and from oil and gas-producing properties income grew from £18,000 to £83,000.

There were exchange losses of £3,000 compared with profits of £86,000. Pre-tax profits were struck after charging amortisation of U.S. oil and gas producing properties of £22,000 (£28,000). Administration expenses took £58,000 (£55,000) and consultants fees £38,000 (£32,000).

Interest payable was down from £190,000 to £154,000. Expenditure on Canadian oil and gas exploration ventures was £2,000 (same).

Intervention down but optimistic

AN 8.5 per cent decline in pre-tax profits from £588,000 to £540,000 has been shown by Intervention Video for the year to the end of June 1983. Turnover of this distributor of pre-recorded video cassettes expanded from £5.67m to £5.82m. The final dividend of the company, which arrived on the USM in May of this year, is held at 0.5p, which maintains the total at 1p.

During the last six months, the directors say the company has been doing well, and is leasing, which is opening up a new range of retail outlets for supplying libraries of feature films for which the dealer pays

a fixed weekly charge for a contracted period of either nine months or a year.

The company is now one of the largest in this field and is aiming specifically at tobaccoists, garages, off-licences and other outlets where video tape libraries are presently not installed.

The growth of this business since May of this year, although small as yet, has been dramatic. The company is also looking closely at ancillary areas of investment within software communications since distribution of software for personal computers and related equipment is a natural related equipment is a natural

adjunct for the company's distribution organisation.

At the trading level profits declined from £781,000 to £509,000—last time there were exceptional debits of £28,000.

Tax this time came to £204,000 after which extraordinary debits of £217,000 (£7,000) included compensation of £75,000 to former directors, £115,000 USM application costs, and £31,000 in abusive merger negotiation costs.

Basic net earnings per 10p share, excluding extraordinary items fell from 3.72p to 1.7p—on a nil distribution basis they fell from 3.72p to 2.12p.

Great Portland £0.69m lower

Exceptional repairs arising on the refurbishment of buildings east Great Portland Estates £865,000 more at £830,000 in the six months ended September 30 1983, and reduced the group's profits at the pre-tax level from £8.21m to £7.52m.

However, after a much lower tax charge of £3.45m, compared with £4.15m, available profits were maintained at £4.07m and the interim dividend is being held at 1p net per 50p share. Gross rental income improved from £8.01m to £8.45m.

In their report for the 1982-83 year the directors said they remained confident about the long-term growth prospects of the group.

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Losses mount at P. Panto

Higher pre-tax losses of £140,000 against £24,000 were incurred at P. Panto in the 24 weeks to June 10 1983.

This wholesale tobacconist, confectioner and grocer increased its turnover from £12.84m to £14.92m but suffered a loss at the trading level of £24,000 compared with a £21,000 profit.

The loss was further increased at the taxable level with the cost of finance rising to £116,000 (£105,000).

Redundancy costs have substantially added to the poor results and losses in 1983 will be high, the directors state.

Liverpool and Canning Town operations have been merged with those of Wrexham and Llandudno respectively. The company has reduced from 18 depots to 12 with approximately the same turnover.

The sales of the Malden and Hull warehouses have been completed and negotiations are in progress in connection with the remaining properties available. As a result of this and other

measures, company's aim is to reduce finance costs next year by approximately £30,000.

In 1984 the company will save £40,000 by reducing remuneration of directors.

In recognition of the action being taken and the time necessary for the plan to be reflected in the results £500,000 of the overall facilities provided by company's bankers has been converted to a seven year loan with a two year capital repayment period.

Next year will be the first complete year of operating from the enlarged branches and so the realistic target can only be to stem the large losses and achieve a near break-even situation.

For the period there were exceptional credits of £25,000 (£28,000) and extraordinary debits of £45,000 (nil), being branch and departmental closure costs and surplus on sale of good-will.

The company has close status. There is no dividend payment, the last being a final distribution of 0.3p in July 1982.

External Trust

The net asset value per £1 share of the External Investment Trust rose to 430.9p in the six months to September 30 1983. At the end of the corresponding period last year it was 268.4p.

Taxable revenue for the period was up at £816,552, against £42,536, including profit from the investment dealing subsidiary of £128,570, compared with £19,292.

Tax absorbed £261,866 (£189,731). The interim dividend payment is lifted to 5p (4.5p).

Electra Investment

As at September 30 1983, net asset value of Electra Investment Trust had risen sharply to 114.95p per 25p share, compared with 78.06p a year earlier.

Earnings per share for the six months to September were ahead from 1.02p to 1.79p and the interim dividend is stepped up to 1.617p (1.54p) net—last year's final was 1.76p.

First-half profits increased from £3.74m to £5.98m, before tax of £1.34m (same) and a minority credit of £5,000 (nil). Gross revenue amounted to £6.15m, against £5.74m.

MEETING THE CHALLENGES

Review of Ultramar Group Financial Results and Operations

Summary of Financial Results

	First Nine Months 1983 £ million	First Nine Months 1982 £ million
Turnover	1,332.5	1,033.8
Profit on ordinary activities before taxation	113.2	131.8
Profit on ordinary activities after taxation	74.8	73.5
Cash flow from operations	96.2	110.9
Capital expenditures	236.9	138.0

Extracts from the Chairman's Statement:

The third quarter results were an improvement over the second quarter. The main profit centres continue to be our oil and gas producing operations in Indonesia, the North Sea and Western Canada. Marketing operations in the Western United States and the U.K. also had a profitable third quarter, but our large refining and marketing interests in Eastern Canada continue to be disappointing.

The main projects in our two year expansion and modernisation programme have now been completed and should begin to have an impact on profits in the fourth quarter. The two new LNG trains in Indonesia and the catalytic cracking unit at the Quebec Refinery are on stream and have operated above design capacities. The LNG train damaged in an accident earlier this year has been repaired and is operating. The North Sea Maureen Field is on production and expected to reach its full capacity early next year.

"We have been informed that, subject to the requisite consents, we were successful in purchasing four units totalling one per cent of the Forties Field for a total consideration of £30 million."

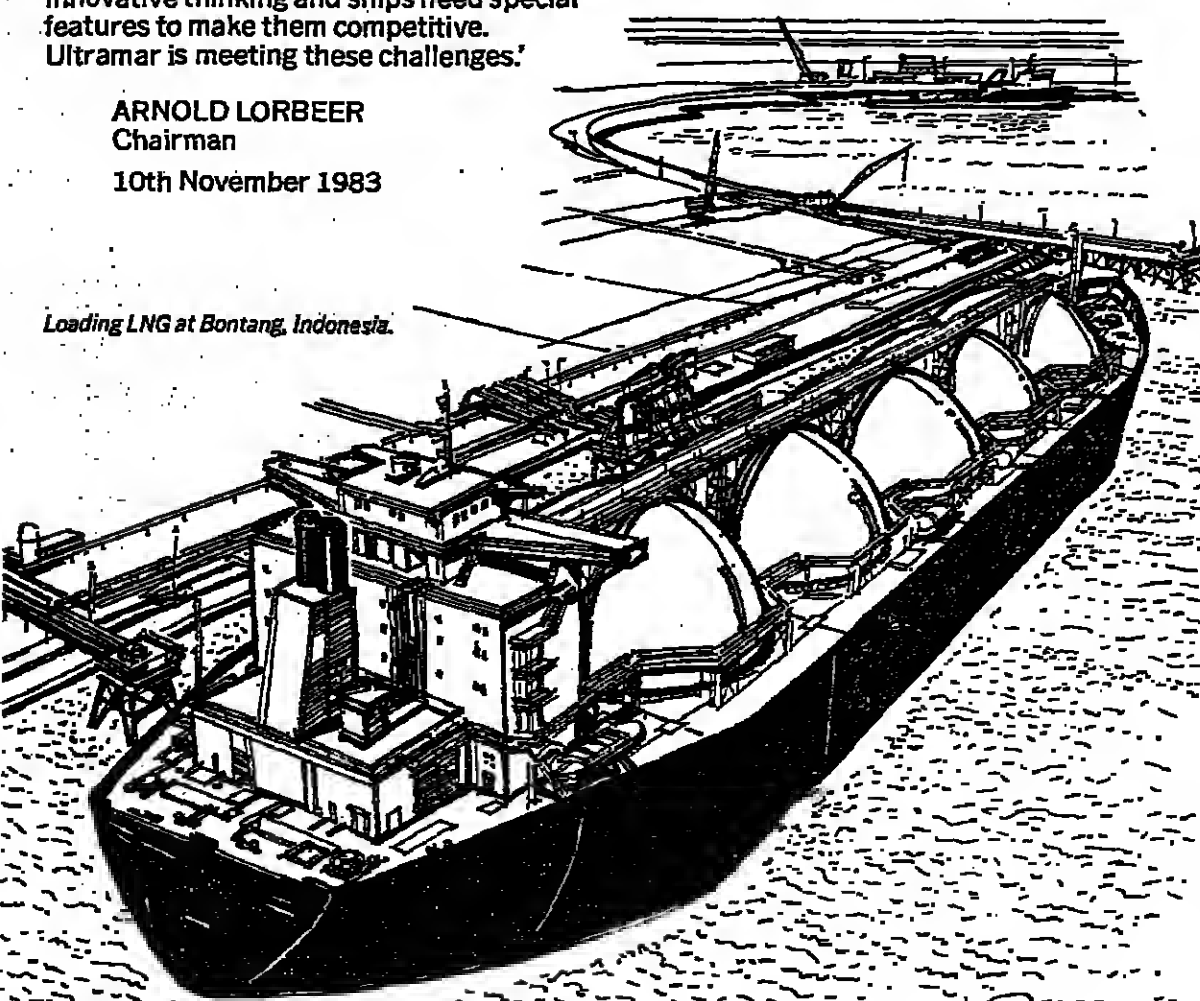
"The oil industry is gradually adjusting to the changed world, but there are still excess production, refining, marketing and transportation facilities. Economics dictate caution in the commercial development of new oil and gas discoveries; refineries have to be sophisticated or shut down; marketing is becoming more selective and requires innovative thinking and ships need special features to make them competitive. Ultramar is meeting these challenges."

ARNOLD LORBEER

Chairman

10th November 1983

Loading LNG at Bontang, Indonesia.



Martonair

Extracts from the Review by the Chairman, Mr Ronald Cartwright:

* There has been no real improvement in the level of world wide demand and, although there has been a small increase in turnover, results are very similar to those in the previous year. Profit before taxation was £4.27 million as compared with £4.15 million and, after a somewhat lower tax charge, the balance available for appropriation is £2.50 million. A final dividend of 6.55p per share is proposed making a total of 8.5p per share for the year, an increase of approximately 8%.

* Turnover increased from £39.4 million to £41.7 million of which 71% was in respect of direct exports from the U.K. and sales by overseas subsidiaries. Although trading conditions in the U.K. remained difficult, turnover was increased from £10.4 million to £11.8 million, which would appear to indicate a further increase in market share. In most of our overseas markets, pressure on margins has continued and, although European exchange rates were generally more favourable in the early part of the year, the advantages were somewhat less in the second half.

* In recent months, a number of new products have been added to our range which, we anticipate, will enable us to further improve our market share. Further successful developments have been made in the application of electronics and simple robotics and considerable interest is being shown in our new range of modular robotic units.

* There are signs of increased activity in some of our more important markets and we expect this to be reflected in our turnover in the second half of the financial year. We remain very confident of the continuing growth potential of the Group.

MARTONAIR INTERNATIONAL p.l.c.

Manufacturers of pneumatic control equipment

Principal translation and conversion exchange rates used by the Group are:

	30th September 1983	30th September 1982	31st December 1982
£1 equals US\$	1.50	1.70	1.62
£1 equals Can\$	1.84	2.09	1.99

Operating Results	First Nine Months 1983	First Nine Months 1982
Sales of oil (barrels per day)	209,600	175,300
Oil refined (barrels per day)	81,800	87,800
Oil produced (barrels per day)	9,200	9,200
Gas produced (thousands of cubic feet per day)	151,900	173,700
Gross wells drilled	104	111
Oil and gas wells completed (in which the Group has varying interests)	71	64



Ultramar

Morgan House, 1 Angel Court
London EC2R 7AU

For a copy of the full Review of Group Financial Results and Operations for the Nine Months to 30th September 1983 please complete and return the coupon to the Company Secretary at the above address.

Name _____

Address _____

FT

BRITISH-BORNEO PETROLEUM SYNDICATE, P.L.C.

INTERIM REPORT FOR THE HALF YEAR TO 30th SEPTEMBER 1983

At a meeting of the Board of British-Borneo Petroleum Syndicate, P.L.C. held today it was resolved to pay an interim dividend of 5.0p (1982/83 4.35p) per 10p unit of stock. The dividend will be paid on 16th December 1983 to stockholders registered at the close of business on 15th November 1983.

Following the changes in accounting policy referred to in the annual Report and Accounts for the year to 31st March 1983 the results for the half year to 30th September 1983 have been adjusted. The principal adjustments are (1) Unrealised losses of £210,506 on investments held by the Parent Company have been deducted from Profit on dealing activities, (2) Unrealised Exchange Profits on Currency Conversions of £68,788 have been brought into Profit and Loss Account, (3) Provision of £27,917 has been made for Amortisation of Oil and Gas Producing Properties. For the half year to 30th September 1983 Profit on dealing activities includes a credit of £43,072 in respect of unrealised losses on investments recovered since 31st March 1983.

The unaudited results, based on historic costs, for the half year to 30th September 1983 are as follows:

	Half year to 30th September 1983	Half year to 30th September 1982	Year to 31st March 1983
		(Adjusted)	
Profit on dealing activities	£275,802	£46,902	£304,111
Short Term Interest receivable and other income	67,468	32,787	106,842
Income from Investments	688,205	607,824	1,025,533
Income from Oil and Gas Producing Properties	82,215	18,549	195,060
Exchange (Loss)/Profit on Currency Conversions	(2,564)	63,788	25,333
Amortisation of Oil and Gas Producing Properties	1,139,227	792,210	1,768,879
Administration Expenses	(32,432)	(27,917)	(58,834)
Consultants Fees	(57,561)	(54,557)	(111,801)
Interest payable	(28,428)	(31,545)	(93,352)
Expenditure on Canadian Oil and Gas Exploration Ventures	(154,432)	(190,489)	(346,781)
	(1,937)	(2,458)	(4,773)

Profit on Ordinary Activities before Taxation	855,476	435,247	1,154,338
Taxation	(290,695)	(194,887)	(572,760)
Distributable Profits	564,781	240,360	581,578
Dividends	225,000	185,750	576,000
	£339,781	£54,610	£205,578

Net Assets of the Company and its Subsidiaries at 31st March and 30th September 1983, were as follows:

	30th September 1983 (Unaudited)	31st March 1983 (Audited)
Fixed Assets		
Oil and Gas Interests	£272,296	£294,896
Listed Investments held by subsidiary (Market Value £1,179,980 March 83 £1,009,558)	581,786	581,786
	854,082	876,682
Net Current Assets		
Listed Investments (at lower of cost or Market Value)	3,043,622	3,032,071
(Market value £18,064,187 March 83, £14,455,418)		
Unlisted Investments (at cost)	173,197	116,682
Sterling Certificate of Deposit	1,103,439	968,129
Cash at bank		
Other (Debtors less liabilities falling due within one year)	58,593	(490,421)
Net Current Assets	4,338,842	3,976,461
Total Assets less Current Liabilities	5,192,924	4,853,143
Less: Long Term Bank Loans	2,618,301	2,618,301
	£2,574,623	£2,234,842

The above financial information does not amount to full accounts within the meaning of Section 1 of the Companies Act 1981. The results for the year to 31st March 1983 have been extracted from the full accounts which received an unqualified auditors' report and have been filed with the Registrar of Companies.

The total market value of the listed investments, shown under Fixed and Current Assets, was £19,244,147 at 30th September 1983 and £15,494,876 at 31st March 1983 showing an unrealised appreciation of £15,658,739 and £11,551,119 respectively.

By Order of the Board

RUSSELL LIMBEE

Secretary

10th November 1983

Pembroke House, 40 City Road, London EC1Y 2AD

Pericom to join USM via placing

By William Dawkins

Pericom Data Systems is to become the latest computer-related company to join the Unlisted Securities Market.

It was founded in 1975 by its current chairman, Mr Ron Cragg, and manufactures and markets a range of terminals which are designed to be fully compatible with most computers on the market. They enable machines of different designs to converse. Pericom's customers include British Telecom, BP, Shell and the Ministry of Agriculture, Fisheries and Food.

The company will be coming to the USM via a placing with institutions and private clients by brokers Capel Cure Myers and Albert E. Sharp of Birmingham. The issuing house is Barclays Merchant Bank.

Following the placing of about 25 per cent of the enlarged equity, Mr Cragg will retain his majority stake in the company. Although he will be selling a small proportion of his own holding, none of the other four directors are planning to sell their shares in Pericom.

ICPC now holds about 35 per cent of the equity, but it is not known how much of that it will be placing.

In the year to September 30 1983, Pericom made £585,000 before tax on a turnover of £7.2m. Pre-tax profits have risen steadily from £52,000 in 1979. The company is making no profit forecast for the current year, but it reports an "encouraging level of orders".

Pericom is likely to come to the market on a fully-taxed historic multiple of just over 25, which points to a market capitalisation of around £12m.

Futura profit

A profit, albeit small, against a loss was made by Futura Holdings in the six months to July 9 1983. Turnover for the period was £156m compared with £148m and the taxable surplus was £14,443 compared with a £17,651 deficit.

Production volume of this footwear manufacturer and distributor, has increased slightly, and it is hoped that this will be maintained. The directors anticipate a trading profit for the year similar to the £335,000 earned in 1982, and have declared an increased interim dividend of 1.5p against 1.512p.

Tax for the opening period was £7,510 (credit £3,797) leaving a net profit of £8,833 (deficit £3,472) equal to earnings per share of 0.66p (loss 1.37p).

UK COMPANY NEWS

BIDS AND DEALS

Siebe jacks up Tecalemit bid terms

BY RAY MAUGHAN

Siebe Gorman has set a ceiling and a time limit on a revised offer with £18.3m for Tecalemit, the garage equipment manufacturer. However, although Tecalemit has not responded formally to the increased terms, and will not do so until the offer documents are published, there was every indication yesterday that the group would continue to resist Siebe Gorman's bid.

The new terms now comprise a straight option between all equity and all cash. The equity offer is made up of three new Siebe shares for every 20 Tecalemit stock units, amending the earlier five-for-four basis of exchange.

Taking Siebe at 357p, down 1p yesterday, these revised terms value Tecalemit at 53.55p per stock unit and the whole group at £18.3m. The alternative is

now a straight cash offer of 890p for every 20 Tecalemit stock units, which values each unit at 49.5p. The cash alternative has been underwritten at 330p per Siebe share, or a 7 1/2 per cent discount to the prevailing market price.

The bidder is also forecasting a dividend increase of 11.2 per cent for the year to March 31 1984 to 9.45p net per share, or 13.5p gross per share. Accepting Tecalemit stock holders would be entitled to retain the declared 0.8p net per unit and therefore the income uplift to those holders taking Siebe's equity would be 38 per cent.

Siebe says it will not increase this offer and that it will lapse on December 2 unless it has gone unconditionally to acceptance. It points out that its share offer

represents a rise of 84 per cent on Tecalemit's stock price prevailing before the original offer, and that the cash offer represents a 70 per cent improvement.

Full acceptance of the equity offer would entail the issue of 4,692m new Siebe shares which would amount to a quarter of the enlarged ordinary capital. Siebe acquired 1,200m Tecalemit stock units in the market, in two tranches, which add up to 3.75 per cent of the equity. It already held 15.57 per cent, including 6.94 per cent acceptances.

As the Tecalemit board weighed up the revised approach, it pointed out that Siebe had not said anything about its profits for the half year ended September, which would normally be published in December—nor given any indication of the anticipated

results for the full financial year. The defence insists there is no commercial logic to the deal and in the absence of a forecast the value of the bidder's shares is therefore "vulnerable". Moreover, unless Siebe increases its dividend beyond the new distribution forecast, accepting shareholders would suffer a reduction in income next year.

Siebe acknowledges that it would have to lift next year's dividend by about 11 per cent once more to make up any known shortfall.

Finally, the Tecalemit board says that the cash offer "does not do justice to stockholders since it does not fully reflect either the recovery to date or the asset value and the longer term prospects".

3i backing new team in Meggitt diversification

BY RAY MAUGHAN

A new management team, backed by investors in industry (3i), will be appointed to the board of loss-making machine tool distributor Meggitt Holdings. The move is part of a group into the electronics and energy markets.

Mr Kenneth Coates and Mr Nigel McCorkell will be resigning from the board of Meggitt Holdings in the near future to take up the posts of managing director and finance director respectively.

3i and Mr Coates and Mr McCorkell have acquired an aggregate 14.997 per cent stake in Meggitt from the board, at 30p per share, and 3i will be tendering for a similar stake to other shareholders at the same price. The quota, suspended at the beginning of the month at 38p, should be restored this morning.

Following the tender, 3i will underwrite a one-for-one rights issue, again at 30p per share, and the purchasers will take up their own entitlements to 1.3m new ordinary shares. Arrangements have been made to sub-underwrite the remainder. On completion, Mr Coates and Mr McCorkell will each hold 4.99 per

cent of the enlarged equity and 3i will have a 18.996 per cent stake.

Net rights issue proceeds will amount to £1.3m from which Meggitt will draw £500,000 to repay bank overdrafts which have resulted from past trading losses. The board estimates that the group lost £250,000 in the year to October against a £370,000 deficit in the previous year.

Following the extraordinary meeting which will be convened to sanction the rights issue, Mr J. King, Mr C. Maddox and Mr J. Nash will resign from the board. The present chairman, Mr J. Tyler, will remain in that position and it is expected that a non-executive director will be appointed shortly.

An executive share incentive scheme is to be created, comprising the grant of options to subscribe for up to 600,000 new shares at the prevailing market price. Mr Coates and Mr McCorkell will each be granted an option to subscribe 250,000 new shares.

Following the completion of these proposals, Mr J. Nash, Mr Tyler will become brokers to the group in place of Laurence, Frost.

Atlanta Baltimore £3.1m agreed bid for Construction

Atlanta, Baltimore and Chicago Regional Investment Trust has launched an agreed £3.1m takeover bid for fellow investment trust Construction Holdings.

The terms of the offer are: for each ordinary Construction share ordinary Atlanta shares to 110 per cent of Construction asset value; new 7 per cent convertible preference shares to 110 per cent of Construction asset value; new 7 per cent convertible preference shares to the value of 110 per cent of Construction's asset value.

The board of Construction has put its weight behind the offer and intends to accept in respect of 38 per cent of the equity. The asset value of the target company is £2.7m.

Atlanta was itself the subject of a bid when Ansbacher Morgan Credit gained equity control earlier this year. The company later tried to acquire British Industries & General Investment in which it was the face of a rival offer from London Investment Trust.

Mr Tony Cole, who took executive control following Morgan's offer, said yesterday that "this is the first step in expanding Atlanta's capital base. This acquisition will enable us to

increase funds under management by Atlanta Fund Managers through the liquidation of Construction Holdings."

The terms of the offer are: for each ordinary Construction share ordinary Atlanta shares to 110 per cent of Construction asset value; new 7 per cent convertible preference shares to 110 per cent of Construction asset value; new 7 per cent convertible preference shares to the value of 110 per cent of Construction's asset value.

Downbrae Holdings has taken another step in its rationalisation programme through the sale of the group's profitable activity at Tamworth.

Steel Profiles is being sold to Lloyds Fabrications (1982) with effect from December 1 1983. The plant and stock has been sold at a written down value and cost respectively, realising approximately £250,000, which will be paid in cash.

Downbrae will retain the property, which will be subject to a 25 year lease. The overall benefits to the group are a £400,000 reduction in borrowings, together with an annual income from the property of £50,000.

BIDS AND DEALS IN BRIEF

The further and final allotment of shares in Management Agency and Music has been made, in accordance with the March acquisition agreement of its 75 per cent interest in Research Recordings.

Under the acquisition terms, upon certification of the accounts of RR for the year ended April 30 1983 a further allotment of a maximum of 375,000 ordinary shares, valued at 115p per share, would be made to the vendor, Mr Michael Abraham.

This maximum was dependent upon the profits of RR—before tax and after adjustments for items which were considered to be of a non-recurring or extraordinary nature for the year 1982-83 being not less than £250,000.

This condition has been satisfied and accordingly the maximum number of shares has been allotted and the full consideration thereby satisfied.

By close of business on November 9 the offer by Prichard Services Group for Spelco Groves has been accepted by holders of 30.24m Spring Grove ordinary (91.2 per cent). Prichard will compulsorily acquire the balance of shares on the same terms as those of the offer.

Boots Drug Stores (Holdings) plans to offer 94,550 shares for all of Boots Drug Stores (Canada) preferred shares. Boots Holdings said the offer will be conditional on a 90 per cent acceptance, and that the purpose of the offer was to eliminate the small minority of Boots Canada shareholders. This would turn into a wholly owned unit of Boots Holdings.

Boots Holdings owns all of the ordinary shares and 30 per cent of the preferred shares of Boots Canada, or 98.2 per cent of voting rights. A successful bid would cost £460,000.

Terms have been suggested whereby East-Ed will offer to acquire the issued share capital of Danish Bacon, which it does not already own.

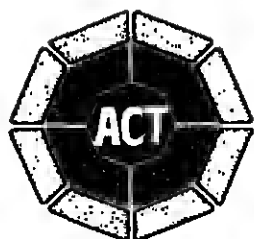
It is proposed to implement the acquisition by means of a Scheme of Arrangement. Danish Bacon shareholders will be offered 115p cash in consideration of cancellation of each "A" ordinary share, 85p cash in consideration of cancellation of each preference share and 115p cash for each "B" ordinary share.

Danish Bacon directors (excluding the five directors who also represent East-Ed), and their

advisers consider the terms fair and reasonable and propose to recommend all "A" and "B" preference holders in vote in favour of the Scheme of Arrangement.

"B" offer and all shareholders to vote in favour of the Scheme of Arrangement.

Owners' Abroad Group has agreed terms to purchase a Boeing 727-217 aircraft from Canadian Pacific Air Lines for £15,873,000 (approximately £4.51m). The aircraft will be leased to Dan-Air from the date of delivery to October 31 1991, subject to Dan-Air's right to terminate the lease at six months' notice on or after the fifth anniversary of the delivery date or at three months' notice from November 1 1990. The deal is subject to shareholders' approval.



Applied Computer Techniques (Holdings) plc

Interim Results

Unaudited Interim Results for the half year ended September 30th 1983, are as follows:

	6 months to September 30th 1983 £000's	6 months to September 30th 1982 £000's
Turnover	20,016	8,026
Profit before tax	1,813	791
Profit after tax	1,259	475
Ordinary Dividends	67	34
Earnings per share	9.34p	4.23p
Ordinary Dividend per share	0.50p	0.30p

Growth

In profits came primarily from distribution, software and maintenance.

Software

and maintenance currently account for about 40% of group profits.

Apricot

orders exceeded best expectations with a backlog of 10,000 orders worldwide. First month of production 1,000 machines already delivered.

Prospects

for the second half of our financial year indicate further record results.

Foundations

have been laid for ACT to become a major integrated computer company with the skills and expertise to provide for the information processing requirements of a wide range of customers at home and abroad.

Applied Computer Techniques (Holdings) plc
ACT House, 111 Hagley Road, Edgbaston, Birmingham B16 8LB.
Telephone: 021-454 8585, Telex: 339396

Henry Ansbacher Holdings PLC

Interim Statement

Interim unaudited results for the half year ended 30th September, 1983

	Half year ended 30th September 1983	Half year ended 30th September 1982
Turnover (excluding Banking Division)	£2,000	£2,000
	5,247	4,578
Operating profit		
Banking (disclosed profit)	561	458
Insurance broking	573	771
Shipbroking	161	129
Trust management	179	172
Metal broking	61	—
	1,535	1,530
Less: Holding company interest	(82)	122
Other central costs	(305)	(354)
	(387)	(232)
Profit before taxation	1,148	1,298
Taxation	(282)	(256)
Profit after taxation	866	1,042
Minority interests	(17)	(29)
Profit attributable to shareholders	849	1,013
Disclosed earnings per share		
Net basis	3.3p	4.1p
Nil basis	3.9p	4.9p

The results for the first half year reflect rapidly increasing activity in the merchant bank Henry Ansbacher & Co. Limited, which has absorbed the costs involved in setting up two international offices and has still performed above expectations. Corporate finance income in particular has been strong, and expansion looks set to continue in the second half year. Insurance broking, on the other hand, is still suffering, as is Shipbroking, from a very depressed marine market, which has a long way to recover before it returns to normal conditions. Trust management has performed steadily, but Metal broking has had to absorb the costs of moving to new offices. Central costs have been inflated by termination payments and the cost of unused premises as operating divisions have moved.

Prospects for the second half year are reasonably encouraging, although major improvement throughout the Group will only come if and when world trade picks up, and the shipping industry and metal markets come out of their current very depressed state.

Henry Ansbacher Holdings PLC

One Noble Street, London EC2V 7JH

Unilever results

The Directors of Unilever announce the results for the third quarter and for the first nine months of 1983, and the interim Ordinary dividends in respect of 1983.

UNILEVER COMBINED RESULTS ON AN HISTORICAL COST BASIS (£ millions)

Third Quarter		Increase/ (Decrease)		Nine Months		Increase/ (Decrease)
1983	1982			1983	1982	
3,381	3,220	5%	SALES TO THIRD PARTIES	10,071	9,748	3%
213	200	7%	OPERATING PROFIT	606	587	3%
10	10		Concern share of associated companies' profit	31	37	
1	—		before taxation	2	2	
(5)	(13)		Income from trade investments	(28)	(35)	
			Interest			
(17)	(19)		Interest on loan capital	(50)	(54)	
12	8		Other interest	22	19	
219	197	11%	PROFIT BEFORE TAXATION	610	591	3%
(100)	(87)		Taxation on profit of the year	(277)	(268)	
—	—		Taxation adjustments previous years	—	4	
(11)	(10)		Outside interests and preference dividends	(28)	(26)	
108	100	8%	Profit attributable to ordinary capital	305	301	1%
(3)	—		Difference on translation of 1983 results at end September 1983 rates of exchange	(11)	—	
106	100	5%	PROFIT ATTRIBUTABLE TO ORDINARY CAPITAL	294	301	(2)%
34	42		—PLC	121	145	
71	58		—N.V.	173	156	
28.27p	26.92p	5%	Combined earnings per share — per 25p of capital	79.15p	81.03p	(2)%

Exchange Rates The results for the quarter and the first nine months and the comparative figures for 1982 have been translated at comparable rates of exchange. These are based on £1 = F1.4.23 = U.S.\$1.61, which were the closing rates of 1982. An exception has been made for the results for the first nine months of 1982, which have been translated at the rate of £1 = F1.4.41 = U.S.\$1.49.

Results

In the third quarter of 1983 sales volume was 3% higher than in the corresponding quarter of 1982. Sales value was 5% higher. Operating profit was up by 7%.

In Europe results were considerably better than in 1982 and sales volume in total rose by 2.5%. All consumer groups had improved profits, particularly frozen products, food and drinks and personal products. Of the industrial groups, animal feeds, chemicals and paper, plastics and packaging did better. The results of the transport group were however disappointing.

In North America profits and sales volume were better than in 1982; both Lipton and National Starch performed excellently in the quarter.

Trading conditions in UAC International's main areas of operation continued to be adverse; in consequence sales volume and profits suffered in comparison with the third quarter of 1982.

Our businesses throughout the rest of the world continued to make a substantial contribution to the company's results; their total sales volume and profits were better than in 1982.

The higher income from other interest reflects the considerable increase in net liquid funds.

DIVIDENDS

The Boards today declared interim dividends in respect of 1983 on the Ordinary capitals at the following rates which are equivalent in value at the rate of exchange applied in terms of the Equalisation Agreement between the two companies:

PLC per 25p Ordinary share — 10.57p (1982: 9.98p)
NV per FL20 Ordinary capital — FL4.44 (1982: FL4.44)

The PLC interim dividend will be paid on 23rd December, 1983 to shareholders registered on 8th December, 1983.

The NV interim dividend will be payable as from 20th December, 1983.

For the purpose of equalising PLC's and NV's dividends under the Agreement, the Advance Corporation Tax ("A.C.T.") in respect of any dividend paid by PLC has to be treated as part of the dividend. PLC's 1983 interim dividend now announced has been calculated by reference to the current rate of A.C.T. (3/7ths); if the effective rate applicable to payment of the dividend is different the amount will be adjusted accordingly and a further announcement made.

10th November, 1983

Unilever Quarterly Results are reprinted in leaflet form. If you wish to be included in the mailing list for these leaflets please write to: Public Relations Department, P.O. Box 68, Unilever House, London EC4P 4BB.

Part of everyday life, in 75 countries.

GTE Finance N.V.

(Incorporated with limited liability in the Netherlands Antilles)
(Wholly owned indirect subsidiary of GTE Corporation, U.S.A.)

Successfully completed dual currency bond issue of September 5th, 1983.

AMOUNT OF ISSUE:
SFR 165,000,000 (US \$74.3 million)

REDEMPTION VALUE:
US \$99,000,000 in 1993

Represents 6th public Eurobond issue without guaranty.

Financial information for the fiscal year ended January 31st, 1983

Total Assets: US \$1.178 Million
(87% invested in U.S.A.)
Shareholder's Equity: US \$376 Million
Net Income: US \$55 Million

Copies of the Annual Report available from:

GTE Finance N.V. GTE International
Apna Plaza, Schouwburgweg 28 7, Place du Molard
Curacao, Netherlands Antilles 1204 Geneva, Switzerland

COMPANY NEWS

Better performance reflected in Bank of Ireland profit

SOME RECOVERY has been made by the Bank of Ireland in the first six months to September 30 1983, but "significant further progress" will be necessary to restore the rate of return on capital to that achieved in earlier years.

Group trading profit moved up from £106.5m to £134.5m, reflecting improved performance in the bank and in the instalment credit subsidiaries, with a continued satisfactory performance in the merchant bank. The bank contributed £25.5m (£21.4m), subsidiaries £700.0m (£600.0m). The balance before tax rose from £21.6m to £22m on a historical basis, and from £1.6m to £12.2m after CCA adjustments.

The trading performance and the trend in inflation in the second half should enable the group to rebuild some of the capital base eroded by Government levies which have severely hit the second-half results over the past three years, the directors state. "Provided the Government does not again impose a levy," they stress.

Historical profit attributable came to £22.9m (£19.1m) for earnings of 35p (24.6p). The interim dividend is 5.5p against the equivalent of 5.33p.

There was some reduction in overall loan loss provision of £20.7m (£22.4m) despite a need

for increases in the agricultural sector.

The directors are optimistic about the future results of the UK instalment finance company, British Credit Trust. In the half-year it made a profit of £1.5m, against a loss of £400,000, and in the current term sales are good. And with falling interest rates they expect improved results from this company in the next two years.

Comment

Whether you look at the current cost or the historic cost pre-tax profit, the result is a welcome, if modest improvement from the Bank of Ireland. The share price rose 15p to 285p despite only a notional improvement to the interim dividend at 5.5p. Lower interest rates have helped instalment credit sales. Liquidity is improved and the Bank has had less recourse to money markets in this period. £127.1m was added to the revenue reserves compared with a reduction of £123.2m for the same period last year. The bank's cautious optimism this time last year was not borne out by a reduction in the size of the round improvement expect historic pre-tax profits of around £20m for the year. The dividend will depend on the size of the government tax levy from which the bank is unlikely to escape.

John Beales edges ahead

Taxable profits of John Beales Associated Companies rose marginally from £217,000 to £220,000 for the half-year to September 19 1983. Sales of this underwear and outerwear manufacturer reached £9.6m, against £8.05m.

The board is confident that results for the year as a whole will show an increase. Sales of this year's £481,000 pre-tax, although the level of improvement depends almost entirely on the company's ability to sustain adequate margins.

The year-end date in future will be May 31 and the current period is therefore being extended by 11 weeks to end May 1984.

The net interim dividend is stepped up from 1p to 1.15p per 20p share—last year's final was 2p. Mid-term earnings per share were 5.7p (5.6p) basic and 5.2p (same) fully diluted.

Trading profits were unchanged at £181,000. Interest and property income added £75,000 (£69,000) and £1,000 (£2,000) respectively, but interest payable took £37,000 (£35,000).

The year-end date in future will be May 31 and the current period is therefore being extended by 11 weeks to end May 1984.

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MINING NEWS

Echo Bay gold output on target despite shortfall

BY GEORGE MILLING-STANLEY

PROBLEMS WITH the treatment plant led to a 10 per cent reduction in gold output at Echo Bay Mines during the third quarter. This produced net profits for the three months of C\$1.69m (\$920,000), down from the second quarter level of C\$2.14m.

However, the early completion of the Canadian company's C\$6m expansion programme should enable it to make up the shortfall and still meet its production target of 120,000 ounces of gold for the year.

The latest profit, struck after the payment of C\$3.6m in dividends on preferred shares, brings the total for the first nine months of 1983 to C\$5.2m. Comparisons with the previous year are not relevant as Echo Bay's Lepid mine, at Contwoyo Lake in Canada's Northwest Territories, did not come into commercial production until October 1 1982.

The mine milled an average of 895 tons of ore a day during the third quarter, down from the 971 tons rate of the three months to June.

Mr John Zigartick, president, said the decline in milling rate was caused by "a malfunction of the tertiary ore crushing process."

The average mill head grade in the third quarter was 0.344 oz (10.7 grammes) of gold per ton, compared with 0.383 oz in the second quarter. Gold recovery has been running at a rate of 94.4 per cent recently, compared with the design rate of 92.5 per cent.

The expansion programme, originally scheduled to be finished by the end of this year, was completed on November 1. This will lift gold production capacity from 121,000 oz to 140,000 oz per year.

Echo Bay sold 50,000 oz of gold at an average price of US\$420 per ounce in the third quarter, compared with 29,500 oz at a price of US\$424 in the second quarter.

The company has also sold forward 10,200 oz of expected fourth-quarter output at US\$434, 140,000 oz of 1984 production at US\$491.

A special meeting of shareholders of IU International, the U.S. diversified services group which controls Echo Bay, held by IU will be issued to IU holders on a one-for-one basis, and any shares not taken up will be sold in the market. The offer is expected to be final to holders in the U.S. and Canada.

The main feature of the latest edition of the Register of Australian Mining 1983-84, one of the most useful reference works on the industry, is a marked expansion in the size of the sections covering gold exploration.

Coverage of this activity takes up almost twice the space of previous editions, reflecting the boom which is taking place in Western Australia and Queensland.

Mr Ross Louthan, editor, reports a plea for greater communication on the part of the industry to counter the efforts of the social minority of the population which is opposed to the mining business.

The Register is available from Australian Consolidated Press, GPO Box 4988, Sydney, New South Wales, Australia. 2001, price A\$90 or A\$110 for the overseas airmail edition.

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Friday November 11 1983

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WALL STREET

Pace of the
advance
slows down

THE announcement of Wednesday's successful auction of Treasury securities helped Wall Street's financial markets again yesterday. But investors remained cautious in both the fixed interest and stock markets and gains were of modest proportions, writes Terry Byland in New York.

The bond market strengthened at the end of the session awaiting news from the auction of 30-year bonds. With markets closed today for Veterans Day, dealers were earlier unwilling to take on board any sizeable lines of debt securities.

Leading stocks quickly extended their gains of the previous day when trading opened, but the pace soon slowed down. Turnover showed an increase and buying support spread to both the American Stock Exchange and the Nasdaq market where the broad range of smaller issues are traded.

The Dow Jones Industrial average closed up 3.35 at 1,235.87.

But the advance lacked conviction and the second line issues were left out of the picture as the bond market quiet-

ened down ahead of the holiday week-end.

AT&T topped the active list with turnover boosted by a substantial block trade but the price was 3/4 off at \$63 3/4. IBM jumped 1 1/4 to \$125 1/4 as investors decided that the recent shakeout had been overdone. National Semiconductor at \$52 1/4 gained 1 1/4 and other technology issues to move ahead included Honeywell, \$2 up at \$128, and Texas Instruments 3/4 higher at \$128 1/4.

Other strong features included General Dynamics, 1/2 up at \$56 1/4 after announcing higher profits for the third quarter.

ITT at \$41 1/4 and General Motors at \$75 1/4 were both a shade lower in their ex-dividend form. Chrysler added 3/4 to \$26 1/4 and Ford 1/4 to \$55 1/4.

Minnesota Mining, 1 1/4 higher at \$86 1/4, and Monsanto, 3/4 up at \$108 1/4, stood out well among the industrial majors.

A major casualty on the reporting front was Walt Disney productions which fell 1 1/4 to \$47 1/4 after a heavy setback in profits.

In the oil sector, Diamond Shamrock Corporation and Standard Oil of Ohio both fell back as they were heavily traded following rumours that the Alaskan Mukluk prospect, in which both have a major stake, may not produce the quantity of oil originally expected.

Diamond Shamrock traded \$1 off at \$23 while Sohio was \$1 1/4 lower at \$48 1/4.

Airlines looked mixed as profits were taken after a period when the sector has outperformed the market.

Pan American slipped back by 3/4 to \$7 1/4 and American Airlines shed 3/4 to \$35.

Rail stocks, too, looked mixed with Burlington Northern edging ahead by 3/4 to \$103 1/4 but CSX, 5/4 off at \$23 1/4.

Alexander & Alexander, the insurance broking group, turned 3/4 higher to \$19 1/4 after disclosing a turnaround into profit.

In the bond market, the 30-year bonds due for auction later in the session, traded on a yield only basis at 11.82 per cent, compared with 11.74 per cent late on Wednesday. The existing long bond moved in tandem, standing at 10.2 1/2.

The 10-year notes priced at 9 1/2 in Wednesday's auction edged up to par in yesterday's market. Customer repurchases of \$2bn from the Fed had little effect, and neither did \$1bn in coupon purchases.

But helping the mood was an easing in the Federal funds rate from 9 1/4 per cent when the Fed intervened to 9 1/8 per cent.

However, dealers stressed that the bond market was settling itself down ahead of the long holiday weekend. Treasury bill rates at 8.75 per cent for three months and 8.93 per cent for six, showed little change.

LONDON

Gilts are
again to
the fore

CONTINUED optimism on the outlook for UK inflation combined with yields considerations produced another good performance in London for British funds.

Short dated gilts ended with gains to around 1/4 point, and occasionally more, in the absence of a top stock. Rises in later maturities ranged to 3/4 in the 2008 area while index linked stocks added up to 1/4 point.

Leading shares eased marginally in light trading. The Financial Times industrial ordinary index which was up 2.3 at its first calculation in response to Wall Street's overnight performance subsequently drifted lower ending a net 1.2 lower at 720.6.

Leading oil shares had a rather subdued session although Shell added 4p to 570p and Ultramar 10p to 625p in response to satisfactory third quarter trading statements.

Details, Page 37; Share information service, Pages 38-39.

AUSTRALIA

A VIGOROUS Sydney start fell off, particularly among resource issues, when lower than expected demand was encountered from abroad. Hong Kong investors, prominent in the market on Wednesday, failed to follow through with fresh purchases.

The industrial index breached the 900 mark to a peak of 904.5, a gain of 6.1. Lend Lease put on 15 cents to \$54.65 and News Corporation continued 10 cents upward at \$58.10. ANZ Bank added 4 cents to \$55.88 but its Melbourne rise was double that, albeit on lower volume.

HONG KONG

RENEWED weakness in the Hong Kong dollar set off a bout of selling as nerves sharpened ahead of Sino-British talks next week on the colony's future. The Hang Seng index relinquished 28.49 to 837.27, although volume remained relatively light.

Reports of a Chinese deadline for accord by next September and suggestions of a UK concession on its administrative presence did not help. Hongkong Land shed 22 cents to HK\$2.60. Jardine Matheson 80 cents to HK\$10.50 and China Light 50 cents to HK\$13.40.

SINGAPORE

A RALLY in Singapore, muted in extent and achieved on thin turnover, was ascribed more to technicalities than any improved sentiment, and by no means all the day's price improvements were maintained by the close.

With the Straits Times industrial index 7.64 better at \$28.09, the strongest gains were to be found off the usual list of market leaders. Taiping Textiles jumped 21 cents to S\$1.97 in busy dealings.

SOUTH AFRICA

GOLD SHARES remained firm in Johannesburg and provided the impetus to take the broader range of the market higher by the close.

Of the higher priced producers, President Steyn rose R3 to R49. Mining financials shadowed golds, with Anglo American up 15 cents at R19.40 but other miners were mixed where traded.

CANADA

THE higher trend seen in Toronto over the previous two sessions carried over into yesterday's trading with early rises over a broad range of the market.

Advances in gold issues were again to the fore with rises also seen in the oils and metals sectors.

A similar firmer tone in Montreal was led by the bank and industrial sectors.

TOKYO

Hitachi
heads list
of woes

A PLETHORA of unfavourable factors, including reports that Hitachi had agreed to pay \$300m to IBM in settlement of their industrial espionage case, combined to send share prices tumbling in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow market average declined 52.88 from the previous day to close at 9,244.24. Volume shrank to 196.15m shares from Wednesday's 222.65m, reflecting waning buying interest. Declines outnumbered advances 411 to 238, with 199 issues unchanged.

The equity market hardly reacted to helpful factors such as a steep overnight gain on Wall Street and the yen's firmness against the U.S. dollar. It turned bearish on the reports of the Hitachi payment to IBM, following the settlement of a lawsuit filed against the Japanese electronic equipment giant over the alleged attempt to obtain stolen IBM computer secrets.

Hitachi denied the report, but the stock plunged Y28 to Y839 on heavy selling. Turnover amounted to 8.48m shares, the day's largest.

Many other blue chip issues lost ground on small-lot selling, with Sony slipping Y40 to Y3,440, Pioneer Electronic Y30 to Y2,740 and Matsushita Electric Industrial Y20 to Y1,870. Among conspicuous gains was Kyocera, which climbed Y70 to Y7,140.

With the approach of the settlements date for margin buying sacrifice selling hit Sanko Steamship, which fell Y8 to Y201.

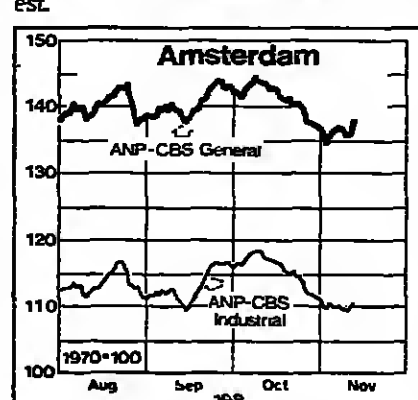
Amid growing concern over increasing margin debt pressure non-ferrous metal stocks lost strength with Sumitomo Metal Mining Y40 lower at Y1,180. Also losing ground were Kawasaki Steel, down Y3 at Y155; Mitsubishi Heavy Industries, off Y5 at Y246; Clarion, Y36 weaker at Y829; and Minebea, down Y20 at Y890.

Small capital cash stocks continued to attract buy orders, with Godo Shusei

gaining Y55 to Y830 and Hodogaya Chemical Y9 to Y378.

The bond market showed signs of a rally in the morning, spirited by a drop in U.S. interest rates and the yen's firmness, but it turned sluggish in the afternoon.

The yield on the barometer 7.5 per cent government bonds, maturing in January 1993, fell steeply to 7.735 per cent in the morning from the previous day's 7.76 per cent, but rose to 7.74 per cent later in the absence of buying interest.



EUROPE

Big three in
class of
their own

THE BIG THREE bourses left the others standing yesterday. Dutch shares joined those in West Germany and France in a potent advance, well supported in volume terms but smaller financial centres generally languished despite signs of weakness in the dollar against local currencies and a strong lead from New York overnight.

Amsterdam had the additional incentive of well-received results from Royal Dutch-Shell, which put on Fl 3.20 to Fl 135.50. Unilever, another Anglo-Dutch international announcing a better third quarter, gained Fl 3 to Fl 234. The cheer flowed through to the domestic side, taking the general index 2.6 upward at 138.3.

Heineken was muted by its chair-

man's kidnap and possible ransom implications, firming just 30 cents to Fl 121.1. Philips shook off cocoon over the lack of success of its video recorder system, rising Fl 1.10 to Fl 42.10.

But publisher Elsevier was again strong, up Fl 6 to Fl 432, and KLM drew further benefit from a London broker's recommendation, improving 90 cents to Fl 167.30. Government paper added an average 30 basis points in quieter dealings.

Late profit-taking robbed Frankfurt of some of the better gains, but by its mid-session daily calculation the Commerzbank index of 60 leaders had put on 12.7 at 1,016.1.

The recent bout of corporate failures was thus put behind the market, except for trading in Wihau which resumed after the company had turned to the courts for protection. It plunged DM 18 to DM 44 against a ranking above DM 100 until this month.

Insurer Allianz, still pondering its next UK bid move, continued DM 9 up at DM 829 - as did stores group Herten at DM 187.

Domestic hoods gained more than a half-point, allowing the Bundesbank to unload DM 72.4m of paper.

Activity in Paris picked up markedly, with the Armistice Day holiday today no deterrent: the CAC Generale index rose 1.3 to 142.1. Michelin was Ffr 15 higher at Ffr 810 and l'Oreal up Ffr 45 to Ffr 2,005.

As Creusot-Loire headed for salvation it recovered Ffr 1.80 to Ffr 50.

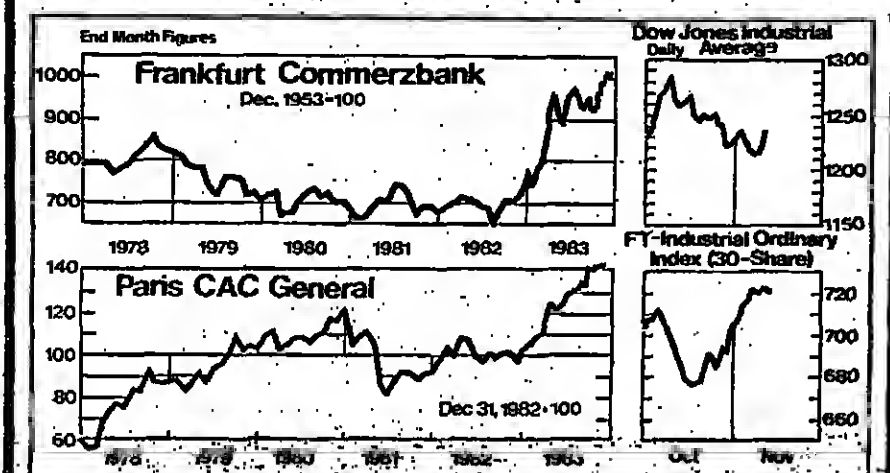
Domestic bonds held up well as news emerged of new issues aimed at raising a total Ffr 2.3bn.

A renewed squeeze on the Belgian franc against its French counterpart dampened Brussels enthusiasm. Electrolux, targeting its one-for-seven rights issue at Bfr 5,700 a share, put on Bfr 60 to Bfr 8,400; Cockerill Sambre slid Bfr 7 to Bfr 156.

A mixed Zurich showing was illustrated in chemicals where Sandoz slipped Swfr 50 to Swfr 7,125 but officially traded Hoffman-La Roche added Swfr 125 to Swfr 9,750. Domestic bonds were steady.

Stockholm made modest progress, although an earnings setback pulled it SKr 1 lower at SKr 155. Fears of new taxes dispirited Milan, with Toro off L100 at L11,000, as investors sought safety in a livelier bond market where the switch brought Treasury paper into demand. Madrid favoured only steels and chemicals.

KEY MARKET MONITORS



STOCK MARKET INDICES

	Nov 10	Previous	Year ago
NEW YORK			
DJ Industrials	1235.87	1232.52	1044.52
DJ Transport	590.43	590.15	448.89
DJ Utilities	136.71	137.04	121.03
S&P Composite	164.41	163.97	141.16

	Nov 10	Previous	Year ago
LONDON			
FT Ind Ord	720.6	721.8	631.3
FT-A All-share	449.97	448.12	387.48
FT-A 500	498.71	495.62	433.2
FT-A Ind	442.83	441.46	405.15
FT Gold mines	515.4	513.1	374.4
FT Govt secs	82.55	82.26	85.33

	Nov 10	Previous	Year ago
TOKYO			
Nikkei-Dow	9244.24	9297.1	7688.18
Tokyo SE	679.96	682.64	564.08

	Nov 10	Previous	Year ago
AUSTRALIA			
All Ord	708.9	705.8	518.9
Metals & Mins.	527.6	527.9	432.7

	Nov 10	Previous	Year ago
AUSTRIA			
Credit Aktien	53.62	54.34	47.54

	Nov 10	Previous	Year ago
BELGIUM			
Belgian SE	126.88	126.44	99.35

	Nov 10	Previous	Year ago
CANADA			
Toronto Composite	2456.9	2439.9	1876.0
Montreal Industrials	432.37	426.71	331.99
Combined	416.48	411.95	318.88

	Nov 10	Previous	Year ago
DENMARK			
Copenhagen SE	189.96	189.96	90.86

	Nov 10	Previous	Year ago
FRANCE			
CAC Gen	142.1	140.8	102.0
Ind. Tendance	151.7	149.8	122.1

	Nov 10	Previous	Year ago
WEST GERMANY			
FAZ-Aktien	341.77	337.28	233.62
Commerzbank	1016.1	1003.4	710.1

	Nov 10	Previous	Year ago
HONG KONG			
Hang Seng	837.27	866.78	857.79

	Nov 10	Previous	Year ago
ITALY			
Banca Com.	183.31	184.41	160.9

	Nov 10	Previous	Year ago
NETHERLANDS			
ANP-CBS Gen	138.3	135.7	99.2
ANP-CBS Ind	110.4	109.3	75.6

	Nov 10	Previous	Year ago
NORWAY			
Oslo SE	200.89	195.58	104.83

	Nov 10	Previous	Year ago
SINGAPORE			
Straits Times	929.09	921.45	745.49

	Nov 10	Previous	Year ago
SOUTH AFRICA			
Golds	751.6	720.1	678.9
Industrials	885.1	887.0	675.1

	Nov 10	Previous	Year ago
SPAIN			
Madrid SE	129.14	129.97	106.08

	Nov 10	Previous	Year ago
SWEDEN			
J & P	1404.47	1396.56	752.6

	Nov 10	Previous	Year ago
SWITZERLAND			
Swiss Bank Ind	352.9	353.4	269.8

	Nov 10	Previous	Year ago
WORLD			
Capital Int'l	178.4	176.9	149.5

GOLD (per ounce)

	Nov 10	Previous	Year ago
London	\$382.625	\$383.375	
Frankfurt	\$381.75	\$383.25	
Zurich	\$382.50	\$383.50	
Paris (fixing)	\$383.99	\$381.54	
Luxembourg (fixing)	\$382.00	\$379.90	
New York (Nov)	\$381.70	\$381.80	

CURRENCIES

	Nov 10	Previous	Nov 10	Previous
U.S. DOLLAR				
(London)				
\$			1.4905	1.485
DM	2.659	2.67	3.965	3.9675
Yen	234.5	235.55	348.75	350.0
FF	8.0525	8.12	12.05	12.07
Sfr	2.163	2.17	3.2125	3.225
Guilder	2.977	2.983	4.44	4.445
Lira	1611.75	1617.5	2402.0	2402.0
Bfr	54.08	54.29	80.6	80.6
CS	1.23475	1.23525	1.8395	1.8345

	Nov 10	Previous	Nov 10	Previous
INTEREST RATES				
(three month offered rate)				
£	9%	9%	9%	9%
Sfr	4%	4%	4%	4%
DM	8%	8%	8%	8%
FF	13%	13%	13%	13%

	Nov 10	Previous	Nov 10	Previous
FT London Interbank fixing				
(offered rate)				
3-month U.S.\$	9%	10%	10%	10%
6-month U.S.\$	10%	10%	10%	10%
U.S. Fed Funds	9%	9%	9%	9%
U.S. 3-month CDs	9.40	9.50	9.40	9.50
U.S. 3-month T-bills	8.73	8.775	8.73	8.775

	Nov 10	Previous	Nov 10	Previous
U.S. BONDS				
Treasury				
10% 1985	96 1/2	10.55	99 1/2	10.67
11% 1990	97 1/2	11.55	98 1/2	11.71
11 1/2 1995	100 1/2	11.67	100 1/2	11.80
12 2013	102 1/2	11.74	101 1/2	11.86

	Nov 10	Previous	Nov 10	Previous
Corporate				
AT & T				
10% June 1990	93 1/2	11.85	92 1/2	11.95
3% July 1990	67 1/2	10.85	67 1/2	10.85
8% May 2000	75 1/2	12.17	75 1/2	12.25

FT London interbank fixing			
(offered rate)			
3-month U.S.\$	9%	10	
6-month U.S.\$	10	10%	

[illegible]

CUMBRIA

DECEMBER 9, 1983

Editorial coverage will also include:

INDUSTRY	PROPERTY	ENTERPRISE ZONE	TOURISM
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of all Surveys are subject to change at the discretion of the Editor

Continued on Page 35

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 36

Salvo legal and unethical... (text continues with a list of terms and definitions related to stock dividends and distributions)

INDUSTRIALS—Continued

LEISURE—Continued**PROPERTY—Continued****INVESTMENT TRUSTS-Cont.**

OIL AND GAS—Continued

OIL AND GAS—Continued									
	Stock	Price	% Chg	Div	Yld	P/E			
125	Bearman & Co.	150ad	—	—	—	—			
126	Do Bz. N. W. 100	277 1/2	—	—	—	—			
127	Do Bz. N. W. 200	277 1/2	—	—	—	—			
128	Do Bz. N. W. 300	277 1/2	—	—	—	—			
129	Do Bz. N. W. 400	277 1/2	—	—	—	—			
130	Do Bz. N. W. 500	277 1/2	—	—	—	—			
131	Do Bz. N. W. 600	277 1/2	—	—	—	—			
132	Do Bz. N. W. 700	277 1/2	—	—	—	—			
133	Do Bz. N. W. 800	277 1/2	—	—	—	—			
134	Do Bz. N. W. 900	277 1/2	—	—	—	—			
135	Do Bz. N. W. 1000	277 1/2	—	—	—	—			
136	Do Bz. N. W. 1100	277 1/2	—	—	—	—			
137	Do Bz. N. W. 1200	277 1/2	—	—	—	—			
138	Do Bz. N. W. 1300	277 1/2	—	—	—	—			
139	Do Bz. N. W. 1400	277 1/2	—	—	—	—			
140	Do Bz. N. W. 1500	277 1/2	—	—	—	—			
141	Do Bz. N. W. 1600	277 1/2	—	—	—	—			
142	Do Bz. N. W. 1700	277 1/2	—	—	—	—			
143	Do Bz. N. W. 1800	277 1/2	—	—	—	—			
144	Do Bz. N. W. 1900	277 1/2	—	—	—	—			
145	Do Bz. N. W. 2000	277 1/2	—	—	—	—			
146	Do Bz. N. W. 2100	277 1/2	—	—	—	—			
147	Do Bz. N. W. 2200	277 1/2	—	—	—	—			
148	Do Bz. N. W. 2300	277 1/2	—	—	—	—			
149	Do Bz. N. W. 2400	277 1/2	—	—	—	—			
150	Do Bz. N. W. 2500	277 1/2	—	—	—	—			
151	Do Bz. N. W. 2600	277 1/2	—	—	—	—			
152	Do Bz. N. W. 2700	277 1/2	—	—	—	—			
153	Do Bz. N. W. 2800	277 1/2	—	—	—	—			
154	Do Bz. N. W. 2900	277 1/2	—	—	—	—			
155	Do Bz. N. W. 3000	277 1/2	—	—	—	—			
156	Do Bz. N. W. 3100	277 1/2	—	—	—	—			
157	Do Bz. N. W. 3200	277 1/2	—	—	—	—			
158	Do Bz. N. W. 3300	277 1/2	—	—	—	—			
159	Do Bz. N. W. 3400	277 1/2	—	—	—	—			
160	Do Bz. N. W. 3500	277 1/2	—	—	—	—			
161	Do Bz. N. W. 3600	277 1/2	—	—	—	—			
162	Do Bz. N. W. 3700	277 1/2	—	—	—	—			
163	Do Bz. N. W. 3800	277 1/2	—	—	—	—			
164	Do Bz. N. W. 3900	277 1/2	—	—	—	—			
165	Do Bz. N. W. 4000	277 1/2	—	—	—	—			
166	Do Bz. N. W. 4100	277 1/2	—	—	—	—			
167	Do Bz. N. W. 4200	277 1/2	—	—	—	—			
168	Do Bz. N. W. 4300	277 1/2	—	—	—	—			
169	Do Bz. N. W. 4400	277 1/2	—	—	—	—			
170	Do Bz. N. W. 4500	277 1/2	—	—	—	—			
171	Do Bz. N. W. 4600	277 1/2	—	—	—	—			
172	Do Bz. N. W. 4700	277 1/2	—	—	—	—			
173	Do Bz. N. W. 4800	277 1/2	—	—	—	—			
174	Do Bz. N. W. 4900	277 1/2	—	—	—	—			
175	Do Bz. N. W. 5000	277 1/2	—	—	—	—			
176	Do Bz. N. W. 5100	277 1/2	—	—	—	—			
177	Do Bz. N. W. 5200	277 1/2	—	—	—	—			
178	Do Bz. N. W. 5300	277 1/2	—	—	—	—			
179	Do Bz. N. W. 5400	277 1/2	—	—	—	—			
180	Do Bz. N. W. 5500	277 1/2	—	—	—	—			
181	Do Bz. N. W. 5600	277 1/2	—	—	—	—			
182	Do Bz. N. W. 5700	277 1/2	—	—	—	—			
183	Do Bz. N. W. 5800	277 1/2	—	—	—	—			
184	Do Bz. N. W. 5900	277 1/2	—	—	—	—			
185	Do Bz. N. W. 6000	277 1/2	—	—	—	—			
186	Do Bz. N. W. 6100	277 1/2	—	—	—	—			
187	Do Bz. N. W. 6200	277 1/2	—	—	—	—			
188	Do Bz. N. W. 6300	277 1/2	—	—	—	—			
189	Do Bz. N. W. 6400	277 1/2	—	—	—	—			
190	Do Bz. N. W. 6500	277 1/2	—	—	—	—			
191	Do Bz. N. W. 6600	277 1/2	—	—	—	—			
192	Do Bz. N. W. 6700	277 1/2	—	—	—	—			
193	Do Bz. N. W. 6800	277 1/2	—	—	—	—			
194	Do Bz. N. W. 6900	277 1/2	—	—	—	—			
195	Do Bz. N. W. 7000	277 1/2	—	—	—	—			
196	Do Bz. N. W. 7100	277 1/2	—	—	—	—			
197	Do Bz. N. W. 7200	277 1/2	—	—	—	—			
198	Do Bz. N. W. 7300	277 1/2	—	—	—	—			
199	Do Bz. N. W. 7400	277 1/2	—	—	—	—			
200	Do Bz. N. W. 7500	277 1/2	—	—	—	—			
201	Do Bz. N. W. 7600	277 1/2	—	—	—	—			
202	Do Bz. N. W. 7700	277 1/2	—	—	—	—			
203	Do Bz. N. W. 7800	277 1/2	—	—	—	—			
204	Do Bz. N. W. 7900	277 1/2	—	—	—	—			
205	Do Bz. N. W. 8000	277 1/2	—	—	—	—			
206	Do Bz. N. W. 8100	277 1/2	—	—	—	—			
207	Do Bz. N. W. 8200	277 1/2	—	—	—	—			
208	Do Bz. N. W. 8300	277 1/2	—	—	—	—			
209	Do Bz. N. W. 8400	277 1/2	—	—	—	—			
210	Do Bz. N. W. 8500	277 1/2	—	—	—	—			
211	Do Bz. N. W. 8600	277 1/2	—	—	—	—			
212	Do Bz. N. W. 8700	277 1/2	—	—	—	—			
213	Do Bz. N. W. 8800	277 1/2	—	—	—	—			
214	Do Bz. N. W. 8900	277 1/2	—	—	—	—			
215	Do Bz. N. W. 9000	277 1/2	—	—	—	—			
216	Do Bz. N. W. 9100	277 1/2	—	—	—	—			
217	Do Bz. N. W. 9200	277 1/2	—	—	—	—			
218	Do Bz. N. W. 9300	277 1/2	—	—	—	—			
219	Do Bz. N. W. 9400	277 1/2	—	—	—	—			
220	Do Bz. N. W. 9500	277 1/2	—	—	—	—			
221	Do Bz. N. W. 9600	277 1/2	—	—	—	—			
222	Do Bz. N. W. 9700	277 1/2	—	—	—	—			
223	Do Bz. N. W. 9800	277 1/2	—	—	—	—			
224	Do Bz. N. W. 9900	277 1/2	—	—	—	—			
225	Do Bz. N. W. 10000	277 1/2	—	—	—	—			
226	Do Bz. N. W. 10100	277 1/2	—	—	—	—			
227	Do Bz. N. W. 10200	277 1/2	—	—	—	—			
228	Do Bz. N. W. 10300	277 1/2	—	—	—	—			
229	Do Bz. N. W. 10400	277 1/2	—	—	—	—			
230	Do Bz. N. W. 10500	277 1/2	—	—	—	—			
231	Do Bz. N. W. 10600	277 1/2	—	—	—	—			
232	Do Bz. N. W. 10700	277 1/2	—	—	—	—			
233	Do Bz. N. W. 10800	277 1/2	—	—	—	—			
234	Do Bz. N. W. 10900	277 1/2	—	—	—	—			
235	Do Bz. N. W. 11000	277 1/2	—	—	—	—			
236	Do Bz. N. W. 11100	277 1/2	—	—	—	—			
237	Do Bz. N. W. 11200	277 1/2	—	—	—	—			
238	Do Bz. N. W. 11300	277 1/2	—	—	—	—			
239	Do Bz. N. W. 11400	277 1/2	—	—	—	—			
240	Do Bz. N. W. 11500	277 1/2	—	—	—	—			
241	Do Bz. N. W. 11600	277 1/2	—	—	—	—			
242	Do Bz. N. W. 11700	277 1/2	—	—	—	—			
243	Do Bz. N. W. 11800	277 1/2	—	—	—	—			
244	Do Bz. N. W. 11900	277 1/2	—	—	—	—			
245	Do Bz. N. W. 12000	277 1/2	—	—	—	—			
246	Do Bz. N. W. 12100	277 1/2	—	—	—	—			
247	Do Bz. N. W. 12200	277 1/2	—	—	—	—			
248	Do Bz. N. W. 12300	277 1/2	—	—	—	—			
249	Do Bz. N. W. 12400	277 1/2	—	—	—	—			
250	Do Bz. N. W. 12500	277 1/2	—	—	—	—			
251	Do Bz. N. W. 12600	277 1/2	—	—	—	—			
252	Do Bz. N. W. 12700	277 1/2	—	—	—	—			
253	Do Bz. N. W. 12800	277 1/2	—	—	—	—			
254	Do Bz. N. W. 12900	277 1/2	—	—	—	—			
255	Do Bz. N. W. 13000	277 1/2	—	—	—	—			
256	Do Bz. N. W. 13100	277 1/2	—	—	—	—			
257	Do Bz. N. W. 13200	277 1/2	—	—	—	—			
258	Do Bz. N. W. 13300	277 1/2	—	—	—	—			
259	Do Bz. N. W. 13400	277 1/2	—	—	—	—			
260	Do Bz. N. W. 13500	277 1/2	—	—	—	—			
261	Do Bz. N. W. 13600	277 1/2	—	—	—	—			
262	Do Bz. N. W. 13700	277 1/2	—	—	—	—			
263	Do Bz. N. W. 13800	277 1/2	—	—	—	—			
264	Do Bz. N. W. 13900	277 1/2	—	—	—	—			
265	Do Bz. N. W. 14000	277 1/2	—	—	—	—			
266	Do Bz. N. W. 14100	277 1/2	—	—	—	—			
267	Do Bz. N. W. 14200	277 1/2	—	—	—	—			
268	Do Bz. N. W. 14300	277 1/2	—	—	—	—			
269	Do Bz. N. W. 14400	277 1/2	—	—	—	—			
270	Do Bz. N. W. 14500	277 1/2	—	—	—	—			
271	Do Bz. N. W. 14600	277 1/2	—	—	—	—			
272	Do Bz. N. W. 14700	277 1/2	—	—	—	—			
273	Do Bz. N. W. 14800	277 1/2	—	—	—	—			
274	Do Bz. N. W. 14900	277 1/2	—	—	—	—			
275	Do Bz. N. W. 15000	277 1/2	—	—	—	—			
276	Do Bz. N. W. 15100	277 1/2	—	—	—	—			
277	Do Bz. N. W. 15200	277 1/2	—	—	—	—			
278	Do Bz. N. W. 15300	277 1/2	—	—	—	—			
279	Do Bz. N. W. 15400	277 1/2	—	—	—	—			
280	Do Bz. N. W. 15500	277 1/2	—	—	—	—			
281	Do Bz. N. W. 15600	277 1/2	—	—	—	—			
282	Do Bz. N. W. 15700	277 1/2	—	—	—	—			
283	Do Bz. N. W. 15800	277 1/2	—	—	—	—			
284	Do Bz. N. W. 15900	277 1/2	—	—	—	—			
285	Do Bz. N. W. 16000	277 1/2	—	—	—	—			
286	Do Bz. N. W. 16100	277 1/2	—	—	—	—			
287	Do Bz. N. W. 16200	277 1/2	—	—	—	—			
288	Do Bz. N. W. 16300	277 1/2	—	—	—	—			
289	Do Bz. N. W. 16400	277 1/2	—	—	—	—			
290	Do Bz. N. W. 16500	277 1/2	—	—	—	—			
291	Do Bz. N. W. 16600	277 1/2	—	—	—	—			
292	Do Bz. N. W. 16700	277 1/2	—	—	—	—			
293	Do Bz. N. W. 16800	277 1/2	—	—	—	—			
294	Do Bz. N. W. 16900	277 1/2	—	—	—	—			
295	Do Bz. N. W. 17000	277 1/2	—	—	—	—			
296	Do Bz. N. W. 17100	277 1/2	—	—	—	—			
297	Do Bz. N. W. 17200	277 1/2	—	—	—	—			
298	Do Bz. N. W. 17300	277 1/2	—	—	—	—			
299	Do Bz. N. W. 17400	277 1/2	—	—	—	—			
300	Do Bz. N. W. 17500	277 1/2	—	—	—	—			
301	Do Bz. N. W. 17600	277 1/2	—	—	—	—			
302	Do Bz. N. W. 17700	277 1/2	—	—	—	—			
303	Do Bz. N. W. 17800	277 1/2	—	—	—	—			
304	Do Bz. N. W. 17900	277 1/2	—	—	—	—			
305	Do Bz. N. W. 18000	277 1/2	—	—	—	—			
306	Do Bz. N. W. 18100	277 1/2	—	—	—	—			
307	Do Bz. N. W. 18200	277 1/2	—	—	—	—			
308	Do Bz. N. W. 18300	277 1/2	—	—	—	—			
309	Do Bz. N. W. 18400	277 1/2	—	—	—	—			
310	Do Bz. N. W. 18500	277 1/2							

12	Zamparo R1	774	-1	0.28	1.0	9.7
O.F.S.						
120	Free State Sec. 50c	490	0550	1.0	6.5
121	F.S. General Sec. 50c	1240	0550	0.7	5.5
122	Free State 50c	1240	0550	0.7	5.5
123	Free State 50c	1240	0550	0.7	5.5
124	Free State 50c	1240	0550	0.7	5.5
125	Free State 50c	1240	0550	0.7	5.5
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216	Free State 50c	1240	0550	0.7	5.5
217	Free State 50c	1240	0550	0.7	5.5
218	Free State 50c	1240	0550	0.7	5.5
219	Free State 50c	1240	0550	0.7	5.5
220	Free State 50c	1240	0550	0.7	5.5
221	Free State 50c	1240	0550	0.7	5.5
222	Free State 50c	1240	0550	0.7	5.5
223	Free State 50c	1240	0550	0.7	5.5
224	Free State 50c	1240	0550	0.7	5.5
225	Free State 50c	1240	0550	0.7	5.5
226	Free State 50c	1240	0550	0.7	5.5
227	Free State 50c	1240	0550	0.7	5.5
228	Free State 50c	1240	0550	0.7	5.5
229	Free State 50c	1240	0550	0.7	5.5
230	Free State 50c	1240	0550	0.7	5.5
231	Free State 50c	1240	0550	0.7	5.5
232	Free State 50c	1240	0550	0.7	5.5
233	Free State 50c	1240	0550	0.7	5.5
234	Free State 50c	1240	0550	0.7	5.5
235	Free State 50c	1240	0550	0.7	5.5
236	Free State 50c	1240	0550	0.7	5.5
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238	Free State 50c	1240	0550	0.7	5.5
239	Free State 50c	1240	0550	0.7	5.5
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243	Free State 50c	1240	0550	0.7	5.5
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248	Free State 50c	1240	0550	0.7	5.5
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315	Free State 50c</					

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NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominations are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are reported on half-yearly figures. P/E's are calculated on "net" distribution basis, earnings per share being computed on profit after taxation and unretained A/C where applicable; bracketed figures indicate 10 per cent or more difference if calculated on "all" distribution. Covers are based on "maximum" distribution; this

ACT. Yields are based on middle prices, are gross, adjusted to ACT of 30 per cent and allow for value of declared distribution and votes.

- * "Up" Stock.
- * Highs and Lows marked thus have been adjusted to allow for rights issues for each stock.
- * Interior lines increased or resumed.
- * Interior lines reduced, passed or deferred.
- * Principal and interest last-five to non-residents on applications.
- * Powers restricted.
- * Not officially UK listed; dealings permitted under Rule 163(a)(4).
- * US\$; not listed on Stock Exchange and company not subjected to same degree of regulation as listed securities.
- * Debt in order 163(b)(3).
- * Price at time of suspension.
- * Indicated dividend after pending scrip and/or rights issue: cover relates to previous dividend or forecast.
- * Merger bid reorganization in progress.
- * Not comparable.
- * Same interest: reduced final and/or reduced earnings indicated.
- * Increased dividend; cover on earnings updated by latest interim figures.

3 Cover allows for conversion of shares not now ranking for dividends or holding only for restricted dividend.

a future date. No P/E ratio usually provided.
 g No par value.
 h B.F. Belgian Franc. Fr. French Francs. $\frac{ss}{100}$ Yield based on assumption Treasury Bill Rate stays unchanged until maturity of stock.
 i Tax free. b Figures based on prospectus or other official estimate.
 c Cents. d Dividend rate paid or payable on part of capital, cover

g Assumed dividend and yield. h Assumed dividend and yield after corp. issue. i Payment from capital sources. k Kenya. m Intervin higher than

[illegible]

REGIONAL AND IRISH STOCKS

The following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.

Albany Inv. 20s	62	100	Fin. 13% 97/02	1953	+3
Albany Inv. 50s	306		Albany Inv.	70	

Gray Wolf (Higgs)	210	Arnette (Higgs)	18
Craig & Rose	107 1/2	Arnott	210
Finnlay Pkg. Sp.	35	Carroll (P. J.)	95	+2
Higgins Brew	83	Concrete Prod.	77
Holl (Jos) 250	91 1/2	Heban (Higgs.)	17
I. O. M. Sem. C.	130	Irish Roper	34 1/2
IRISH			Jacob	83

March 12% 1983...	E99	T.M.G.	85
Net 7 1/2% 04/89...	E88 1/2	+1 1/2	Undated	75

OPTIONS

Industrials	House of Fraser	20	Utd. Drapery	22
Allied Lyons	I.C.I.	45	Vickers	12

BOC Gp.	20	"Imps.	11	Woolworth Hld...	30
B.S.R.	20	I.C.L.	7		
Banco	13	Ladbroke	22	Property	
Barclays Bank	45	Legal & Gen.	45	Brit. Land	17
Bechem	32	Lia. Service	32	Cap. Coumies	14
Blue Circle	45	Lloyds Bank	40	Lared Sec.	28
Bun	15	Lyons	4		

Bowsters	22	London Brick	10	MEPC	20
Brit. Aerospace	19	Lucas Inds.	15	Peachey	16
BAT	14	"Mam"	14	Samuel Props.	11

34	Midland	14	Town & City	4
35	Milks & Sprnc	20		
36	Midland Black	10	Oils	
37	N.E.I.	10		
38	Nat. West. Bank	55	Brit. Petroleum	38
39	P & O Dtd.	21	Burnham Oil	17
40	Plessey	29	Charterhall	9

Dunlop	6	Racial Elect	20	KCA	6
Eagle Star	405	R.N.M.	7	Premier	6
F.N.F.C.	53	Rank Org. Ord.	20	Shelf	55

Gen. Accident	12	Rural Inm.	23	Tricentral	66.33
Gen. Electric	18	Sears	8	Ultramar	66.33
Glass	75	T.I.	15		
Grand Met.	90	Tesco	17	Wiles	
U.S. 'A'	50	Thom. EMI	55	Charter Com.	
Guardian	45	Trusthouse	16	Com. Gold	66.33
C. & W.	15	Unicover E.N.			

Hawker Sidd	28	Unilever	70	Lothian	9
				P&O T. Zinc	62

A selection of Options traded is given on the

"Recent Issues" and "Rights" Page 33

per annum for each security

AUTHORISED UNIT TRUSTS

Abbey Unit Trust Mgmt. Ltd.
13 St Paul's Church, London EC4A 3DF
01-236 1833

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FT UNIT TRUST INFORMATION SERVICE

Bridge Fund Managers (GK)
25 Abchurch Lane, London EC4A 3DF
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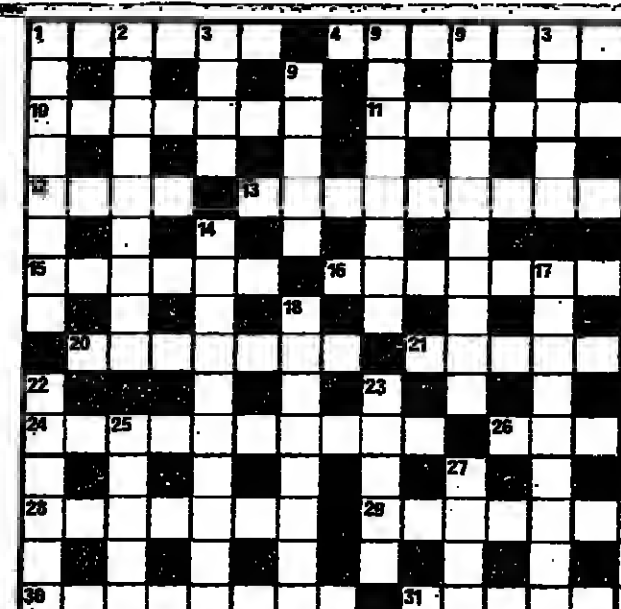
F.T. CROSSWORD PUZZLE No. 5,266

ACROSS

- 1 Beater getting money back? (6)
- 2 Workers on holiday? Don't interfere! (5, 3)
- 3 Drunk's address, we hear, from American general? (7)
- 4 12 High spot for Milligan outside cafe with two pounds (7, 4)
- 5 Not far from the hour in the middle (10)
- 6 Nobleman in New York? Not quite (6)
- 7 Where soldiers show their disapproval? (7)
- 8 New tape needed in the kitchen? (4, 3)
- 9 It gives a subjective view (6)
- 10 All the players can do about saucy love and anger (10)
- 11 Least tended possibly but they don't sting (4, 7)
- 12 Chopper returning to pit-check (7)
- 13 Bird from Cape William? (8)
- 14 Little insult (6)

DOWN

- 1 Flowers in the shade? (4, 4)
- 2 Early TV for a holiday of rapid duration? (9, 4)
- 3 Dog Latin as a translation (8)
- 4 Trained man to be an actor (4, 6)
- 5 Visible round green (5)



8, 9 Effect of a drop of spirit could be the devil (6, 5)

14 Its members make their own arrangements (6, 4)

17 Minding about cat or dog on the floor? (9)

18 Wake up between numbers to a show (8)

19 Treading unevenly due to slope (8)

22, 23 Chips fries (6, 5)

25, 27 Perpetual motion, by Rubens? (5, 4)

Solution to Puzzle No. 5,265

ACROSS

1 BEATERS

2 HOLIDAYERS

3 DRUNK'S

4 MILLIGAN

5 HOUR

6 NOBLEMAN

7 SOLDIERS

8 TAPE

9 SUBJECTIVE

10 PLAYERS

11 STING

12 CHOPPER

13 BIRD

14 INSULT

DOWN

1 FLOWERS

2 RAPID

3 DOG

4 ACTOR

5 GREEN

6 DEVIL

7 CAT

8 SHOW

9 SLOPE

10 ANGERS

11 STING

12 CHOPPER

13 BIRD

14 INSULT

15 FLOWERS

16 RAPID

17 DOG

18 ACTOR

19 GREEN

20 DEVIL

21 CAT

22 SHOW

23 SLOPE

24 ANGERS

25 STING

26 CHOPPER

27 BIRD

28 INSULT

29 FLOWERS

30 RAPID

31 DOG

32 ACTOR

33 GREEN

34 DEVIL

35 CAT

36 SHOW

37 SLOPE

38 ANGERS

39 STING

40 CHOPPER

41 BIRD

42 INSULT

43 FLOWERS

44 RAPID

45 DOG

46 ACTOR

47 GREEN

48 DEVIL

49 CAT

50 SHOW

51 SLOPE

52 ANGERS

53 STING

54 CHOPPER

55 BIRD

56 INSULT

57 FLOWERS

58 RAPID

59 DOG

60 ACTOR

61 GREEN

62 DEVIL

63 CAT

64 SHOW

65 SLOPE

66 ANGERS

67 STING

68 CHOPPER

69 BIRD

70 INSULT

71 FLOWERS

72 RAPID

73 DOG

74 ACTOR

75 GREEN

76 DEVIL

77 CAT

78 SHOW

79 SLOPE

80 ANGERS

81 STING

82 CHOPPER

83 BIRD

84 INSULT

85 FLOWERS

86 RAPID

87 DOG

88 ACTOR

89 GREEN

90 DEVIL

91 CAT

92 SHOW

93 SLOPE

94 ANGERS

95 STING

96 CHOPPER

97 BIRD

INSURANCE & OVERSEAS MANAGED FUNDS

[illegible]

FOREIGN
Dolls

All the advantages of mellow fruitfulness

Farmer's viewpoint: By John Cherrington

mal drying-up of the export market for wheat. We in the south imagined we would be sitting pretty after the opening of a second export silo in Southampton with buyers chasing each and every one of us for supplies. It hasn't worked out like that.

So far this season, British wheat exports are less than third of those of last year and demand for export wheat appears as dead as the dodder. Demand for barley is somewhat better but exports are well down too.

If the Ministry of Agriculture estimate of a record wheat crop is correct there could be difficulties in moving the whole crop, but I am told there is no real pressure to sell from farmers and I wonder, in fact, if the harvest was as good as claimed. It also appears that UK wheat lacks the quality of

However, I'm not worrying. The only question in my mind is whether to plant another field of wheat while this good weather lasts and leave the worries about the export trade and the future to be dealt with as they arise. Like all farmers I plant first and think about the consequences when they hit me in the face.

22% rise in woodland area

By Our Commodities Staff
THE AREA of woodland in England and Wales has risen 22 per cent since the war, according to Forestry Commis-

The increase, to 112 hectares, is mostly due to the expansion of coniferous forest, but there has been no reduction

Oak remains the major species, despite loss of 60,000 hectares in the past 30 years.

AMERICAN MARKETS

	C/50	High	Low	Prev
Jan	9.50	9.55	9.15	9.35
Feb	10.00	10.05	9.60	9.80
July	10.20	10.35	9.95	9.95
Aug	10.30	10.40	10.00	10.20
Sept	10.50	10.60	10.20	10.40
Oct	10.90	11.00	10.50	10.80
Nov	11.10	11.20	10.80	11.00
March	11.80	11.90	11.50	11.70

CHICAGO.

	Apr	May	June	July	Aug.	Sep.	Oct.
High	62.82	62.70	62.10	61.91	61.87	61.87	61.87
Low	61.50	61.50	61.50	61.50	61.50	61.50	61.50
Avg	62.16	62.10	61.80	61.70	61.68	61.68	61.68
Oct	61.72	61.95	61.75	62.00	61.80	61.80	61.80

LIVE HOGS	30,000 lb., cents/lb.	High	Low	Paid
Dec	42.17	42.25	42.00	42.34
Feb	46.17	46.30	45.70	46.34
April	45.85	46.30	45.50	46.50
June	51.10	51.40	50.67	51.50
July	52.95	53.25	52.52	53.60
August	52.82	53.10	52.82	53.00
Oct	52.07	52.40	52.02	52.34
Dec	53.15	53.15	53.05	53.40

MAIZE 5,000 bu min., cents/56-lb bushels	High	Low	Paid
Dec	52.00	51.75	51.75
Feb	52.00	51.75	51.75
April	52.00	51.75	51.75
June	52.00	51.75	51.75
July	52.00	51.75	51.75
August	52.00	51.75	51.75
Oct	52.00	51.75	51.75
Dec	52.00	51.75	51.75

July	365.6	3
Sept	324.4	3
Nov	375.5	3

	Cloves	High	Low	Prev.
Feb	89.67	81.55	80.15	81.55
March	91.05	81.90	80.47	81.97
April	90.55	82.30	82.20	82.30
July	93.57	82.70	82.70	82.70
August	92.17	83.40	82.77	83.20

SOYABEANS 6,000 lbs min. contracts/90-lb bushel

	Cloves	High	Low	Prev.
Nov	898.0	827.4	827.4	827.4
Jan	898.0	872.4	865.4	865.4
March	898.0	883.0	882.0	882.0
April	898.0	894.4	893.4	893.0
July	898.0	904.0	904.0	904.0
August	891.0	904.0	899.0	899.0
Sept	897.0	774.0	770.0	770.0
Oct	898.0	899.0	894.4	894.4
Jan	706.8			

SOYABEAN MEAL 100 tons, 3/4 ton

	Cloves	High	Low	Prev.
Dec	244.2	245.8	243.5	243.5
Jan	244.2	247.5	244.7	247.5
March	244.2	247.5	244.7	247.5

**WHEAT 5.000 bu. min.
cents/69-lb. bushel**

March	371.8	371.4	369.6	372.0
May	372.8	373.2	370.4	373.6
Sept	373.2	373.6	370.8	374.0
Dec	365.8	364.4	362.2	363.4
Sept	375.4	377.0	373.4	377.0

SPOT PRICES—Chicago basis and 20.00 (earn) cents per pound. New York, Dec 1989-1991, (1990-1991) cents per pound.

0.32% Grapes—Italian	per lb.	trailer	
0.25-0.28	Specials	0.25-0.28	
Almonds	0.24-0.27	Nutshell	0.25-0.27
Almonds—Spain	lb. to gross	3.00	
4.00	Galls small	tr.	4.00-5.00
Israeli Galls	4.00-6.00	Open	4.00-5.00
Bananas—Colombian	ct	ct	

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar surge runs out of steam

The dollar lost ground yesterday with trading subdued ahead of today's closure of many U.S. centres and also parts of Europe. Underlying factors failed to provide any fresh stimulus although the dollar was still seen as the Middle East situation. Currency markets pushed U.S. Treasury note auctions down a little while a smaller than expected rise in the U.S. wholesale price index increased the scope for the authorities to adopt a slightly more relaxed stance with regard to credit policies and interest rates.

Sterling recovered from a weaker start to finish unchanged on the day. DOLLAR—Trade weighted index (Bank of England) 127.5 against 127.4 six months ago. The dollar has been appreciating steadily in recent weeks and is once again at or threatening the record levels touched in August. Growing tension around the world is supporting the currency but an equal factor is speculation that the launching of Treasury auctions and an expected surge in the money supply will combine with inflationary pressures from strong economic recovery to prevent the Bank of England from raising its base rate.

The dollar closed at DM 2.6500 from DM 2.67 against the D-mark and SwFr 2.1500 from SwFr 2.17. Against the yen it fell to Y234.50

from Y235.55 and FFfr 8.0925 from FFfr 8.13. STERLING—Trading range against the dollar in 1983 is 1.6235 to 1.6450. October average 1.6377. Trade weighted index 83.9 against 83.8 at noon and 83.7 in the morning and compared with 83.9 six months ago. The pound has drifted slightly against the dollar but has tended to move up with the dollar against continental currencies. This trend has been encouraged by unmet conditions in the Middle East and the threat to Western oil supplies plus fading hopes of further cuts in clearing bank base rates.

Sterling traded between \$1.4840 and \$1.4940 against the dollar, picking up from a very quiet morning on demand in the U.S. It finished at \$1.4900, a rise of 55 points. It

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ended slightly against the D-mark to DM 3.9650 from DM 3.9675 and SwFr 3.2125 from SwFr 3.2250. It was also slightly down against the French franc at FFfr 12.06 from FFfr 12.07 and Y248.75 compared with Y250.00. D-MARK—Trading range against the dollar in 1983 is 2.7315 to 2.7320. October average 2.6023. Trade weighted index 126.9 against 126.7 six months ago. The D-mark is losing ground to the dollar once again and could threaten the 10-year low touched in August. Although German interest rates are relatively firm, partly reflecting concern about money supply growth expectations that U.S. rates will remain high, coupled with concern about tension in the Middle East, have returned the dollar to favour.

The dollar was weaker at yesterday's fixing in Frankfurt,

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EUROPE
UK

FT 500

A Financial Times Survey

EUROPE'S TOP COMPANIES

The year's big winners

By Richard Lambert

EUROPE'S biggest publicly quoted companies are here, for the second year in a row, ranked by the FT 500. For companies, the value of the survey is that it shows them where they stand in terms of market value and profitability compared to their competitors across the continent.

For investors, whose horizons are becoming increasingly international, it highlights the differences in stock market standing between similar companies in neighbouring countries.

The survey incorporates two main lists, the European 500 and the UK 500, each giving rankings based on the stock market values of the companies listed, taken as an average over the month of June.

● The long-awaited recovery in British industrial profits is finally under way. The FT 500 companies show a cumulative growth in pre-tax profits this year of nearly 4 per cent, with companies reporting increasingly stronger profit advances during the course of the year. For details of the UK 500 companies, the rising stars, the newcomers and the drop-outs, see pages VI to VIII.

IN THIS SURVEY	
The basis for the FT 500 lists	II
Currency exchange rates	III
Europe's rising stars	IV
European industrial companies	V
Biggest profit increases/decreases	VI
The top ten money-losers	VII

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Rising stars in the UK	VII
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Biggest profit increases/decreases	IX
A-Z list of UK Top 500	X
For reprints of this survey	XI

This yardstick—market capitalisation—was chosen because a ranking based on total sales could not take proper account of banks and other financial service groups, which make up a large number of Europe's biggest companies. And comparisons based on the size of a company's net worth would be distorted by accounting differences.

The price of shares, however, reflects the health and prospects of the companies which issue them—whether they are based in Finland or Spain. Such valuations, accordingly, form a truly international yardstick.

This survey also reports the turnover, profits, change in turnover and profits, and the return on capital employed for each company. Further, it analyses profit trends for various sectors across Europe and within the UK. Tables accompanying the UK 500 show those companies joining the list this year as well as those which have dropped out.

The role of the stock market within the corporate sector varies, of course, from country to country.

In the UK, for example, there is a broad and active market in company securities, and the Stock Exchange is an important source of finance for industry.

In Germany, the banks play a much bigger part in company finance. Giant companies in Italy, such as ENI and IRI, are state-owned and excluded from the main rankings, and the nationalisation programme in France has also removed a number of leading candidates.

To bring these companies into the reckoning, this year's survey includes for the first time a separate list of Europe's top 100 companies—whether privately or publicly owned—which is based on annual sales.

Thirteen countries are represented in the main FT European 500, and once again the UK is comfortably at the top of the table with 229 of the leaders, compared with 234 last year. Next comes Germany, with 73, France with 42 and Switzerland with 37.

The widely-based bull market in share prices has substantially increased the value of the European 500 over the year. In 1982, a company had to be valued at over \$116m to get through the gateway.

this year, the entry barrier had climbed to over \$141m. Number 100 on the latest list is Tarmac of the UK, with a capitalisation of \$884m; last year, it was Switzerland's Winterthur, valued at \$708m.

The big winners in this year's European 500 have owed a great deal to the strength of their domestic capital market. Fuelled by international buying, share prices fairly shot ahead in the Netherlands and in the Scandinavian markets, all of which have a much stronger representation on the 500 than they did a year ago.

Alzo has jumped 134 places to number 131 in the league table, and Philips, another Dutch company, has also moved ahead sharply to position 18.

Starry performances

Two of the starriest performances have come from Swedish companies. Ericsson, which has climbed from 98 to 27, is involved in information systems, telecommunications, cables and defence. With less than a fifth of its sales in Sweden, the group has recorded strongly rising sales and earnings in the past four years.

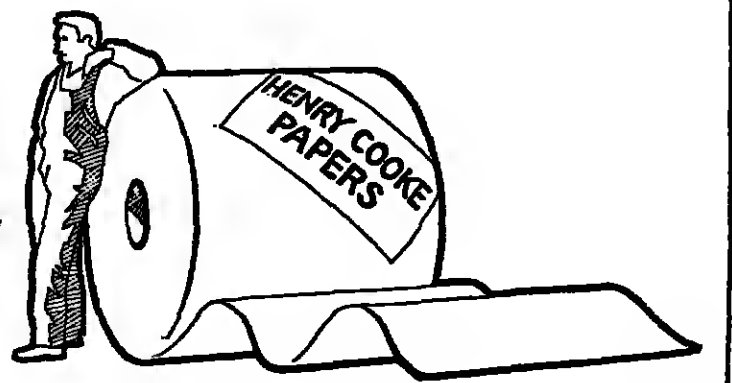
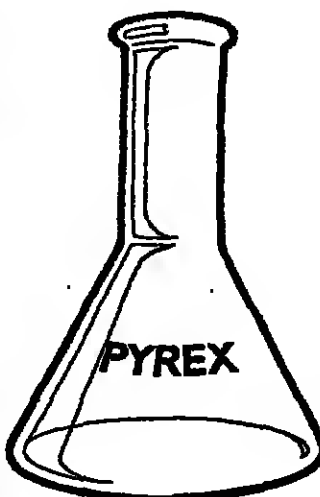
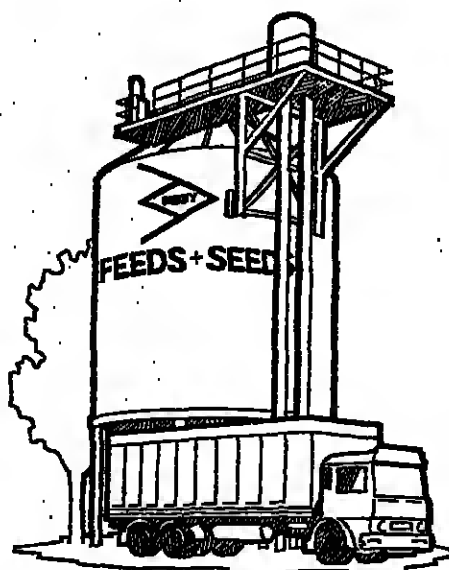
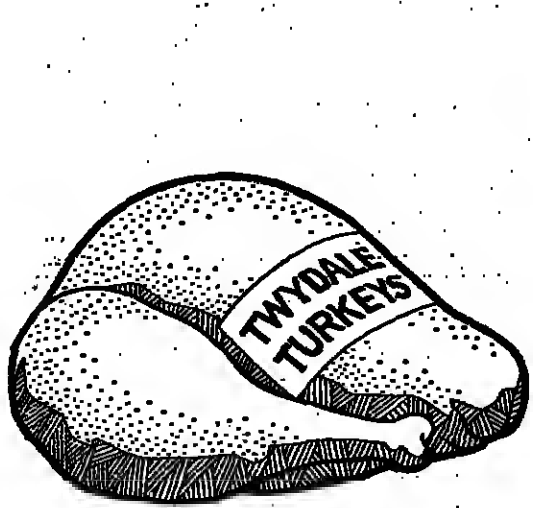
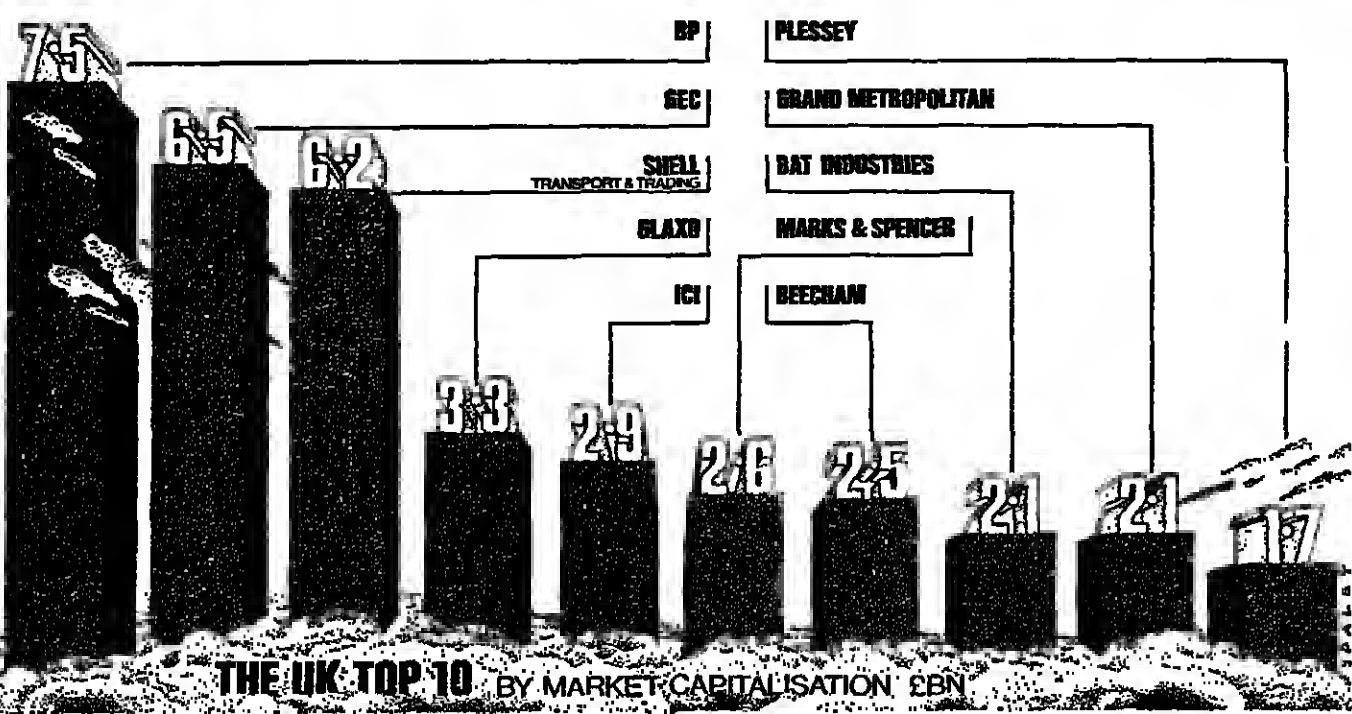
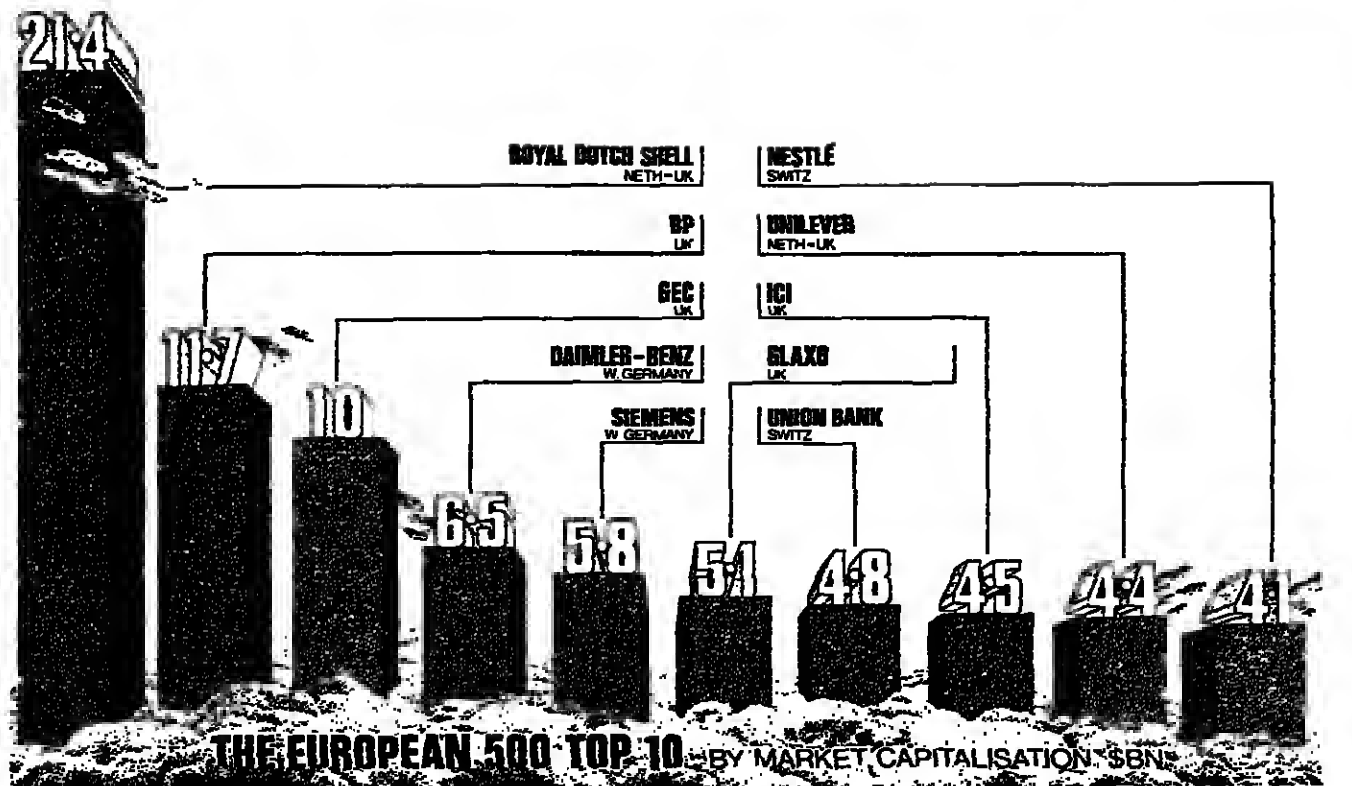
ASEA, up from 133 to 43, has also been boosting its export sales aggressively. It builds power plants, transportation equipment and process plant, and its concentration on the high technology end of the business has brought a sharp increase in earnings per share during the past two years.

Both companies generated strong buying from U.S. investors, who have also given a big lift up to the only new entrant to this year's top 10—Glaxo, the UK pharmaceutical group which has risen from 22 to 6. The excitement here has been provided by a new anti-ulcer drug, Zantac, which is chasing a \$1bn market currently dominated by Smith-Kline of the U.S.

Prominent among the falling stars highlighted by the European 500 are the Spanish banks. Four of the major Spanish banks plummeted down the list, while three more dropped off completely. Their problems have been the devaluation of the Spanish peseta against the dollar, plus a home-grown banking crisis which led to the Government stepping in to take over parts of the Rumasa empire.

This year's FT 500 also includes tables showing the 10 companies with the biggest profit increases for the year and the ten greatest profit decreases, for both the UK and Europe. Most of the big profit increases stem from profits recoveries, as is the case of Franco Tosi (439) of Italy, and Solvay (118) of Belgium.

Another innovation this year is a table of the FT 500's largest money losers across Europe. Most of the names are well-known, such as Michelin, Peugeot and British Aerospace. France provides four of the ten companies, Britain two and there is one each from Italy, Switzerland and West Germany.



There's a name for companies like these.

The Name? Bibby—one of the country's leading companies, with controlling interests in all the businesses above, and quite a few more besides.

Our animal feeds company is one of the biggest and most efficient in the U.K. whilst our commercial seeds division sets the standard for the industry. Through Twydale we are a major supplier of turkeys and we have extensive pig and general farming interests.

You'll find us at work in such hostile environments as North Sea oil rigs—preventing plant closure by sealing leaks under pressure.

Through our paper and converted products division we are one of the country's leading manufacturers of specialist papers.

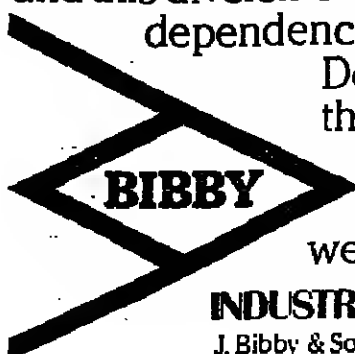
And in the vital areas of sterile disposable plastic products and laboratory glassware for hospitals and laboratories, we lead the market.

The capital employed in our business has been invested in selected areas of agriculture and industry and this diversification of our assets has reduced our dependence on any one area.

Despite recent economic conditions, this has allowed us to stride ahead to record profits.

This year we exceeded \$15m. and we look equally well set for the future.

INDUSTRY MEETS AGRICULTURE. SUCCESSFULLY
J. Bibby & Sons PLC, Richmond House, Rumford Place, Liverpool L3 9QQ.



301-

Main ranking is based on market capitalisation. Average market capital for June 1983 based on daily figures supplied by Datastream.

● Wherever possible consolidated accounts were used. Where consolidated turnover but only partial company profit is reported, these figures have been used with a footnote. To be included in the market capital tables companies needed a minimum public shareholding of 25 per cent except in the case of USM companies.

● Turnover: wherever possible sales figures net of sales taxes and intergroup sales were used.

● Profit: figures wherever possible are shown before tax, minority interests and extraordinary items.

German, French, Belgian and Swiss company pre-tax profits are in most cases arrived at by adding the tax back to the year's profit figure. They are therefore shown after extraordinary items, Scandinavian and Dutch profits are before tax, extraordinary items, year and appropriations/allocation.

Italian and Spanish figures are net profit.

● Return on capital employed: figures given on capital employed at beginning of year and profit before interest and tax unless otherwise stated. For financial companies capital employed = shareholders' funds.

* Based on those used in the daily FT-Actuaries share index.

SECTOR CODES*

01 Building Materials
02 Contracting/Construction
03 Electricals
04 Engineering Contractors
05 Mechanical Engineering
06 Metals/Metal Forming
07 Motors
08 Other Industrial Materials
09 Diversified Industrial Holding
10 Services
11 Airlines
12 Brewers/Distillers

25 Food Manufacturing
26 Food Retailing
27 Health and Household
28 Leisure
29 Newspapers/Publishing
30 Packaging/Paper/Plaster
31 Stores
32 Textiles
33 Tobacco
34 Other Consumer Products
35 Chemicals
36 Office Equipment
37 Shipping/Transport

55 Utilities
56 Oil
61 Banks
62 Discount Houses
63 Insurance, Life
64 Insurance, Compensatory
67 Insurance Brokers
68 Merchant Banks
69 Property
70 Other Financial
81 Mining/Financial
91 Overseas Traders

Austrian Schilling Ans 15.06
Belgian Franc Bel 50.9114
British Pound £ 0.6454
Danish Krone Den 9.1243
Dutch Guilder Net 2.8556
Finnish Markka Fin 5.5336
French Franc Fra 7.6659

German Mark Ger 2.549
Irish Punt Ire 0.807
Italian Lira Ita 1609.876
Norwegian Krone Nor 7.261
Spanish Peseta Spa 145.218
Swedish Krona Swe 7.630
Swiss Franc Swi 2.111

Exchange rates and country abbreviations

Average \$ daily exchange rates for June 1983.

201-300

Ranking 1983/1982	Company	Country	Market Capital (\$m)	Sector	Ranking 1982/83	Turnover 1982/83 (\$m)	1981-82 % change	% ROCE	Profit 1982/83 (\$m)	1981-82 % change	% ROCE	Year end	Employees	
201 (197)	Lafarge Group	UK	467.8	20	168	1,180.0	1,002.8	8.1	65.8	80.8	5.5	14.3	26,122	14,400
202 (417)	Besa International	UK	453.2	70	NR	NR	NR	NR	22.6	15.1	38.1	68	31,122	8,900
203 (136)	P & O	UK	451.2	12	180.0	1,620.0	1,620.0	0.0	22.1	17.7	17.7	31,122	2,400	
204 (136)	Electrocomponents	UK	400.7	24	226	890.0	595.0	33.8	58.5	40.6	39.0	22.0	39,582	12,400
205 (227)	Electronics	UK	400.0	24	238	158.0	121.5	29.6	27.0	24.4	30.8	44.3	31,383	1,400
206 (146)	Dunlop Group	UK	401.0	08	250	651.2	843.5	18.9	54.4	60.8	-7.6	17.1	31,383	14,300
207 (207)	Sun Life Assurance Society	UK	395.3	63	NR	NR	NR	NR	10.8	16.0	16.0	16.0	31,122	2,400
208 (207)	Swire	SWK	401.8	08	223	707.2	710.3	-0.4	2.8	37.7	-82.2	4.5	31,122	3,600
209 (229)	Ferret-Ricard	FRA	439.7	22	227	884.8	558.8	33.2	84.5	76.3	29.8	30.7	31,122	7,100
210 (176)	Messerschmitt-Bölkow-Born	GER	437.0	08	48	3,822.4	3,822.4	0.0	6.1	27.0	15.2	7.2	31,122	3,400
211 (211)	British Home Stores	UK	431.2	70	NR	NR	NR	NR	49.3	23.5	210.0	41.1	30,426	3,900
212 (181)	Royal Bank of Scotland	UK	431.2	62	NR	NR	NR	NR	140.2	107.2	-16.1	14.9	30,882	9,800
213 (213)	British and Commonwealth	UK	428.4	65	251	541.7	536.3	1.2	57.1	43.8	30.1	14.2	31,122	10,900
214 (214)	British Airways	UK	417.2	62	NR	NR	NR	NR	10.2	10.2	10.2	10.2	31,122	1,400
215 (215)	Scottish and Newcastle Breweries	UK	418.0	22	191	184.4	184.4	0.0	62.7	49.9	23.4	11.8	1,600	23,800
216 (189)	Inchcape	UK	416.8	81	77	2,629.8	2,617.7	3.1	74.0	101.8	-2.4	12.1	31,122	67,000
217 (188)	Imperial Continental Gas	UK	415.4	81	214	764.1	702.7	7.4	88.7	63.8	8.4	11.7	31,383	10,900
218 (188)	Grain Processing Group	UK	415.4	12	214	1,214.0	1,214.0	0.0	88.7	63.8	8.4	11.7	31,383	10,900
219 (198)	Dalgety	UK	402.2	25	48	3,564.1	3,707.7	4.8	70.8	83.8	10.8	16.7	30,882	20,700
220 (207)	Hertford Group	UK	398.6	12	232	172.3	191.9	14.2	28.5	22.0	20.4	42.0	31,122	4,600
221 (197)	United Scientific Holdings	UK	398.9	08	338	166.8	72.5	129.5	17.4	10.5	84.4	26.7	33,882	4,300
222 (197)	Bank Leu	UK	398.9	63	NR	NR	NR	NR	18.0	17.0	17.0	17.0	31,122	1,800
223 (22)	Belarost	GER	398.7	27	270	499.1	430.0	15.3	31.9	28.1	8.5	13.4	31,122	7,000
224 (177)	HEW	GER	398.3	85	205	804.1	833.0	3.4	82.2	81.8	-7.1	16.5	31,122	7,000
225 (22)	Dagabag Rabot	GER	398.3	85	82	2,809.4	2,185.3	23.3	17.3	32.6	15.2	12.1	30,882	31,200
226 (228)	Soc. Gen. de Surveillance	SWI	390.3	11	278	416.7	416.7	0.0	-51.8	48.4	8.5	28.2	31,122	12,500
227 (188)	Michelin	FRA	398.2	09	39	4,507.6	4,086.4	10.3	(191.1)	(22.4)	NR	NR	31,122	12,000
228 (228)	Roche	SWI	398.2	09	39	4,507.6	4,086.4	10.3	(191.1)	(22.4)	NR	NR	31,122	12,000
229 (476)	Royal Belgrade	BEL	393.0	66	NR	NR	NR	NR	47.5	47.5	47.5	47.5	31,122	1,800
230 (221)	Lorinser	UK	385.1	91	82	3,518.0	3,048.3	18.7	116.4	173.0	-32.7	13.2	30,882	100,000
231 (402)	Sanofi Communications	GER	376.4	04	274	448.6	431.2	3.8	14.8	16.1	13.5	14.2	31,122	8,000
232 (182)	Shell	FRA	376.4	04	274	448.6	431.2	3.8	14.8	16.1	13.5	14.2	31,122	8,000
233 (182)	Sanofi	FRA	376.4	04	274	448.6	431.2	3.8	14.8	16.1	13.5	14.2	31,122	8,000
234 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
235 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
236 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
237 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
238 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
239 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
240 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
241 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
242 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
243 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
244 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
245 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
246 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
247 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
248 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
249 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
250 (138)	Burmah Oil	UK	367.8	81	88	2,381.1	2,167.4	9.2	125.5	126.1	-0.5	17.2	31,122	25,200
251 (206)	Willesden	UK	363.0	67	NR	NR	NR	NR	47.7	42.1	13.3	36.3	31,122	3,300
252 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
253 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
254 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
255 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
256 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
257 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
258 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
259 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
260 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
261 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
262 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
263 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
264 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
265 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
266 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
267 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
268 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
269 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
270 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
271 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
272 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
273 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
274 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
275 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
276 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
277 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
278 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
279 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
280 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
281 (224)	Sadecor	UK	360.5	55	219	607.2	603.2	3.4	67.7	88.2	14.4	15.4	31,122	1,570
282 (224)	Sadec													

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301-500

Ranking 1982	Company	Country	Market capitalisation £m	Turnover 1981-82 £m	Profit 1981-82 £m	% change 1982-83	ROCE 1981-82	Year end	Employees
301	Peugeot	FRA	280.8	99.20	3,814.3	6,698.5	(200.4)	31.12.82	208,000
302	Rankia Hovis McDougall	UK	278.0	42.35	262.3	209.7	18.6	31.12.82	2,500
303	Banco de Vizcaya	SPA	277.8	62	—	—	—	31.12.82	47,000
304	Bibby, J. and Sons	UK	276.8	62	—	—	—	31.12.82	3,120
305	Sell, Arthur and Sons	UK	272.4	22.20	380.8	377.0	20.0	31.12.82	3,800
306	Benetton	ITA	272.0	68	—	—	—	31.12.82	65
307	Whitbread	UK	270.0	68	—	—	—	31.12.82	3,200
308	Curry Group	UK	268.7	34.27	485.3	370.0	20.4	31.12.82	2,712
309	Charterhouse Group	UK	267.8	68	—	—	—	31.12.82	7,612
310	Hill Samuel Group	UK	267.1	68	—	—	—	31.12.82	5,000
311	Clarendon House Leasing	UK	266.8	68	—	—	—	31.12.82	1,670
312	Debenhams	UK	266.0	68	—	—	—	31.12.82	19,200
313	Mitsubishi	FRA	265.0	68	—	—	—	31.12.82	5,933
314	Gla-Brooklands	NET	264.4	42.25	525.2	530.0	-2.0	31.12.82	6,012
315	Kraftwerk	UK	263.5	68	—	—	—	31.12.82	11,550
316	Metals	UK	263.2	68	—	—	—	31.12.82	46,750
317	Metals	UK	263.2	68	—	—	—	31.12.82	46,750
318	Metals	UK	263.2	68	—	—	—	31.12.82	46,750
319	Metals	UK	263.2	68	—	—	—	31.12.82	46,750
320	Metals	UK	263.2	68	—	—	—	31.12.82	46,750
321	Kanawille-Quake Pankki	FIN	262.7	68	—	—	—	31.12.82	7,500
322	Arava Group	UK	262.2	68	—	—	—	31.12.82	9,457
323	Taylor Woodrow	UK	262.0	68	—	—	—	31.12.82	2,600
324	United Colloids	UK	261.8	68	—	—	—	31.12.82	2,600
325	Rheinbraun	GER	261.4	68	—	—	—	31.12.82	2,600
326	Rodano	NET	261.7	68	—	—	—	31.12.82	2,600
327	Den Danske Bank	DEN	261.7	68	—	—	—	31.12.82	2,600
328	Telefonen	UK	261.4	68	—	—	—	31.12.82	2,600
329	Siemens	UK	261.4	68	—	—	—	31.12.82	2,600
330	Lyonsville East	FRA	261.4	68	—	—	—	31.12.82	2,600
331	Pirelli International	UK	261.4	68	—	—	—	31.12.82	2,600
332	Woodward Holdings	UK	261.4	68	—	—	—	31.12.82	2,600
333	Industrialeurope	UK	261.4	68	—	—	—	31.12.82	2,600
334	BAC	UK	261.4	68	—	—	—	31.12.82	2,600
335	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
336	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
337	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
338	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
339	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
340	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
341	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
342	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
343	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
344	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
345	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
346	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
347	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
348	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
349	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600
350	Northampton Manufacturing	UK	261.4	68	—	—	—	31.12.82	2,600

Europe's rising stars

THE MOST sparkling performance on the European FT 500 this year have been put on by stocks quoted on the Netherlands and Swedish stock exchanges. The Dutch guilders has been relatively strong over the period, and investment interest from the U.S. has been an important factor.

By contrast, the Swedish krona has been quite sharply devalued against the dollar. However, with investment interest strong from both the U.S. and the UK, a range of excellent companies on the local exchange and a powerful profits trend, the market has soared even in dollar terms by 148 per cent on the Capital International index, which is compiled by the Geneva-based international stock market analysts.

Among the sharpest falls in the year to June on the FT 500 list have been seen by the Spanish banks.

Spain's stock market has been a poor performer in the period, while the peseta fell heavily against the dollar. Add to that a banking crisis as the Government stepped in to take over parts of the Rumpasa empire, and disenchanted with the Spanish banks as an investment medium is not surprising.

The Spanish peseta has fallen by 19 per cent against the dollar in the period, and in dollar terms the Capital International index has fallen by 2 per cent. The

banks have fallen far more than this. The banking system in Spain has traditionally been powerful, and the Socialist victory last year raised the fear that a lot of the banks' economic power would be removed by the Government.

At the same time the many banks found themselves facing liquidity problems as a result of their exposure to an industrial sector hit hard by the sluggish performance of the economy. Among the casualties in the period was the Banco Urquijo, which had to be rescued.

The share price of Banco Hispano Americano fell from Pta 268 to Pta 220, which means that in terms of market capitalisation it has dropped from 75th place in the European 500 to 182nd.

Another major bank, Banco Central, has seen its share price fall from Pta 270 to Pta 240 and its place in the FT 500 down from 76th to 185th.

Similar drops figure right through the sector: Banco Espanol de Credito is down from 90th place to 157th, and Banco de Bilbao from 110th to 257th. Several banks have dropped out of the list altogether, such as Banco Atlantico and Banco Pastor.

is Heineken, whose share price rose by 122 per cent as Americans responded to its strong showing in U.S. markets and began to compare it in terms of rating with the big U.S. brewers.

Heineken's profits are showing solid growth, with a 33 per cent gain in 1982 likely to be followed by an 18 per cent improvement this year. Its market value has risen from \$316m to \$744.6m and it has moved up from 219th to 123rd in the FT 500.

Another Dutch stock to have moved strongly up the list is the chemicals and fibres group Akzo.

Again, U.S. interest has been a material factor, with investment enthusiasm stirred by the prospect of cyclical recovery in the European chemicals sector. Carnegie expects Akzo's profits to more or less double this year to Fl 104 a share. The share price has moved up by 133 per cent in the period, whipping the company up from 266th in the FT 500 list to 131st.

The Swedish krona fell by 184 per cent against the dollar in the year to June, but international investment interest from the U.S., the UK and other parts of the world has set on this market above any other in this period.

This is because so many of the companies quoted on the local stock exchange fulfil the requirements of the international investment community. Swedish companies have only a small home base, so to grow they have had to develop product lines that are internationally marketed and accepted. As investment managers become more internationally minded, the low-rated Swedish market has emerged as a natural target for purchases.

Among the fastest moving shares have been those of Pharmacia, up from Kr 80 to Kr 240, and Ericsson, up from Kr 140 to Kr 442. One company rising rapidly through the ranks of the FT 500 is ASEA, whose strengths in heavy electricals and robotics are now being appreciated. The share price has moved up from Kr 80 to Kr 350, pushing the stock up from 133rd place in the FT 500 list to 43rd place.

Another fast mover has been Aga, the Swedish BOC, which has risen from 360th in the list to 228th.

DAVID FREUD

FOOTNOTES FOR COMPANIES LISTED ON THIS PAGE

Footnote 302-482: 302 Laporte Industries, turnover excludes amount relating to property sales. 305 KKR, parent company accounts. 307 Arthur Bell, turnover includes duty. 312 Hill Samuel Group, profit after tax before extraordinary items. 313 Kleinwort Benson Leasing, disclosed profit after tax and after transfer to inner reserves, out of which reserves provision has been made for diminution of value of assets. 318 Kraftwerk Leutenberg, parent company accounts. 325 Rheinbraun, parent company accounts. 331 Lyonsville East, previous year's figures restated by company. 332 Pirelli International, net profit. 333 Woodward Holdings, acquired entire share capital of F. W. Woodward on April 6 1982. Figures are pro forma results consolidating results of F. W. Woodward and subsidiaries for the year to January 26 1983 and those of Woodward Holdings for the period January 1 1982 to January 25 1983 adjusted to provide estimated consolidated results. 335 BIC, ROCE-profit before tax/cap. exp. 337 Rothmans Int, turnover net of VAT but includes duty, excise and other taxes. 340 Kell-Chemie, group turnover, parent company profit. 341 Kell-Chemie, parent company accounts. 348 H. P. Buitner, turnover includes duty. 351 Mercury Securities, profit after tax. 353 Hoechst, domestic consolidation, no previous year's figures available as this is first year of Hoechst's independence from East-Hoechst. 354 Labmeyer, parent company accounts. 355 Colonia Versich, parent company accounts. 359 Amec, company incorporated November 2 1982 to effect combination of Fairclough and Wilkin Fred, although statutory accounts are not required until December 31 1983, modified accounts have been published. 369 Grunzweig Hartmann, parent company accounts. 373 Pohlke, consolidated account excluding results of subsidiary Salma-Bathurst and Europpalinen. 374 KLM, profit is net income as no corporate tax is due and no provision for tax is made. 376 Credit Foncier, non-consolidated accounts. 378 Meyer Int, incorporated June 29 1982 to effect merger between International Timber and Montague L. Meyer, previous year's figures are restated on a pro forma basis as if merger had taken place April 1981. 386 Marlow, year end changed from October to December to conform with this year's results for 14 months. 387 Cix Alcanad, profit is net of tax. 391 Equity and Law Life, profit after tax, before revaluation of assets. 393 Bapineo Int, net profit. 397 Dumez, profit is net of tax. 399 Laidie and Gyr, loss/profit is net of tax. 402 Savoy House, turnover now includes all service charges and theatre rentals, previous year's figures restated to reflect this change in accounting policy. 404 Hawes, Agence, ROCE=pre-tax profit/cap. exp. 408 Machines Bul, consolidated pre-tax loss, no consolidated figures available for previous year. 416 Helvetia, figures relate to Helvetia Insurance for Helvetia Unit was \$7.2m in 1982 and \$7.7m in 1981. 438 Polity Peak, previous year's figures for period March 20 1980 to August 31 1981. 445 Gelema-veas, domestic consolidation. 455 AGV, domestic consolidation. 461 Albing, parent company accounts. 464 Automotiv, domestic consolidation. 465 AGV, domestic consolidation. 466 AGV, domestic consolidation. 467 AGV, domestic consolidation. 468 AGV, domestic consolidation. 469 AGV, domestic consolidation. 470 AGV, domestic consolidation. 471 AGV, domestic consolidation. 472 AGV, domestic consolidation. 473 AGV, domestic consolidation. 474 AGV, domestic consolidation. 475 AGV, domestic consolidation. 476 AGV, domestic consolidation. 477 AGV, domestic consolidation. 478 AGV, domestic consolidation. 479 AGV, domestic consolidation. 480 AGV, domestic consolidation. 481 AGV, domestic consolidation. 482 AGV, domestic consolidation. 483 AGV, domestic consolidation. 484 AGV, domestic consolidation. 485 AGV, domestic consolidation. 486 AGV, domestic consolidation. 487 AGV, domestic consolidation. 488 AGV, domestic consolidation. 489 AGV, domestic consolidation. 490 AGV, domestic consolidation. 491 AGV, domestic consolidation. 492 AGV, domestic consolidation. 493 AGV, domestic consolidation. 494 AGV, domestic consolidation. 495 AGV, domestic consolidation. 496 AGV, domestic consolidation. 497 AGV, domestic consolidation. 498 AGV, domestic consolidation. 499 AGV, domestic consolidation. 500 AGV, domestic consolidation.

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UK

FT 500

V

More signs of recovery

THE LONG-AWAITED recovery in British industrial profits is finally underway. The FT 500 companies show a cumulative growth in pre-tax profits this year of nearly 4 per cent, with companies reporting increasingly stronger profit increases during the course of the year.

Encouragingly, the momentum of rising earnings is now much more broadly based. Traditionally cyclical industries, such as chemicals and construction, are now beginning to present their shareholders with the sort of profit and dividend increases which last year seemed the exclusive preserve of consumer-related groups and the high flying electrical sector.

Meanwhile, oil companies and the financial group, are also starting to show an improvement from what was in many cases a precipitous fall in earnings during 1982.

The broadening of the base of profits growth, coupled with the generally sound condition of corporate balance sheets, have produced some marked shifts in sector valuations on the equity market.

It seems paradoxical, for example, that the electrical group, which as the chart on

By JOHN MAKINSON

Page VIII illustrates, is still showing the fastest profits growth of any sector, has been the only section of the market to show a negative overall re-



GLAND OPERATIONS / UK LIMITED



Marks & Spencer

Beecham

GRAND METROPOLITAN



BAT INDUSTRIES

The broadening of the base of profits growth, coupled with the generally sound condition of corporate balance sheets have produced some marked shifts in sector valuations. Those sectors which had been preferred during 1982 for their resistance to recessionary pressures have recently been perceived as over-valued in relation to companies which can be expected to show strong cyclical earnings recovery.

One example of the latter kind of sector is building materials, which reported a drop in profits of 5.2 per cent for the period covered by this year's FT 500. The sector's traditional role, as an early participant in an economic upswing has nonetheless helped to produce a strong improvement in the sector's overall market capitalisation.

In general terms, the equity market has seen a reduction in the premium attached to companies which promise solid and secular earnings growth. This trend is apparent even within particular sectors. In the 1982 market classification, J. Sainsbury ranked 14th, while Tesco, despite its larger sales revenue, only just scraped into the top 100.

This year, however, J. Sainsbury has slipped to 18th position, while its competitor has jumped to 59th place. Not all cyclically depressed sectors have felt the benefit of this re-rating and the gap between the top and bottom performers in the same industry has in some instances remained very large. In particular, mechanical engineering and metal forming companies have retained their humble ratings. The Group has slipped from 151st to 300th, while John Brown languishes in 368th place.

Overall, trading profits in the current year should grow by a fifth to about \$60m, a rate of increase greater than the average between the North Sea, which accounts for a third of UK trading profits, and the rest of the economy.

Rankings at the top of the table have shown little change, with British Petroleum, General Electric and Shell Transport holding on to the top three slots by a very comfortable margin. GEC, however, will recently have sacrificed second position to Shell owing to the very weak performance of the electrical sector.

Glaxo, however, has bounded up from 11th position to 4th, largely on the back of U.S. investment interest and the very high hopes held out for its Zantac drug.

A little further down the list, the strongest advances have been made by well-managed industrial holding companies.

BTR moved up from 50th to 13th and, with the Thomas Tilling acquisition under its belt, by now earns a place in the top ten. Hanson Trust, meanwhile, has pushed up from 53rd to 32nd place.

Towards the bottom of the list, the most notable improvement has been in the eyes of the market, have fallen comprehensively from grace. Davy Corporation has slipped from 151st to 300th, while John Brown languishes in 368th place.

Moreover, the strength of the equity market has encouraged companies to raise new cash through the issue of shares. As yet, however, no company has yet exceeded the 1981 record of £1.7bn this year.

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1983	1982	Company	Sector	Market cap. £m	Ranking	Turnover 1982-83 £m	1981-82 % change	1982-83 % change	ROCE	Employees	Year end			
1	(1)	British Petroleum	51	7,561.8	1	28,336.0	26,756.0	12.9	2,580.0	2,432.0	-6.2	18.7	14,350	31.12.82
2	(2)	General Electric Company	4	4,487.4	6	4,026.0	4,198.0	10.4	670.4	642.4	4.7	27.3	77,051	31.12.82
3	(3)	Shell Transport and Trading	4	4,282.0	3	4,282.0	4,198.0	10.4	670.4	642.4	4.7	27.3	77,051	31.12.82
4	(11)	Glaxo Holdings	27	3,294.5	72	865.8	718.3	21.8	133.8	87.3	53.0	29.1	28,106	30.6.82
5	(15)	Imperial Chemical Industries	42	2,963.5	3	7,398.0	6,861.0	11.8	536.0	336.0	-22.7	8.2	122,224	31.12.82
6	(7)	Marks and Spencer	34	2,654.2	16	2,505.8	2,198.7	14.8	306.0	222.1	7.7	27.5	48,485	31.12.82
7	(4)	Beecham Group	27	2,493.2	27	1,702.4	1,072.9	12.1	629.3	271.7	7.4	38.8	31,330	31.12.82
8	(8)	BAT Industries	26	2,113.8	2	11,316.0	9,091.9	24.5	858.0	684.0	25.1	23.2	178,000	31.12.82
9	(6)	Grand Metropolitan	22	2,102.8	7	3,348.0	3,221.2	19.5	226.2	189.4	18.0	18.2	128,454	30.6.82
10	(4)	Plassey Company	4	1,774.9	86	1,074.9	983.1	11.8	148.4	111.4	31.5	31.7	35,879	31.12.82
11	(18)	Barclays Bank	62	1,645.5	—	NR	NR	NR	456.2	566.0	-12.0	26.8	101,259	31.12.82
12	(20)	BTR	10	1,587.5	83	724.9	637.0	13.7	108.7	80.2	18.3	32.8	23,000	1.1.83
13	(17)	Rio Tinto-Zinc Corporation	81	1,537.5	8	3,060.7	3,060.7	21.3	341.0	348.1	-2.0	12.8	78,000	31.12.82
14	(22)	National Westminster Bank	62	1,497.7	22	1,008.8	1,008.8	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
15	(12)	Royal Electronics	4	1,434.8	80	762.2	641.5	18.8	114.3	102.6	11.4	34.5	18,000	31.12.82
16	(15)	Unilever	25	1,362.2	18	2,505.8	2,198.7	14.8	301.4	264.6	-3.7	18.1	283,000	31.12.82
17	(2)	Great Universal Store	34	1,265.4	26	1,044.5	1,007.7	11.4	301.4	189.9	5.8	18.9	44,000	31.12.82
18	(14)	Sainsbury	34	1,237.2	16	2,357.7	1,975.8	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
19	(23)	Prudential Corporation	65	1,235.5	11	1,162.2	1,162.2	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
20	(21)	Cable and Wireless	62	1,162.2	11	1,162.2	1,162.2	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
21	(21)	British	61	1,104.4	104	492.8	492.8	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
22	(21)	Land Securities	69	1,094.8	99	492.8	492.8	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
23	(24)	Lloyds Bank	62	1,094.8	99	492.8	492.8	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
24	(24)	Race	62	1,094.8	99	492.8	492.8	27.1	167.7	129.7	16.7	18.2	74,551	31.12.82
25	(30)	Consolidated Gold Fields	61	1,029.8	52	1,044.2	867.0	20.4	167.7	129.7	16.7	18.2	74,551	31.12.82
26	(19)	Boots	34	1,007.9	29	1,007.9	1,007.9	12.3	140.1	120.5	16.3	22.4	68,542	31.12.82
27	(27)	Standard Telephones	4	967.7	94	967.7	967.7	10.7	94.8	90.8	27.0	31.2	22,742	31.12.82
28	(27)	Thorn	4	967.7	94	967.7	967.7	10.7	94.8	90.8	27.0	31.2	22,742	31.12.82
29	(32)	Allied-Lyons	22	943.9	73	2,648.1	2,388.4	10.2	108.8	141.2	13.0	15.4	74,780	6.3.82
30	(31)	British Insurance	66	925.3	—	NR	NR	NR	98.5	117.0	-17.8	18.1	21,004	31.12.82
31	(31)	Sainsbury	34	907.8	16	1,513.3	1,322.0	2.7	106.2	100.6	4.6	18.1	101,300	31.12.82
32	(53)	Associated Dairies	34	867.1	38	1,191.1	1,061.1	16.3	77.4	61.8	27.3	33.3	28,977	30.4.82
33	(53)	Henson Trust	22	871.8	74	871.8	767.8	6.8	200.8	178.2	12.7	18.1	17,189	31.12.82
34	(39)	Glaxo	22	871.8	74	871.8	767.8	6.8	200.8	178.2	12.7	18.1	17,189	31.12.82
35	(28)	Imperial Chemical Industries	36	856.8	40	4,614.0	4,254.0	2.0	106.6	106.6	4.6	18.1	101,300	31.12.82
36	(48)	Unilever	51	857.6	1	1,613.3	1,362.2	17.7	106.2	100.6	4.6	18.1	101,300	31.12.82
37	(42)	Associated Dairies	28	775.5	38	1,191.1	1,061.1	16.3	77.4	61.8	27.3	33.3	28,977	30.4.82
38	(35)	Tilling	38	767.5	38	1,191.1	1,061.1	16.3	77.4	61.8	27.3	33.3	28,977	30.4.82
39	(32)	Midland Bank	82	719.9	—	NR	NR	NR	232.2	83.3	46.3	69.4	31.12.82	
40	(40)	Guardian Royal Exchange	68	703.3	—	NR	NR	NR	68.1	19.2	18.1	17,189	31.12.82	
41	(39)	General Accident	68	701.2	—	NR	NR	NR	104.5	104.9	-57.0	NR	17,189	31.12.82
42	(37)	Trusthouse Forte	64	697.4	64	916.7	846.0	8.4	60.4	11.5	60.4	11.5	60,400	31.12.82
43	(37)	Standard Chartered Bank	62	688.2	—	NR	NR	NR	242.0	280.4	-7.1	27.2	5,538	31.12.82
44	(37)	Banker Slattery Group	62	688.2	—	NR	NR	NR	118.2	121.1	-4.0	18.0	47,208	31.12.82
45	(45)	Commerzbank Union	60	685.7	—	NR	NR	NR	85.5	85.5	—	NR	22,255	31.12.82
46	(51)	Legal and General	65	601.2	—	NR	NR	NR	36.9	36.5	6.1	NR	6,700	31.12.82
47	(43)	Associated British Foods	26	597.8	8	3,305.7	2,959.2	13.4	145.2	129.8	5.5	22.2	112,339	2.4.83
48	(51)	Son of David	65	598.9	—	NR	NR	NR	70.4	61.8	13.9	6.1	18,900	31.12.82
49	(52)	Tarmac	2	577.2	61	980.4	867.7	14.5	57.0	62.1	31.0	20.0	22,211	31.12.82
50	(58)	Reckitt and Colman	27	561.5	68	901.0	827.5	3.0	75.8	63.4	13.1	27.7	13,896	1.1.83
51	(43)	Equi	68	561.8	—	NR	NR	NR	88.0	73.8	-7.3	NR	13,824	31.12.82
52	(53)	Equi	68	561.8	—	NR	NR	NR	88.0	73.8	-7.3	NR	13,824	31.12.82
53	(53)	Equi	68	561.8	—	NR	NR	NR	88.0	73.8	-7.3	NR	13,824	31.12.82
54	(53)	Equi	68	561.8	—	NR	NR	NR	88.0	73.8	-7.3	NR	13,824	31.12.82
55	(53)	Equi	68	561.8	—	NR	NR	NR	88.0	73.8	-7.3	NR	13,824	31.12.82
56	(44)	Whitbread	25	492.8	59	1,312.4	1,251.0	24.1	85.4	86.6	15.8	27.8	30,180	31.12.82
57	(44)	Whitbread	25	492.8	59	1,312.4	1,251.0	24.1	85.4	86.6	15.8	27.8	30,180	31.12.82
58	(47)	Cadbury Schweppes	25	481.3	34	1,577.8	1,475.4	26.1	85.7	90.6	11.3	21.0	39,148	1.1.83
59	(47)	Blue Circle Industries	2	480.8	77	708.5	750.2	4.7	104.1	104.1	-13.5	10.1	31,889	31.12.82
60	(47)	Sedgwick & Taylor	2	480.8	77	708.5	750.2	4.7	104.1	104.1	-13.5	10.1	31,889	31.12.82
61	(51)	Tesco Stores (Holdings)	26	474.7	18	2,276.6	1,994.4	14.1	53.5	42.7	23.3	18.8	49,572	25.4.83
62	(78)	British Electric Traction	21	463.2	57	1,002.3	983.7	12.4	70.5	69.7	5.1	15.7	50,000	31.12.82
63	(61)	United	65	461.2	46	1,208.2	1,002.1	17.0	33.4	28.9	24.5	7.4	537	30.3.82
64	(61)	United	65	461.2	46	1,208.2	1,002.1	17.0	33.4	28.9	24.5	7.4	537	30.3.82
65	(71)	Hambro Life Assurance	85	448.1	—	NR	NR	NR	15.3	15.1	5.3	NR	1,646	31.12.82
66	(71)	British Home Stores	47	427.4	—	NR	NR	NR	46.8	42.8	14.8	26.5	24,888	2.4.83
67	(29)	BICC	4	420.0	31	1,654.9	1,465.8	11.0	107.8	107.8	0.0	26.9	10,128	31.12.82
68	(30)	Barrat Developments	3	428.6	122	385.8	359.7	35.0	40.2	30.5	31.8	28.9	4,533	30.4.82
69	(70)	Trevelyan House	11	423.2	65	913.0	1,096.0	-12.5	60.8	59.0	19.2	21.1	26,204	30.9.82
70	(72)	Sonitex and Mowbray	27	422.2	11	1,222.1	1,061.1	16.3	77.4	61.8	27.3	33.3	28,977	30.4.82
71	(63)	British Aerospace	6	412.8	20	2,653.0	1,818.3	23.5	13.3	15.0	—	1.2	73,390	31.12.82
72	(62)	Johnson Matthey	8	412.8	51	1,044.3	796.8	36.4	38.0	49.6	-22.4	14.8	11,663	31.12.82
73	(62)	Johnson Matthey	8	412.8	51	1,044.3	796.8	36.4	38.0	49.6	-22.4	14.8	11,663	31.12.82
74	(72)	Pillingers Group	5	385.0	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
75	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
76	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
77	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
78	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
79	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
80	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
81	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
82	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
83	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
84	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
85	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
86	(72)	Harrisons and Crossfield	51	387.8	56	1,031.8	914.0	13.5	40.3	40.3	-4.0	7.2	38,700	31.12.82
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UK

FT 500

VII

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Ranking 1982	Company	Sector	Market cap. £m	Ranking	Turnover 1981-82 £m	1981-82 % change	Profit 1981-82 £m	1981-82 % change	ROCE	Employees	Year ended			
251	Hayward Group	21	34.3	259	86.6	38.1	4.8	2.3	27.6	8,280	31.12.82			
252	Bridge Property Trust	66	84.1	139	NR	NR	NR	NR	NR	3,987	31.12.82			
253	Laird Group	66	84.1	139	NR	NR	NR	NR	NR	3,987	31.12.82			
254	Scottish Metropolitan	66	84.1	139	NR	NR	NR	NR	NR	3,987	31.12.82			
255	Morrisons Wm. Supermarkets	26	82.7	175	224.0	188.5	12.3	8.5	7.6	10.0	4,725	28.12.82		
256	Hall Matthews	1	82.1	115	412.2	359.2	25.5	11.6	10.3	12.5	8,550	31.12.82		
257	Hepworth J. and Son	34	79.1	268	82.4	79.1	3.8	3.8	4.1	5.5	4,290	31.12.82		
258	Intem Leisure Group	29	79.0	217	141.7	114.1	24.1	14.5	14.1	3.2	22.9	6,026	31.12.82	
259	United	4	78.6	228	116.8	89.4	29.5	5.9	3.8	55.8	24.9	2,596	28.12.82	
260	British Assurance	68	78.2	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
261	Stetley	12	77.5	267	62.7	61.5	38.1	3.1	7.3	25.2	34.3	8,880	31.12.82	
262	Libby F. J. C.	3	77.5	187	180.7	127.4	54.4	11.0	7.5	7.8	22.5	8,000	31.12.82	
263	Coastal	20	76.6	146	228.3	275.5	3.5	4.4	11.2	42.4	6.8	14,000	31.12.82	
264	Delta Group	6	76.6	146	228.3	275.5	3.5	4.4	11.2	42.4	6.8	14,000	31.12.82	
265	Allrat London Properties	69	76.4	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
266	First National Finance	70	76.1	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
267	Horizon	20	75.5	140	304.9	271.5	12.3	11.6	10.8	8.1	18.8	2,398	31.12.82	
268	Wilson (Commodity) Holdings	4	75.2	322	118.3	95.8	22.4	14.3	13.3	7.3	40.5	281	30.11.82	
269	Guinness Food Group	68	72.5	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
270	Veeco Services	22	72.0	251	88.2	86.0	16.3	10.5	8.5	6.1	12.9	5,094	21.12.82	
271	Hickson and Welch (Holdings)	22	72.0	251	88.2	86.0	16.3	10.5	8.5	6.1	12.9	5,094	21.12.82	
272	Scapa Group	26	71.2	239	111.9	100.1	10.9	15.7	13.5	18.2	25.1	1,953	30.9.82	
273	Macdonald	6	70.5	158	243.2	227.5	24.2	13.8	10.4	25.5	18.8	4,594	31.12.82	
274	Macdonald	6	70.5	158	243.2	227.5	24.2	13.8	10.4	25.5	18.8	4,594	31.12.82	
275	Manfield Brewery	22	69.3	291	67.4	56.8	11.5	8.0	7.2	10.4	13.5	5,946	31.12.82	
276	Hudson P. Ind.	51	69.1	264	NR	NR	NR	NR	NR	NR	NR	31.12.82		
277	Flight Refueling (Holdings)	5	68.9	264	NR	NR	NR	NR	NR	NR	NR	31.12.82		
278	Savoy Hotel	34	67.1	288	88.0	67.0	0.8	7.3	3.9	34.2	22.8	1,282	31.12.82	
279	Grindlays Holdings	21	66.1	229	122.9	86.2	24.0	15.1	13.2	14.3	16.1	1,822	31.12.82	
280	Charterfield Properties	21	65.7	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
281	Southern Property Trust	12	65.4	307	82.8	65.4	18.3	6.1	7.0	—	NR	1,430	31.12.82	
282	Holland Estates	22	65.3	298	79.8	73.0	9.3	14.3	6.1	13.3	13.4	2,888	31.12.82	
283	United Parts	46	64.4	304	NR	NR	NR	NR	NR	NR	NR	31.12.82		
284	Applied Computer Tech.	4	63.7	362	22.8	8.4	172.2	2.2	1.0	114.4	66.1	370	31.12.82	
285	British Food	46	63.4	210	151.6	128.0	18.0	10.5	10.5	14.4	7.8	2,580	31.12.82	
286	Newcastle	46	63.4	210	151.6	128.0	18.0	10.5	10.5	14.4	7.8	2,580	31.12.82	
287	SGS Group	4	62.7	307	158.9	129.2	10.2	11.4	12.5	9.1	11.8	5,896	31.12.82	
288	Johnson	27	62.5	153	271.4	211.5	12.7	28.3	29.8	9.9	16.8	NA	31.12.82	
289	Car John (Consumer)	27	62.5	153	271.4	211.5	12.7	28.3	29.8	9.9	16.8	NA	31.12.82	
290	Teal Group	30	62.5	153	271.4	211.5	12.7	28.3	29.8	9.9	16.8	NA	31.12.82	
291	Providence Finance	30	62.5	153	271.4	211.5	12.7	28.3	29.8	9.9	16.8	NA	31.12.82	
292	Security Services Holdings	12	62.1	285	NR	NR	NR	NR	NR	NR	NR	31.12.82		
293	Garrard and National	69	60.3	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
294	Alford and Sedgwick	70	59.8	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
295	Bradford Property Trust	69	59.8	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
296	Travis and Arnold	2	58.8	290	100.6	90.4	11.2	7.8	7.3	6.3	33.4	NA	6,430	31.12.82
297	London and Northern Group	6	58.8	290	100.6	90.4	11.2	7.8	7.3	6.3	33.4	NA	6,430	31.12.82
298	Fraser & Neave	6	58.8	290	100.6	90.4	11.2	7.8	7.3	6.3	33.4	NA	6,430	31.12.82
299	Fraser & Neave	6	58.8	290	100.6	90.4	11.2	7.8	7.3	6.3	33.4	NA	6,430	31.12.82
300	Mowlem John and Co	3	58.2	154	271.2	221.8	14.6	6.7	6.8	7.3	16.0	6,347	31.12.82	
301	Morgan Crucible Company	10	58.1	208	152.5	123.0	14.6	6.7	7.1	41.5	25.2	5,896	31.12.82	
302	British Car Auction Group	9	57.7	141	288.2	218.8	28.7	6.7	2.9	22.9	22.8	863	31.12.82	
303	United Discount Company	6	57.7	141	288.2	218.8	28.7	6.7	2.9	22.9	22.8	863	31.12.82	
304	Debonair Park Industries	6	56.8	185	182.7	172.3	5.0	6.1	10.6	13.5	10.5	5,894	31.12.82	
305	Marston, Thompson	22	56.2	318	48.2	41.1	12.3	6.8	8.1	12.7	16.2	767	31.12.82	
306	Property Investment Trust	22	56.2	318	48.2	41.1	12.3	6.8	8.1	12.7	16.2	767	31.12.82	
307	Candoco Resources	51	55.7	389	NR	NR	NR	NR	NR	NR	NR	31.12.82		
308	United Newspapers	32	55.2	253	97.5	86.5	12.7	5.4	2.8	48.8	18.8	5,748	31.12.82	
309	Stalder	32	55.2	253	97.5	86.5	12.7	5.4	2.8	48.8	18.8	5,748	31.12.82	
310	Manco	4	54.0	382	12.2	6.0	62.4	3.0	1.8	25.9	38.8	1,478	31.12.82	
311	Bastholm	6	53.9	228	130.3	122.4	6.5	6.7	4.5	2.3	31.4	4,878	31.12.82	
312	East Hotel	10	53.9	228	130.3	122.4	6.5	6.7	4.5	2.3	31.4	4,878	31.12.82	
313	Turner and Newall	10	53.9	228	130.3	122.4	6.5	6.7	4.5	2.3	31.4	4,878	31.12.82	
314	Property Security Int. Trust	69	52.7	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
315	Hampson Gold Mining Area	81	52.0	382	10.4	8.0	30.2	2.1	2.0	10.3	19.1	298	31.12.82	
316	London Provincial Ship	69	51.2	—	NR	NR	NR	NR	NR	NR	NR	31.12.82		
317	Brant Chemicals Internat.	42	51.5	308	51.8	46.6	4.7	3.8	3.8	28.3	28.1	28	34.8.82	
318	Steel Brothers	11	51.5	308	51.8	46.6	4.7	3.8	3.8	28.3	28.1	28	34.8.82	
319	Dery Corporation	6	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
320	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
321	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
322	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
323	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
324	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
325	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
326	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
327	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
328	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
329	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
330	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
331	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
332	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
333	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
334	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
335	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
336	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
337	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
338	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
339	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
340	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
341	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
342	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
343	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
344	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
345	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
346	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
347	UFA	2	51.4	327	128.8	118.6	16.8	10.8	7.8	28.3	28.8	2,238	31.12.82	
348	UFA	2	51.4	327	128.8	118								

عَمَلُهُ مِنْ أَصْلِهِ